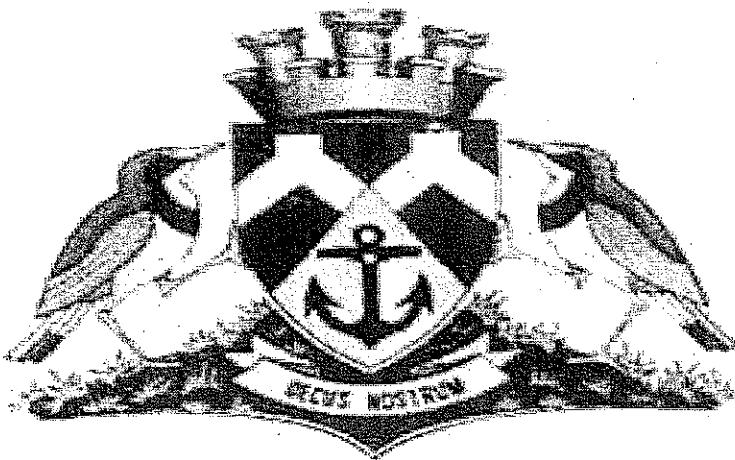


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Medium Term Revenue and Expenditure Framework (MTREF)

BUDGET:

2019/2020 – 2021/2022

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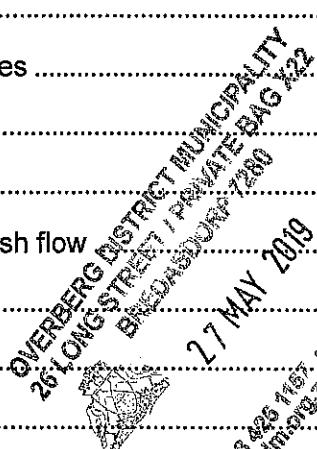
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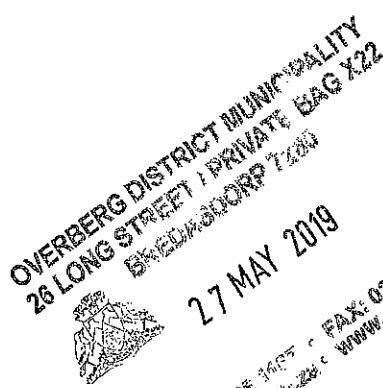


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SECTION A – Part 1

1. Glossary

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Adjustments Budgets – Prescribed in section 28 of the Municipal Finance Management Act. It is the formal means by which a municipality may revise its budget during a financial year.

Allocations – Money received from Provincial and National Treasury.

Budget – The financial plan of a municipality.

Budget related policy – Policy of a municipality affecting or affected by the budget.

Capital Expenditure – Spending on municipal assets such as land, buildings and vehicles. Any capital expenditure must be reflected as an asset on a municipality's balance sheet.

Cash Flow Statement – A statement showing when actual cash will be received and spent by the Municipality, and the month end balances of cash and short term investments. Cash receipts and payments do not always coincide with budgeted revenue and expenditure timings. For example, when an invoice is received by the Municipality it is shown as expenditure in the month that the services or goods are received, even though it may not be paid in the same period.

DORA – Division of Revenue Act. The annual piece of legislation that indicate the allocations from National Government to Local Government.

Equitable Share – A general grant paid to municipalities. It is predominantly targeted to assist with free basic services.

GDFI - Gross Domestic Fixed Investment

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GFS – Government Finance Statistics. An internationally recognised classification system that facilitates comparisons between municipalities.

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ICT – Information Communication Technology



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IDP – Integrated Development Plan. The main strategic planning document of a municipality.

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KPI – Key Performance Indicators. Measures of service output and/or outcome.

MFMA - Municipal Finance Management Act (No 53 of 2003). The principle piece of legislation relating to municipal financial management.

MTREF – Medium Term Revenue and Expenditure Framework as prescribed by the MFMA sets out indicative revenue and projected expenditure for the budget year plus two outer financial years to determine the affordability level.

ODM – Overberg District Municipality

Operating Expenditure – Spending on the day to day expenses of a municipality such as general expenses, salaries & wages and repairs & maintenance.

Rates – Local Government tax based on assessed valuation of a property.

TMA – Total Municipal Account

SDBIP – Service Delivery Budget Implementation Plan. A detailed plan comprising quarterly performance targets and monthly budget estimates.

Strategic Objectives – The main priorities of a municipality as set out in the IDP. Budgeted spending must contribute towards achievement of these strategic objectives.

Vote – One of the main segments into which a budget is divided, usually at department level.

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2. Mayors Report

It is my privilege as Mayor, to table hereby the Medium Term Revenue & Expenditure Framework (MTREF) budget for 2019/2020.

In terms of the Municipal Financial Management Act (MFMA), the municipality must table a draft budget to the public for consideration and comment before a final budget can be tabled to Council for approval. Due processes will be followed to obtain inputs and comments on the budget and it will be considered in finalizing the proposed budget.

Honourable Speaker and Councillors, the tabling of the MTREF budget occurs within the context of a challenging fiscal and economic context. I am concerned about the Council's diminishing revenue resources against the rise in expenditure which may negatively impact on the fulfilling of the legislative functions of the municipality.

Although the compilation of this year's budget was difficult and complex, the Integrated Development Plan and the municipal Long Term Financial Plan provides direction to what can be budgeted for. The spending of funds from this budget must be in line with the National Development Plan and Provincial strategic goals. We as a municipality need to endeavour to strategically and proactively manage sustainability to survive.

The budget is limited and will have to be managed effectively and efficiently. Innovative plans will have to be executed to ensure necessary service delivery.

Allow me to highlight the important aspects of this budget:

The municipality will be partnering with Inter-governmental and other spheres of Government in order to implement and facilitate development within Overberg District Municipality.

The regional landfill site at Karwyderskraal should be operational during the 2019/20 financial year and it is important for the district that this multi-year project is successfully executed.

It is also important that a clear strategic direction for the resorts be determined to ensure that the resorts operates effectively, adds value to the tourism potential of the district and provide an additional revenue stream, which is much needed.

The total operating budget for 2019/20 amounts to R 222, 412 million while the capital budget amounts to R 11, 353 million.

The capital budget highlights the following:

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The building of a fire station at Caledon	- R2.9 million
Development of Karwyderskraal	- R 6,128 million.
Implementing a Communicating System	- R 1, 00 million

I am proud of our excellent officials and the commitment of councillors who enabled Overberg District Municipality to reach the goal set, in obtaining a fourth clean audit report from the Auditor General.

I would like to take this opportunity to thank the Municipal Manager, the Directors of departments, the CFO and the budget team, for the compilation of the 2019/20 budget.

Therefor this 2019/20 draft budget is presented for public comments and input.

I thank you,

Mayor

Ald AE Franken

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3. Resolutions (recommended)

That Council approves the following:

- 1) That the consolidated Operating budget of R 222 412 209, Capital budget of R 11 353 111, and budgeted cash flows, as set out in the Municipal Budget be adopted and approved by Council and that it constitutes the Budget of the Council for 2019/2020 financial year as well as the medium term (indicative) budgets for the 2020/2021 and 2021/2022 financial years.
- 2) That the Integrated Development Plan and related documents and any amendments thereto, be approved.
- 3) That the Spatial Development Framework and any amendments thereto, be approved.
- 4) That the tariffs as per tariff list be approved.
- 5) That all other matters prescribed in sections 17(1) (a-e); 17(2) and 17(3) (a-m) of the Municipal Finance Management Act are included in or accompany the budget document be approved.
- 6) That the measurable performance objectives for 2019/2020 for operating revenue by source and by vote be approved.
- 7) That the following budget related policies be approved:
 - Asset Management Policy
 - Credit Control and Debt Collection Policy
 - Cash Management and Investment Policy
 - Tariff Policy
 - Supply Chain Management Policy
 - Virement Policy (amended)
 - Borrowing Policy
 - Funding and Reserves Policy
 - Budget Policy
 - Customer Care Policy
 - Demand Management Policy
 - Infrastructure and delivery Management Policy
 - Infrastructure investment and Capital projects Policy

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- Liquidity Policy
- Long term Financial Planning Policy
- Management and Admin of Immovable Assets Policy
- Payroll Management and Administration Policy
- Preferential Procurement Policy
- Travelling and Subsistence Policy(amended)
- Cost containment Policy(new)

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4. Executive Summary

The Municipality's 2019/2020 budget amounts to R 233 765 320, represented by a Capital Budget of R 11 353 111 and an Operating Budget of R 222 412 209.

Primary Operating Budget revenue- and expenditure categories reflect the following year-on-year budget value increases (estimated 2019/20 vs. adjusted 2018/2019 budget):

Revenue

Total operating revenue increased with 9%. Breakdown of main revenue increases:

- Equitable Share allocation: 6%
- Agency fee for Road function: 9%
- Karwyderskraal (Landfill Site): 245% (The Municipality only budgeted to provide services for 3 months in 2018/2019, while the services will be provided for the full year in 2019/2020)
- Interest on investment: 79% (More in line with historic data)
- Resorts: 7%
- Fire brigade: 4%

Expenditure category increases

- Employee Related cost: 5%
- Remuneration of councillors: 4%
- Finance Charges: 37%
- Materials: 8%
- Contracted Services: 23%
- Other expenditure: 13%

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The projected increase results from a combination of factors such as (relatively low) generic growth to core tariff-based services, operational efficiencies and revenue-related policies aimed at optimising and sustaining all revenue sources.

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The financing of capital expenditure from own funds (CRR) totals R 4 125 000. This amount represents a decrease to originally planned values and is earmarked to address the fire brigade office at Grabouw and needs at the resorts. This level is considered to be affordable over the MTREF 3-year period.

Overberg District Municipality has prepared a multi-year budget in accordance with the Municipal Budgeting and Reporting Regulations and is presented in the table below:

Budget Summary- Capital

Vote Description R thousand	Ref 1	Current Year 2018/19				2019/20 Medium Term Revenue & Expenditure Framework		
		Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2019/20	Budget Year +1 2020/21	Budget Year +2 2021/22
Capital expenditure - Vote								
Multi-year expenditure to be appropriated	2							
Vote 1 - Municipal Manager		—	—	—	—	—	—	—
Vote 2 - Management Services		—	—	—	—	—	—	—
Vote 3 - Corporate Services		—	—	—	—	—	—	—
Vote 4 - Finance		—	—	—	—	—	—	—
Vote 5 - Community Services		26 977	22 356	22 356	22 356	6 128	—	—
Capital multi-year expenditure sub-total	7	26 977	22 356	22 356	22 356	6 128	—	—
Single-year expenditure to be appropriated	2							
Vote 1 - Municipal Manager		72	12	12	12	—	—	—
Vote 2 - Management Services		—	—	—	—	—	—	—
Vote 3 - Corporate Services		279	630	630	630	300	300	300
Vote 4 - Finance		310	74	74	74	65	35	35
Vote 5 - Community Services		5 103	8 797	8 797	8 797	4 860	3 371	3 595
Capital single-year expenditure sub-total		5 764	9 513	9 513	9 513	5 225	3 706	3 930
Total Capital Expenditure - Vote		32 741	31 869	31 869	31 869	11 353	3 706	3 930
Capital Expenditure - Functional								
Governance and administration		643	716	716	716	365	335	335
Executive and council		18	—	—	—	—	—	—
Finance and administration		607	716	716	716	365	335	335
Internal audit		18	0	0	0	—	—	—
Community and public safety		5 059	8 787	8 787	8 787	4 860	3 371	3 595
Community and social services		—	—	—	—	—	—	—
Sport and recreation		1 175	1 575	1 575	1 575	360	530	470
Public safety		3 683	6 583	6 583	6 583	4 500	2 841	3 125
Housing		—	—	—	—	—	—	—
Health		201	629	629	629	—	—	—
Economic and environmental services		62	10	10	10	—	—	—
Planning and development		18	—	—	—	—	—	—
Road transport		—	—	—	—	—	—	—
Environmental protection		44	10	10	10	—	—	—
Trading services		26 977	22 356	22 356	22 356	6 128	—	—
Energy sources		—	—	—	—	—	—	—
Water management		—	—	—	—	—	—	—
Waste water management		26 977	22 356	22 356	22 356	6 128	—	—
Waste management		—	—	—	—	—	—	—
Other		—	—	—	—	—	—	—
Total Capital Expenditure - Functional	3	32 741	31 869	31 869	31 869	11 353	3 706	3 930

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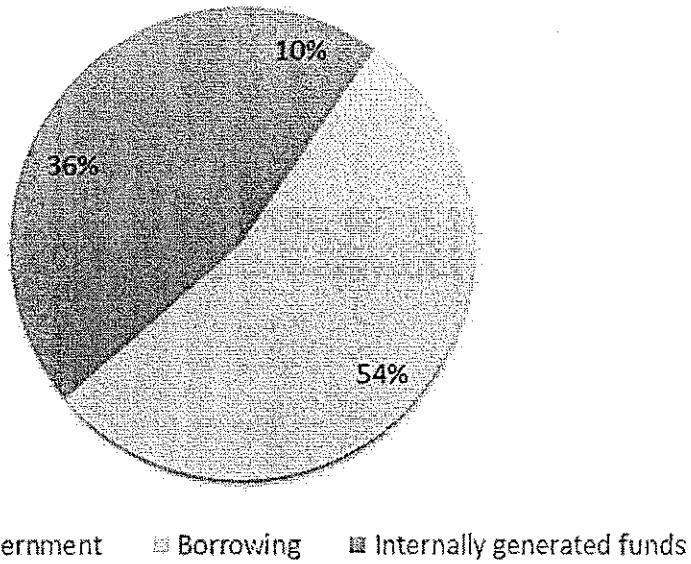
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The MTREF Capital Budget will be funded as follow:

Funded by:								
National Government		1 483	4 183	4 183	4 183	1 100	2 841	3 125
Provincial Government								
District Municipality		—	—	—	—	—	—	—
Other transfers and grants		—	—	—	—	—	—	—
Transfers recognised - capital	4	1 483	4 183	4 183	4 183	1 100	2 841	3 125
Borrowing	6	26 977	22 356	22 356	22 356	6 128	—	—
Internally generated funds		4 281	5 330	5 330	5 330	4 125	865	805
Total Capital Funding	7	32 741	31 869	31 869	31 869	11 353	3 706	3 930

The graph below shows the capital expenditure for 2019/2020 per funding source expressed as a %:

Capital Funding 2018/2019



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Budget Summary – Operating

DC3 Overberg - Table A4 Budgeted Financial Performance (revenue and expenditure)

Description R thousand	Ref 1	Current Year 2018/19				2019/20 Medium Term Revenue & Expenditure Framework		
		Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2019/20	Budget Year +1 2020/21	Budget Year +2 2021/22
Revenue By Source								
Property rates	2	–	–	–	–	–	–	–
Service charges - electricity revenue	2	–	–	–	–	–	–	–
Service charges - water revenue	2	–	–	–	–	–	–	–
Service charges - sanitation revenue	2	–	–	–	–	–	–	–
Service charges - refuse revenue	2	9 921	3 107	3 107	3 107	10 723	11 366	12 048
Rental of facilities and equipment		11 355	11 355	11 355	11 355	12 024	12 746	13 511
Interest earned - external investments		1 400	1 400	1 400	1 400	2 500	2 650	2 809
Interest earned - outstanding debtors		0	0	0	0	100	106	112
Dividends received		–	–	–	–	–	–	–
Fines, penalties and forfeits		–	–	–	–	–	–	–
Licences and permits		135	135	135	135	300	143	152
Agency services		8 813	8 813	8 813	8 813	9 581	10 156	10 766
Transfers and subsidies		158 024	162 114	162 114	162 114	169 423	175 997	185 058
Other revenue	2	9 423	9 423	9 423	9 423	9 134	9 676	10 251
Gains on disposal of PPE		2 960	3 806	3 806	3 806	5 100	–	–
Total Revenue (excluding capital transfers and contributions)		202 032	200 153	200 153	200 153	218 886	222 840	234 706
Expenditure By Type								
Employee related costs	2	105 553	98 078	98 078	98 078	103 201	108 445	115 000
Remuneration of councillors		6 169	6 326	6 326	6 326	6 607	7 003	7 423
Debt impairment	3	–	–	–	–	–	–	–
Depreciation & asset impairment	2	3 101	3 576	3 576	3 576	3 576	3 576	3 576
Finance charges		5 625	6 673	6 673	6 673	9 165	9 903	10 710
Bulk purchases	2	–	–	–	–	–	–	–
Other materials	8	43 941	49 103	49 103	49 103	52 931	56 297	59 675
Contracted services		19 699	17 118	17 118	17 118	20 994	22 498	23 834
Transfers and subsidies		–	480	480	480	380	403	427
Other expenditure	4, 5	17 816	22 551	22 551	22 551	25 560	27 363	29 004
Loss on disposal of PPE		–	–	–	–	–	–	–
Total Expenditure		201 905	203 904	203 904	203 904	222 412	235 487	249 649
Surplus/(Deficit)		127	(3 751)	(3 751)	(3 751)	(3 527)	(12 646)	(14 943)
Transfers and subsidies - capital (monetary allocations) (National / Provincial and District allocations) (National / Provincial Departmental Agencies, Households, Non-profit Institutions, Private Enterprises, Public Corporations, Higher Educational Institutions)		1 483	4 183	4 183	4 183	1 100	2 841	3 125
Transfers and subsidies - capital (in-kind - all)	6	–	–	–	–	–	–	–
Surplus/(Deficit) after capital transfers & contributions		1 610	432	432	432	(2 427)	(9 805)	(11 818)
Taxation		–	–	–	–	–	–	–
Surplus/(Deficit) after taxation		1 610	432	432	432	(2 427)	(9 805)	(11 818)
Attributable to minorities		–	–	–	–	–	–	–
Surplus/(Deficit) attributable to municipality		1 610	432	432	432	(2 427)	(9 805)	(11 818)
Share of surplus / (deficit) of associate	7	–	–	–	–	–	–	–
Surplus/(Deficit) for the year		1 610	432	432	432	(2 427)	(9 805)	(11 818)

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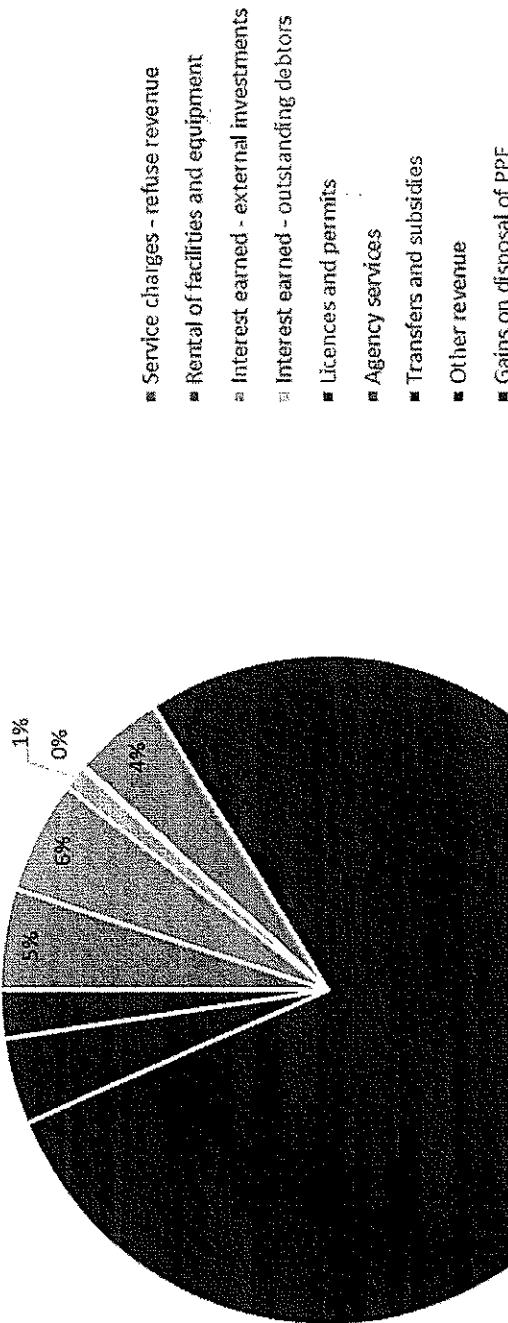
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Revenue by Source: The graph below shows the funding of the 2019/20 budget per revenue source expressed as a %.

Revenue Source 2019/2020



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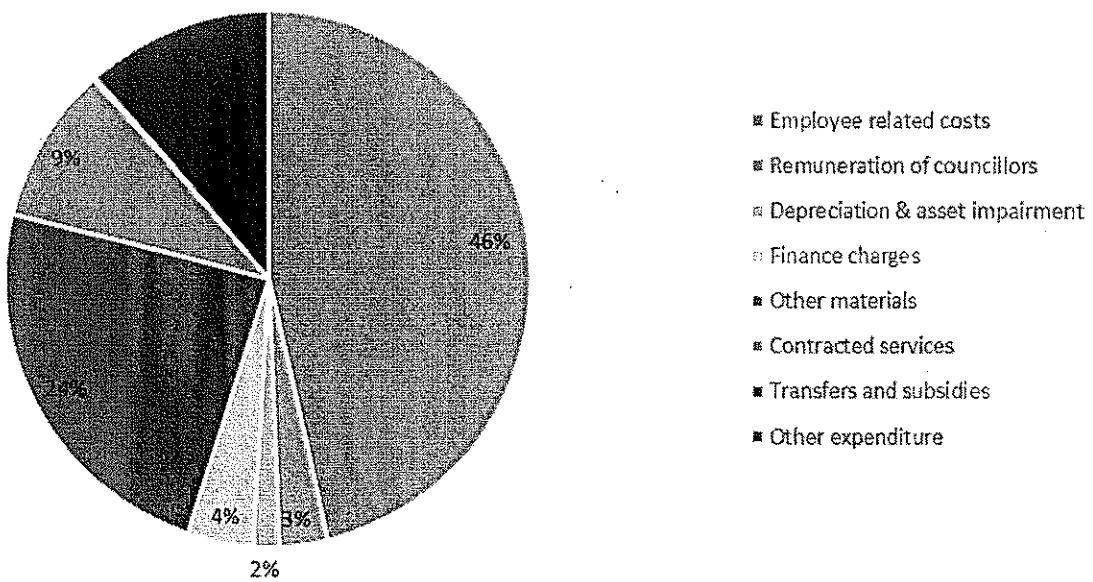


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Expenditure by Type: The graph below shows how the 2019/2020 budget will be spent per expenditure type expressed as %

Expenditure by Type 2019/2020



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5. Annual Budget Tables

A1 Budget Summary

DC3 Overberg - Table A1 Budget Summary

Description	2015/16	2016/17	2017/18	Current Year 2018/19				2019/20 Medium Term Revenue & Expenditure Framework			
	R thousands	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2019/20	Budget Year +1 2020/21	Budget Year +2 2021/22
Financial Performance											
Property rates	-	-	-	-	-	-	-	-	-	-	-
Service charges	2 356	801	75	9 921	3 107	3 107	3 107	10 723	11 366	12 048	
Investment revenue	2 188	2 311	2 937	1 400	1 400	1 400	1 400	2 500	2 650	2 809	
Transfers recognised - operational	130 327	127 561	146 537	158 024	162 114	162 114	162 114	169 423	175 997	185 058	
Other own revenue	28 900	26 327	36 522	32 686	33 533	33 533	33 533	36 240	32 827	34 791	
Total Revenue (excluding capital transfers and contributions)	163 811	157 000	186 070	202 032	200 153	200 153	200 153	218 886	222 840	234 706	
Employee costs	77 648	83 193	81 113	105 553	98 078	98 078	98 078	103 201	108 446	115 000	
Remuneration of councillors	5 183	5 150	6 142	6 169	6 326	6 326	6 326	6 607	7 003	7 423	
Depreciation & asset impairment	2 747	3 254	3 695	3 101	3 576	3 576	3 576	3 576	3 576	3 576	
Finance charges	7 083	7 778	7 999	5 625	6 673	6 673	6 673	9 165	9 903	10 710	
Materials and bulk purchases	35 930	32 668	43 286	43 941	49 103	49 103	49 103	52 931	56 297	59 675	
Transfers and grants	17	120	120	-	480	480	480	380	403	427	
Other expenditure	30 889	29 609	36 076	37 515	39 669	39 669	39 669	46 553	49 860	52 839	
Total Expenditure	159 498	161 971	188 430	201 905	203 904	203 904	203 904	222 412	235 487	249 649	
Surplus/(Deficit)	4 313	(4 971)	(2 360)	127	(3 751)	(3 751)	(3 751)	(3 527)	(12 646)	(14 943)	
Transfers and subsidies - capital (monetary allocated)	160	2 303	890	1 483	4 183	4 183	4 183	1 100	2 841	3 125	
Contributions recognised - capital & contributed assets	-	111	-	-	-	-	-	-	-	-	
Surplus/(Deficit) after capital transfers & contributions	4 474	(2 557)	(1 470)	1 610	432	432	432	(2 427)	(9 805)	(11 818)	
Share of surplus/ (deficit) of associate	-	-	-	-	-	-	-	-	-	-	
Surplus/(Deficit) for the year	4 474	(2 557)	(1 470)	1 610	432	432	432	(2 427)	(9 805)	(11 818)	
Capital expenditure & funds sources											
Capital expenditure	3 576	6 782	5 332	32 741	31 869	31 869	31 869	31 869	11 353	3 706	3 930
Transfers recognised - capital	160	2 303	890	1 483	4 183	4 183	4 183	4 183	1 100	2 841	3 125
Borrowing	2 522	2 074	-	26 977	22 356	22 356	22 356	22 356	6 128	-	-
Internally generated funds	894	2 404	4 442	4 281	5 330	5 330	5 330	5 330	4 125	865	805
Total sources of capital funds	3 576	6 782	5 332	32 741	31 869	31 869	31 869	31 869	11 353	3 706	3 930
Financial position											
Total current assets	40 917	38 391	41 562	31 282	43 624	43 624	43 624	39 249	35 853	30 735	
Total non current assets	80 660	82 650	82 665	116 666	110 958	110 958	110 958	118 736	118 866	119 221	
Total current liabilities	23 670	23 090	31 069	24 432	28 756	28 756	28 756	28 519	30 591	31 749	
Total non current liabilities	79 360	82 561	79 238	114 979	111 474	111 474	111 474	116 540	122 007	127 903	
Community wealth/Equity	17 948	15 391	13 920	8 537	14 353	14 353	14 353	11 926	2 121	(9 697)	
Cash flows											
Net cash from (used) operating	5 878	15 666	9 441	8 256	5 666	5 656	5 656	4 750	3 260	2 107	
Net cash from (used) investing	2 672	(4 596)	(3 795)	(29 781)	(28 062)	(28 062)	(28 062)	(6 253)	(3 706)	(3 930)	
Net cash from (used) financing	(533)	(1 169)	(1 206)	24 956	25 219	25 219	25 219	(2 872)	(2 949)	(3 296)	
Cash/cash equivalents at the year end	22 376	32 276	36 715	25 167	39 528	39 528	39 528	35 153	31 757	26 639	
Cash backing/surplus reconciliation											
Cash and investments available	22 376	32 276	36 715	25 167	39 528	39 528	39 528	35 153	31 757	26 639	
Application of cash and investments	(15 167)	(23 769)	(8 960)	(23 427)	(11 645)	(11 645)	(17 773)	(16 978)	(16 978)	(16 978)	
Balance - surplus (shortfall)	37 543	56 045	45 675	48 595	51 173	51 173	57 301	52 131	48 735	43 617	
Asset management											
Asset register summary (WDV)	41 648	45 400	47 344	79 415	75 637	75 637	75 637	83 414	83 545	83 899	
Depreciation	2 747	3 254	3 695	3 101	3 576	3 576	3 576	3 576	3 576	3 576	
Renewal and Upgrading of Existing Assets	3 216	5 425	2 387	28 882	24 684	24 684	24 684	6 783	850	805	
Repairs and Maintenance	72 693	69 088	80 139	94 238	93 709	93 709	93 709	96 626	102 447	108 594	
Free services											
Cost of Free Basic Services provided	-	-	-	-	-	-	-	-	-	-	
Revenue cost of free services provided	-	-	-	-	-	-	-	-	-	-	
Households below minimum service level											
Water:	-	-	-	-	-	-	-	-	-	-	
Sanitation/sewerage:	-	-	-	-	-	-	-	-	-	-	
Energy:	-	-	-	-	-	-	-	-	-	-	
Refuse:	-	-	-	-	-	-	-	-	-	-	

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OVERBERG DISTRICT MUNICIPALITY

A2 Budgeted Financial Performance (Revenue and Expenditure by Functional Classification)

DC3 Overberg - Table A2 Budgeted Financial Performance (revenue and expenditure by functional classification)

Functional Classification Description R thousand	Ref 1	2015/16	2016/17	2017/18	Current Year 2018/19			2019/20 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2019/20	Budget Year +1 2020/21	Budget Year +2 2021/22
Revenue - Functional										
<i>Governance and administration</i>		74 784	73 239	81 736	88 022	88 632	88 832	94 141	92 125	95 154
Executive and council		10 453	8 605	10 871	11 876	12 619	12 619	14 681	10 155	10 766
Finance and administration		64 331	64 634	70 865	76 146	76 213	76 213	79 459	81 969	85 389
Internal audit		-	-	-	-	-	-	-	-	-
<i>Community and public safety</i>		13 102	15 026	18 923	21 012	24 837	24 837	23 158	24 713	26 310
Community and social services		-	-	-	-	-	-	-	-	-
Sport and recreation		12 726	13 531	15 843	15 391	16 516	16 516	17 658	17 400	18 444
Public safety		136	1 176	2 591	5 336	8 036	8 036	5 184	7 170	7 714
Housing		-	-	-	-	-	-	-	-	-
Health		240	320	490	285	285	285	315	143	152
<i>Economic and environmental services</i>		74 052	70 410	86 233	84 560	87 560	87 560	91 964	97 476	103 319
Planning and development		-	-	-	-	-	-	-	-	-
Road transport		74 040	70 391	86 205	84 460	87 460	87 460	91 821	97 331	103 171
Environmental protection		11	19	28	100	100	100	143	146	148
<i>Trading services</i>		2 033	740	68	9 921	3 107	3 107	10 723	11 366	12 048
Energy sources		-	-	-	-	-	-	-	-	-
Water management		-	-	-	-	-	-	-	-	-
Waste water management		-	-	-	-	-	-	-	-	-
Waste management		2 033	740	68	9 921	3 107	3 107	10 723	11 366	12 048
<i>Other</i>	4	-	-	-	-	-	-	-	-	-
Total Revenue - Functional	2	163 971	159 414	186 960	203 515	204 336	204 336	219 986	225 681	237 831
Expenditure - Functional										
<i>Governance and administration</i>		36 072	42 469	45 355	48 903	48 721	48 721	51 593	54 448	57 797
Executive and council		11 530	11 755	11 413	10 617	10 601	10 601	11 191	11 857	12 567
Finance and administration		25 665	29 596	32 806	37 027	36 868	36 868	39 035	41 145	43 608
Internal audit		876	1 118	1 137	1 259	1 252	1 252	1 366	1 446	1 532
<i>Community and public safety</i>		44 039	45 931	55 724	56 993	59 556	59 556	64 657	68 395	72 384
Community and social services		-	-	-	-	-	-	-	-	-
Sport and recreation		13 295	13 452	17 574	15 220	17 848	17 848	18 820	19 325	20 416
Public safety		19 598	20 524	25 748	27 483	27 615	27 615	30 876	32 656	34 575
Housing		-	-	-	-	-	-	-	-	-
Health		11 157	11 955	12 401	14 290	14 092	14 092	14 962	16 414	17 392
<i>Economic and environmental services</i>		72 950	70 257	84 433	88 730	90 811	90 811	95 923	101 717	107 802
Planning and development		1 406	1 475	1 086	1 655	1 284	1 284	1 312	1 388	1 471
Road transport		70 002	66 952	81 276	84 460	86 983	86 983	91 821	97 331	103 171
Environmental protection		1 541	1 830	2 072	2 616	2 544	2 544	2 790	2 998	3 160
<i>Trading services</i>		4 437	3 315	2 819	7 279	4 816	4 816	10 239	10 927	11 666
Energy sources		-	-	-	-	-	-	-	-	-
Water management		-	-	-	-	-	-	-	-	-
Waste water management		-	-	-	-	-	-	-	-	-
Waste management		4 437	3 315	2 919	7 279	4 816	4 816	10 239	10 927	11 666
<i>Other</i>	4	-	-	-	-	-	-	-	-	-
Total Expenditure - Functional	3	159 498	161 971	188 430	201 905	203 904	203 904	222 412	235 487	249 649
Surplus/(Deficit) for the year		4 474	(2 557)	(1 470)	1 610	432	432	(2 427)	(9 805)	(11 818)

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OVERBERG DISTRICT MUNICIPALITY

A3 Budgeted Financial Performance (Revenue and Expenditure by Municipal Vote)

DC3 Overberg - Table A3 Budgeted Financial Performance (revenue and expenditure by municipal vote)

Vote Description R thousand	Ref	2015/16	2016/17	2017/18	Current Year 2018/19			2019/20 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2019/20	Budget Year +1 2020/21	Budget Year +2 2021/22
Revenue by Vote	1									
Vote 1 - Municipal Manager		10 453	8 605	11 402	13 074	13 817	13 817	15 220	10 727	11 370
Vote 2 - Management Services		60 369	49	—	—	—	—	—	—	—
Vote 3 - Corporate Services		—	—	28	24	24	24	24	25	26
Vote 4 - Finance		3 962	64 585	70 306	76 408	79 174	79 174	79 998	84 215	87 883
Vote 5 - Community Services		89 187	86 175	105 224	114 010	111 321	111 321	124 745	130 715	138 552
Total Revenue by Vote	2	163 971	159 414	186 960	203 515	204 336	204 336	219 986	225 681	237 831
Expenditure by Vote to be appropriated	1									
Vote 1 - Municipal Manager		12 406	12 873	14 971	15 405	14 988	14 988	15 563	16 484	17 471
Vote 2 - Management Services		18 404	11 632	—	—	—	—	—	—	—
Vote 3 - Corporate Services		1 270	1 751	8 931	10 651	9 866	9 866	11 620	12 323	13 054
Vote 4 - Finance		7 362	17 682	22 464	23 501	24 094	24 094	24 521	25 767	27 405
Vote 5 - Community Services		120 056	118 034	142 065	152 448	154 955	154 955	170 708	180 913	191 719
Total Expenditure by Vote	2	159 498	161 971	188 430	201 905	203 904	203 904	222 412	235 487	249 649
Surplus/(Deficit) for the year	2	4 474	(2 557)	(1 470)	1 610	432	432	(2 427)	(9 805)	(11 818)

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OVERBERG DISTRICT MUNICIPALITY

A4 Budgeted Financial Performance (Revenue and Expenditure)

DC3 Overberg - Table A4 Budgeted Financial Performance (revenue and expenditure)

Description R thousand	Ref	2015/16		2016/17		2017/18		Current Year 2018/19			2019/20 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2019/20	Budget Year +1 2020/21	Budget Year +2 2021/22		
Revenue By Source													
Property rates	2	—	—	—	—	—	—	—	—	—	—	—	
Service charges - electricity revenue	2	449	254	15	—	—	—	—	—	—	—	—	
Service charges - water revenue	2	—	—	—	—	—	—	—	—	—	—	—	
Service charges - sanitation revenue	2	—	—	—	—	—	—	—	—	—	—	—	
Service charges - refuse revenue	2	1 947	548	60	9 921	3 107	3 107	3 107	10 723	11 356	12 048	—	
Rental of facilities and equipment	2	12 143	13 257	15 737	11 355	11 355	11 355	11 355	12 024	12 746	13 511	—	
Interest earned - external investments	2	2 188	2 311	2 937	1 400	1 400	1 400	1 400	2 500	2 650	2 809	—	
Interest earned - outstanding debtors	2	—	—	—	0	0	0	0	100	106	112	—	
Dividends received	—	—	—	—	—	—	—	—	—	—	—	—	
Fines, penalties and forfeits	—	—	—	—	—	—	—	—	—	—	—	—	
Licences and permits	—	95	171	326	135	135	135	135	300	143	152	—	
Agency services	6 592	8 115	9 388	8 813	8 813	8 813	8 813	8 813	9 581	10 156	10 768	—	
Transfers and subsidies	130 327	127 561	146 537	158 024	162 114	162 114	162 114	162 114	169 423	175 997	185 058	—	
Other revenue	2	6 550	4 784	9 588	9 423	9 423	9 423	9 423	9 134	9 876	10 251	—	
Gains on disposal of PPE	—	3 519	—	1 483	2 960	3 806	3 806	3 806	5 100	—	—	—	
Total Revenue (excluding capital transfers and contributions)		163 811	157 000	186 070	202 032	200 153	200 153	200 153	218 886	222 840	234 706		
Expenditure By Type													
Employee related costs	2	77 648	83 183	91 113	105 553	88 078	88 078	88 078	103 201	108 445	115 000	—	
Remuneration of councillors	5 183	5 150	6 142	6 169	6 326	6 326	6 326	6 326	6 607	7 093	7 423	—	
Debt impairment	3	82	110	15	—	—	—	—	—	—	—	—	
Depreciation & asset impairment	2	2 747	3 254	3 695	3 101	3 576	3 576	3 576	3 576	3 576	3 576	3 576	
Finance charges	7 083	7 778	7 998	5 625	6 673	6 673	6 673	6 673	9 165	9 803	10 710	—	
Bulk purchases	2	—	—	—	—	—	—	—	—	—	—	—	
Other materials	8	35 930	32 868	43 286	43 841	49 103	49 103	49 103	52 931	55 297	59 675	—	
Contractual services	12 857	12 783	14 517	19 699	17 118	17 118	17 118	17 118	20 984	22 498	23 834	—	
Transfers and subsidies	17	120	120	—	480	480	480	480	380	403	427	—	
Other expenditure	4, 5	16 805	16 547	21 528	17 816	22 551	22 551	22 551	25 560	27 363	29 004	—	
Loss on disposal of PPE	—	1 145	1 160	17	—	—	—	—	—	—	—	—	
Total Expenditure		159 498	161 971	188 430	201 905	203 904	203 904	203 904	222 412	235 487	249 649		
Surplus/(Deficit)													
Transfers and subsidies - capital (monetary allocations) (National / Provincial and District allocations) (National / Provincial Departmental Agencies, Households, Non-profit Institutions, Private Enterprises, Public Corporations, Higher Educational Institutions)	4 313	(4 971)	(2 360)	127	(3 751)	(3 751)	(3 751)	(3 751)	(3 527)	(12 646)	(14 943)	—	
Transfers and subsidies - capital (in-kind - all)	160	2 303	890	1 483	4 183	4 183	4 183	4 183	1 100	2 841	3 125	—	
Surplus/(Deficit) after capital transfers & contributions		4 474	(2 557)	(1 470)	1 610	432	432	432	(2 427)	(9 805)	(11 818)		
Taxation	—	—	—	—	—	—	—	—	—	—	—	—	
Surplus/(Deficit) after taxation		4 474	(2 557)	(1 470)	1 610	432	432	432	(2 427)	(9 805)	(11 818)		
Attributable to minorities	—	—	—	—	—	—	—	—	—	—	—	—	
Surplus/(Deficit) attributable to municipality		4 474	(2 557)	(1 470)	1 610	432	432	432	(2 427)	(9 805)	(11 818)		
Share of surplus/(deficit) of associate	7	—	—	—	—	—	—	—	—	—	—	—	
Surplus/(Deficit) for the year		4 474	(2 557)	(1 470)	1 610	432	432	432	(2 427)	(9 805)	(11 818)		

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OVERBERG DISTRICT MUNICIPALITY

A5 Budgeted Capital Expenditure by Vote, Functional Classification and Funding

Vote Description R thousand	Ref 1	Current Year 2018/19				2019/20 Medium Term Revenue & Expenditure Framework		
		Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2019/20	Budget Year +1 2020/21	Budget Year +2 2021/22
Capital expenditure - Vote								
Multi-year expenditure to be appropriated	2							
Vote 1 - Municipal Manager		—	—	—	—	—	—	—
Vote 2 - Management Services		—	—	—	—	—	—	—
Vote 3 - Corporate Services		—	—	—	—	—	—	—
Vote 4 - Finance		—	—	—	—	—	—	—
Vote 5 - Community Services		26 977	22 356	22 356	22 356	6 128	—	—
Capital multi-year expenditure sub-total	7	26 977	22 356	22 356	22 356	6 128	—	—
Single-year expenditure to be appropriated	2							
Vote 1 - Municipal Manager		72	12	12	12	—	—	—
Vote 2 - Management Services		—	—	—	—	—	—	—
Vote 3 - Corporate Services		279	630	630	630	300	300	300
Vote 4 - Finance		310	74	74	74	65	35	35
Vote 5 - Community Services		5 103	8 797	8 797	8 797	4 860	3 371	3 595
Capital single-year expenditure sub-total		5 764	9 513	9 513	9 513	5 225	3 706	3 930
Total Capital Expenditure - Vote		32 741	31 869	31 869	31 869	11 353	3 706	3 930
Capital Expenditure - Functional								
Governance and administration		643	716	716	716	365	335	335
Executive and council		18	—	—	—	—	—	—
Finance and administration		607	716	716	716	365	335	335
Internal audit		18	0	0	0	—	—	—
Community and public safety		5 059	8 787	8 787	8 787	4 860	3 371	3 595
Community and social services		—	—	—	—	—	—	—
Sport and recreation		1 175	1 575	1 575	1 575	360	530	470
Public safety		3 683	6 583	6 583	6 583	4 500	2 841	3 125
Housing		—	—	—	—	—	—	—
Health		201	629	629	629	—	—	—
Economic and environmental services		62	10	10	10	—	—	—
Planning and development		18	—	—	—	—	—	—
Road transport		—	—	—	—	—	—	—
Environmental protection		44	10	10	10	—	—	—
Trading services		26 977	22 356	22 356	22 356	6 128	—	—
Energy sources		—	—	—	—	—	—	—
Water management		—	—	—	—	—	—	—
Waste water management		—	—	—	—	—	—	—
Waste management		26 977	22 356	22 356	22 356	6 128	—	—
Other		—	—	—	—	—	—	—
Total Capital Expenditure - Functional	3	32 741	31 869	31 869	31 869	11 353	3 706	3 930
Funded by:								
National Government		—	—	—	—	—	—	—
Provincial Government		1 483	4 183	4 183	4 183	1 100	2 841	3 125
District Municipality		—	—	—	—	—	—	—
Other transfers and grants		—	—	—	—	—	—	—
Transfers recognised - capital	4	1 483	4 183	4 183	4 183	1 100	2 841	3 125
Borrowing	6	26 977	22 356	22 356	22 356	6 128	—	—
Internally generated funds		4 281	5 330	5 330	5 330	4 125	865	805
Total Capital Funding	7	32 741	31 869	31 869	31 869	11 353	3 706	3 930

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OVERBERG DISTRICT MUNICIPALITY

A6 Budgeted Financial Position

DC3 Overberg - Table A6 Budgeted Financial Position

Description R thousand	Ref	2015/16	2016/17	2017/18	Current Year 2018/19				2019/20 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2019/20	Budget Year +1 2020/21	Budget Year +2 2021/22
ASSETS											
Current assets											
Cash		22 376	32 276	36 715	25 167	39 528	39 528	39 528	35 153	31 757	26 639
Call investment deposits	1	—	—	—	—	—	—	—	—	—	—
Consumer debtors	1	1 440	1 111	2 032	1 111	1 282	1 282	1 282	1 282	1 282	1 282
Other debtors		16 351	4 015	1 789	4 015	1 789	1 789	1 789	1 789	1 789	1 789
Current portion of long-term receivables		—	—	—	—	—	—	—	—	—	—
Inventory	2	750	989	1 028	989	1 026	1 026	1 026	1 026	1 026	1 026
Total current assets		40 917	38 391	41 562	31 282	43 624	43 624	43 624	39 249	35 853	30 735
Non current assets											
Long-term receivables		28 433	28 433	28 433	28 433	28 433	28 433	28 433	28 433	28 433	28 433
Investments		—	—	—	—	—	—	—	—	—	—
Investment property		1 253	1 253	1 199	—	1 199	1 199	1 199	1 199	1 199	1 199
Investment in Associate		—	—	—	—	—	—	—	—	—	—
Property, plant and equipment	3	40 044	43 696	45 756	78 541	74 131	74 131	74 131	81 990	82 202	82 638
Biological		—	—	—	—	—	—	—	—	—	—
Intangible		352	450	388	874	307	307	307	226	144	63
Other non-current assets		9 980	8 818	8 889	8 816	6 889	6 889	6 889	6 889	6 889	6 889
Total non current assets		80 060	82 650	82 665	116 866	110 956	110 956	110 956	118 736	118 866	119 221
TOTAL ASSETS		120 977	121 041	124 227	147 948	154 582	154 582	154 582	157 985	154 719	149 856
LIABILITIES											
Current liabilities											
Bank overdraft	1	—	—	—	—	—	—	—	—	—	—
Borrowing	4	528	1 206	2 556	3 248	2 872	2 872	2 872	2 949	3 299	3 684
Consumer deposits		12	12	12	12	12	12	12	12	12	12
Trade and other payables	4	14 087	12 045	17 725	10 131	14 450	14 450	14 450	14 450	14 450	14 450
Provisions		9 043	9 827	10 776	11 042	11 422	11 422	11 422	12 108	12 834	13 604
Total current liabilities		23 670	23 090	31 058	24 432	28 756	28 756	28 756	29 419	30 591	31 749
Non current liabilities											
Borrowing		2 588	2 815	258	25 135	25 161	25 161	25 161	22 211	18 816	15 232
Provisions		76 772	79 746	78 680	89 843	86 313	86 313	86 313	94 329	103 082	112 671
Total non current liabilities		79 360	82 561	79 236	114 979	111 474	111 474	111 474	116 540	122 007	127 903
TOTAL LIABILITIES		103 030	105 650	110 307	139 411	140 230	140 230	140 230	146 059	152 599	159 653
NET ASSETS	5	17 948	15 391	13 920	8 537	14 353	14 353	14 353	11 926	2 121	(9 697)
COMMUNITY WEALTH/EQUITY											
Accumulated Surplus/(Deficit)		17 948	15 391	13 920	8 537	14 353	14 353	14 353	11 926	2 121	(9 697)
Reserves	4	—	—	—	—	—	—	—	—	—	—
TOTAL COMMUNITY WEALTH/EQUITY	5	17 948	15 391	13 920	8 537	14 353	14 353	14 353	11 926	2 121	(9 697)

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OVERBERG DISTRICT MUNICIPALITY

A7 Budgeted Cash Flows

DC3 Overberg - Table A7 Budgeted Cash Flows

Description R thousand	Ref	2015/16	2016/17	2017/18	Current Year 2016/19				2019/20 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2019/20	Budget Year +1 2020/21	Budget Year +2 2021/22
CASH FLOW FROM OPERATING ACTIVITIES											
Receipts											
Property rates		2 436	—	—	—	—	—	—	—	—	—
Service charges		15 144	802	73	9 821	3 107	3 107	3 107	10 723	11 366	12 048
Other revenue		138 647	28 150	28 879	29 726	30 476	30 476	30 476	31 040	32 721	34 679
Government - operating	1	160	124 710	150 472	158 024	160 002	160 002	160 002	168 423	175 997	185 058
Government - capital	1	—	2 303	890	1 483	4 183	4 183	4 183	1 100	2 841	3 125
Interest		2 189	2 311	2 937	1 400	1 400	1 400	1 400	2 600	2 756	2 921
Dividends		—	—	—	—	—	—	—	—	—	—
Payments											
Suppliers and employees		(152 518)	(141 995)	(173 383)	(191 989)	(191 918)	(191 918)	(191 918)	(206 679)	(218 764)	(231 846)
Finance charges		(163)	(495)	(406)	(329)	(1 115)	(1 115)	(1 115)	(3 076)	(3 255)	(3 450)
Transfers and Grants	1	(17)	(120)	(120)	—	(480)	(480)	(480)	(380)	(403)	(427)
NET CASH FROM/(USED) OPERATING ACTIVITIES		5 878	15 666	9 441	6 256	5 656	5 656	5 656	4 750	3 250	2 107
CASH FLOWS FROM INVESTING ACTIVITIES											
Receipts											
Proceeds on disposal of PPE		3 726	—	—	1 537	2 960	3 806	3 806	3 806	5 100	—
Decrease (Increase) in non-current debtors		—	—	—	—	—	—	—	—	—	—
Decrease (Increase) other non-current receivables		—	—	—	—	—	—	—	—	—	—
Decrease (Increase) in non-current investments		—	—	—	—	—	—	—	—	—	—
Payments											
Capital assets		(1 054)	(4 596)	(5 332)	(32 741)	(31 869)	(31 869)	(31 869)	(11 353)	(3 706)	(3 930)
NET CASH FROM/(USED) INVESTING ACTIVITIES		2 672	(4 595)	(3 795)	(29 781)	(28 062)	(28 062)	(28 062)	(6 253)	(3 706)	(3 930)
CASH FLOWS FROM FINANCING ACTIVITIES											
Receipts											
Short term loans		—	—	—	—	—	—	—	—	—	—
Borrowing long term/refinancing		—	—	—	—	26 977	28 383	28 383	28 383	—	—
Increase (decrease) in consumer deposits		—	—	—	—	—	—	—	—	—	—
Payments											
Repayment of borrowing		(533)	(1 169)	(1 206)	(2 021)	(3 174)	(3 174)	(3 174)	(2 672)	(2 949)	(3 298)
NET CASH FROM/(USED) FINANCING ACTIVITIES		(533)	(1 169)	(1 206)	24 956	25 219	25 219	25 219	(2 672)	(2 949)	(3 298)
NET INCREASE/ (DECREASE) IN CASH HELD		8 017	9 900	4 439	3 432	2 812	2 812	2 812	(4 375)	(3 396)	(5 118)
Cash/cash equivalents at the year begin:	2	14 358	22 376	32 276	21 735	36 715	36 715	36 715	39 528	35 153	31 757
Cash/cash equivalents at the year end:	2	22 376	32 276	36 715	25 167	39 528	39 528	39 528	35 153	31 757	26 639

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A8 Cash Backed Reserves/Accumulated Surplus Reconciliation

DC3 Overberg - Table A8 Cash backed reserves/accumulated surplus reconciliation

Description R thousand	Ref	2015/16	2016/17	2017/18	Current Year 2018/19				2019/20 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2019/20	Budget Year +1 2020/21	Budget Year +2 2021/22
Cash and investments available											
Cash/cash equivalents at the year end	1	22 376	32 276	36 715	25 167	39 528	39 528	39 528	35 153	31 757	26 639
Other current investments > 90 days		0	0	0	—	0	0	0	—	—	—
Non current assets - investments	1	—	—	—	—	—	—	—	—	—	—
Cash and Investments available:		22 376	32 276	36 715	25 167	39 528	39 528	39 528	35 153	31 757	26 639
Application of cash and investments											
Unspent conditional transfers		11 821	8 970	12 905	7 301	10 794	10 794	10 794	10 794	10 794	10 794
Unspent borrowing		—	—	—	—	6 128	6 128	—	—	—	—
Statutory requirements	2	(26 988)	(32 739)	(21 865)	(30 729)	(28 567)	(28 567)	(28 567)	(27 772)	(27 772)	(27 772)
Other working capital requirements	3	(26 988)	(32 739)	(21 865)	(30 729)	(28 567)	(28 567)	(28 567)	(27 772)	(27 772)	(27 772)
Other provisions		—	—	—	—	—	—	—	—	—	—
Long term investments committed	4	—	—	—	—	—	—	—	—	—	—
Reserves to be backed by cash/investments	5	—	—	—	—	—	—	—	—	—	—
Total Application of cash and Investments:		(16 167)	(23 769)	(8 950)	(23 427)	(11 645)	(11 645)	(11 645)	(17 773)	(16 978)	(16 978)
Surplus(shortfall)		37 543	56 045	45 675	48 595	51 173	51 173	51 173	57 301	52 131	48 735
											43 617

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OVERBERG DISTRICT MUNICIPALITY

A9 Asset Management

DC3 Overberg - Table A9 Asset Management

R thousand	Description	Ref	2015/16	2016/17	2017/18	Current Year 2018/19			2019/20 Medium Term Revenue & Expenditure Framework		
			Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2019/20	Budget Year +1 2020/21	Budget Year +2 2021/22
CAPITAL EXPENDITURE											
Total New Assets		1	360	1 357	2 945	3 848	7 165	7 165	4 570	2 856	3 125
Infrastructure			-	-	-	-	-	-	-	-	-
Community Facilities			93	-	125	-	2 900	2 900	2 900	-	-
Community Assets			83	-	125	-	2 800	2 800	2 800	-	-
Investment properties			-	-	-	88	88	88	-	-	-
Operational Buildings			-	-	-	50	50	50	-	-	-
Housing			7	-	13	-	-	-	-	-	-
Other Assets			7	-	13	138	158	138	-	-	-
Biological or Cultivated Assets			-	-	-	-	-	-	-	-	-
Licences and Rights			89	174	-	-	-	-	-	-	-
Intangible Assets			89	174	-	-	-	-	-	-	-
Computer Equipment			3	-	14	-	-	-	-	-	-
Furniture and Office Equipment			17	804	(1)	13	-	-	35	-	-
Machinery and Equipment			140	111	2 754	3 698	3 698	3 698	1 640	2 856	3 125
Transport Assets			-	267	-	449	449	449	-	-	-
Total Renewal of Existing Assets		2	3 216	5 425	2 335	1 865	1 888	1 888	235	35	35
Roads Infrastructure			-	-	-	-	-	-	-	-	-
Water Supply Infrastructure			-	-	-	400	800	800	200	-	-
Sanitation Infrastructure			88	-	-	100	100	100	-	-	-
Infrastructure			88	-	-	500	800	900	200	-	-
Investment properties			-	-	-	-	-	-	-	-	-
Operational Buildings			29	-	-	240	240	240	-	-	-
Housing			29	-	159	520	520	520	-	-	-
Other Assets			29	-	165	760	760	760	-	-	-
Biological or Cultivated Assets			-	-	-	6	-	-	-	-	-
Intangible Assets			-	-	-	6	-	-	-	-	-
Computer Equipment			359	-	132	390	-	-	-	-	-
Furniture and Office Equipment			225	2 602	123	215	228	228	35	35	35
Machinery and Equipment			4	-	-	-	-	-	-	-	-
Transport Assets			2 522	2 823	740	-	-	-	-	-	-
Land			-	-	-	1 164	-	-	-	-	-
Zoo's, Marine and Non-biological Animals			-	-	-	-	-	-	-	-	-
Total Upgrading of Existing Assets		6	-	-	51	27 027	22 796	22 796	6 848	815	770
Solid Waste Infrastructure			-	-	51	26 977	22 356	22 356	5 128	-	-
Infrastructure			-	-	51	26 977	22 356	22 356	5 128	-	-
Investment properties			-	-	-	-	-	-	-	-	-
Operational Buildings			-	-	-	-	-	-	-	-	-
Housing			-	-	-	-	-	-	120	515	470
Other Assets			-	-	-	-	-	-	120	815	470
Intangible Assets			-	-	-	-	-	-	-	-	-
Computer Equipment			-	-	49	60	440	440	300	300	300
Furniture and Office Equipment			-	-	2	-	-	-	-	-	-
Total Capital Expenditure		4	3 576	6 782	5 332	32 741	31 669	31 669	11 353	3 706	3 930
Water Supply Infrastructure			-	-	-	400	800	800	200	-	-
Sanitation Infrastructure			68	-	-	100	100	100	-	-	-
Solid Waste Infrastructure			-	-	26 977	22 356	22 356	5 128	-	-	-
Infrastructure			68	-	-	27 477	23 256	23 256	6 328	-	-
Community Facilities			53	-	125	-	2 900	2 900	2 900	-	-
Sport and Recreation Facilities			-	-	-	-	-	-	-	-	-
Community Assets			53	-	125	-	2 900	2 900	2 900	-	-
Investment properties			-	-	-	-	-	-	-	-	-
Operational Buildings			20	-	-	328	328	328	-	-	-
Housing			7	-	182	570	570	570	120	515	470
Other Assets			27	-	182	898	898	898	120	515	470
Biological or Cultivated Assets			-	-	-	-	-	-	-	-	-
Services			-	-	-	-	-	-	-	-	-
Licences and Rights			99	174	6	-	-	-	-	-	-
Intangible Assets			89	174	6	-	-	-	-	-	-
Computer Equipment			362	-	195	440	440	440	300	300	300
Furniture and Office Equipment			241	3 406	124	228	228	228	65	35	35
Machinery and Equipment			144	111	2 794	3 698	3 698	3 698	1 640	2 856	3 125
Transport Assets			2 522	3 091	740	-	449	449	-	-	-
Land			-	-	1 164	-	-	-	-	-	-
TOTAL CAPITAL EXPENDITURE - Asset class			3 576	6 782	5 332	32 741	31 669	31 669	11 353	3 706	3 930
ASSET REGISTER SUMMARY - PPE (WDV)		5	41 648	45 400	47 344	79 415	75 637	75 637	83 414	83 545	83 899
Roads Infrastructure			41 648	45 400	47 344	79 415	75 637	75 637	83 414	83 545	83 899
Storm water infrastructure			402	2 344	2 120	2 059	1 965	1 965	1 811	1 656	1 502
Electrical Infrastructure			-	-	-	-	-	-	-	-	-
Water Supply Infrastructure			332	382	325	315	293	293	265	227	195
Sanitation Infrastructure			1 040	1 019	973	1 345	1 735	1 735	1 809	1 862	1 825
Solid Waste Infrastructure			5 726	2 056	2 455	2 455	2 255	2 255	1 955	1 656	1 355
Infrastructure			4 639	4 671	5 013	31 848	27 369	27 369	33 498	33 498	33 498
Community Assets			12 139	11 662	10 887	33 054	33 619	33 619	39 423	38 898	38 374
Heritage Assets			1 210	39	29	3 001	2 515	2 515	5 800	5 785	5 772
Investment properties			-	-	-	-	-	-	-	-	-
Other Assets			1 253	1 253	1 199	-	1 199	1 199	1 199	1 199	1 199
Biological or Cultivated Assets			13 579	14 524	15 723	15 542	16 410	16 410	16 320	16 624	16 894
Intangible Assets			-	-	-	-	-	-	-	-	-
Computer Equipment			352	459	388	874	307	307	225	144	63
Furniture and Office Equipment			1 122	1 588	1 367	1 637	1 535	1 535	1 563	1 591	1 610
Machinery and Equipment			2 254	5 192	4 305	4 260	3 839	3 839	3 329	2 690	2 050
Transport Assets			4 777	6 295	3 315	11 343	10 702	10 702	11 032	12 577	14 392
Land			4 963	4 464	5 051	4 644	5 011	5 011	4 650	4 030	3 547
TOTAL ASSET REGISTER SUMMARY - PPE (WDV)			41 648	45 400	47 344	79 415	75 637	75 637	83 414	83 545	83 899
EXPENDITURE OTHER ITEMS			75 640	72 342	63 633	97 339	97 285	97 285	100 202	106 022	112 169
Depreciation			2 747	3 254	3 095	3 101	3 575	3 575	3 576	3 576	3 576
Repairs and Maintenance by Asset Class			73 893	69 088	80 129	94 238	93 709	93 709	96 626	102 447	108 594
Roads Infrastructure			64 609	60 163	71 133	80 957	83 642	83 642	81 686	86 584	91 783
Solid Waste Infrastructure			1 947	648	569	4 401	1 308	1 308	4 028	4 270	4 526
Infrastructure			65 558	60 711	71 701	85 357	84 851	84 851	85 714	90 857	96 303
Community Facilities			-	-	-	-	-	-	-	-	-
Sport and Recreation Facilities			-	-	-	-	-	-	-	-	-
Investment properties			-	-	-	-	-	-	-	-	-
Operational Buildings			1 427	676	428	256	246	246	-	-	-
Housing			-	-	540	448	448	448	1 328	1 408	1 492
Other Assets			1 427	676	428	788	696	696	1 328	1 408	1 492
Biological or Cultivated Assets			-	-	-	-	-	-	-	-	-
Services			-	-	-	-	-	-	-	-	-
Licences and Rights			-	-	-	-	-	-	-	-	-
Intangible Assets			-	-	-	-	-	-	-	-	-
Computer Equipment			-	-	-	-	-	-	-	-	-
Furniture and Office Equipment			-	-	-	-	-	-	-	-	-
Machinery and Equipment			799	1 475	2 792	2 981	186	186	-	-	-
Transport Assets			4 412	6 226	6 217	4 959	5 207	5 207	6 423	6 811	7 219
TOTAL EXPENDITURE OTHER ITEMS			75 640	72 342	63 633	97 339	97 285	97 285	100 202	106 022	112 169
Renewal and upgrading of Existing Assets as % of total capex			89.0%	80.0%	44.8%	88.2%	77.8%	77.8%	58.7%	22.9%	20.6%
Renewal and upgrading of Existing Assets as % of depreciation			117.1%	105.7%	64.5%	93.0%	690.4%	690.4%	189.7%	23.8%	22.5%
R&D as % of PPE			182.0%	188.1%	175.1%	120.0%	125.4%	125.4%	117.5%	124.0%	131.4%
Renewal and upgrading and R&D as % of PPE			183.0%	184.0%	174.0%	155.0%	157.0%	157.0%	124.0%	124.0%	130.0%

OVERBERG DISTRICT MUNICIPALITY

A10 Basic Service Delivery Measurement - not applicable to ODM

Description	Ref	2015/16	2016/17	2017/18	Current Year 2018/19			2019/20 Medium Term Revenue & Expenditure Framework		
		Outcome	Outcome	Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2019/20	Budget Year +1 2020/21	Budget Year +2 2021/22
Household service targets	1	--	--	--	--	--	--	--	--	--
Water:										
Piped water inside dwelling	2	--	--	--	--	--	--	--	--	--
Piped water inside yard (but not in dwelling)	4	--	--	--	--	--	--	--	--	--
Using public tap (at least min.service level)										
Other water supply (at least min.service level)										
<i>Minimum Service Level and Above sub-total</i>										
Using public tap (< min.service level)	3	--	--	--	--	--	--	--	--	--
Other water supply (< min.service level)	4	--	--	--	--	--	--	--	--	--
No water supply										
<i>Below Minimum Service Level sub-total</i>										
Total number of households	5	--	--	--	--	--	--	--	--	--
Sanitation/sewage:										
Flush toilet (connected to sewerage)										
Flush toilet (with septic tank)										
Chemical toilet										
Pit toilet (ventilated)										
Other toilet provisions (> min.service level)										
<i>Minimum Service Level and Above sub-total</i>										
Bucket toilet										
Other toilet provisions (< min.service level)										
No toilet provisions										
<i>Below Minimum Service Level sub-total</i>										
Total number of households	6	--	--	--	--	--	--	--	--	--
Energy:										
Electricity (at least min.service level)										
Electricity - prepaid (min.service level)										
<i>Minimum Service Level and Above sub-total</i>										
Electricity (< min.service level)										
Electricity - prepaid (< min. service level)										
Other energy sources										
<i>Below Minimum Service Level sub-total</i>										
Total number of households	5	--	--	--	--	--	--	--	--	--
Refuse:										
Removed at least once a week										
<i>Minimum Service Level and Above sub-total</i>										
Removed less frequently than once a week										
Using communal refuse dump										
Using own refuse dump										
Other rubbish disposal										
No rubbish disposal										
<i>Below Minimum Service Level sub-total</i>										
Total number of households	5	--	--	--	--	--	--	--	--	--
Households receiving Free Basic Service	7	--	--	--	--	--	--	--	--	--
Water (6 kilolitres per household per month)										
Sanitation (free minimum level service)										
Electricity/other energy (50kwh per household per month)										
Refuse (removed at least once a week)										
Cost of Free Basic Services provided - Formal Settlements (R'000)	8	--	--	--	--	--	--	--	--	--
Water (6 kilolitres per indigent household per month)										
Sanitation (free sanitation service to Indigent households)										
Electricity/other energy (50kwh per Indigent household per month)										
Refuse (removed once a week for Indigent households)										
Cost of Free Basic Services provided - Informal Formal Settlements (R'000)										
Total cost of FBS provided		--	--	--	--	--	--	--	--	--
Highest level of free service provided per household										
Property rates (R value threshold)										
Water (kilolitres per household per month)										
Sanitation (kilolitres per household per month)										
Sanitation (Rand per household per month)										
Electricity (kwh per household per month)										
Refuse (average litres per week)										
Revenue cost of subsidised services provided (R'000)	9	--	--	--	--	--	--	--	--	--
Property rates (tariff adjustment) (impermissible values per section 17 of MPRA)										
Property rates - exemptions, reductions and rebates and impermissible values in excess of section 17 of MPRA)										
Water (in excess of 6 kilolitres per indigent household per month)		--	--	--	--	--	--	--	--	--
Sanitation (in excess of free sanitation service to Indigent households)		--	--	--	--	--	--	--	--	--
Electricity/other energy (in excess of 50 kwh per Indigent household per month)		--	--	--	--	--	--	--	--	--
Refuse (in excess of one removal a week for Indigent households)		--	--	--	--	--	--	--	--	--
Municipal Housing - rental rebates										
Housing - bp structure subsidies										
Other										
Total revenue cost of subsidised services provided		--	--	--	--	--	--	--	--	--

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SECTION A – Part 2

1. Budget Process Overview

1.1 Political oversight of the budget process

Section 53 (1) of the MFMA stipulates that the mayor of a municipality must provide general political guidance over the budget process and the priorities that guides the preparation of the budget.

Section 21(1) of the MFMA states that the Mayor of a municipality must co-ordinate the processes for preparing the annual budget and for reviewing the municipality's integrated development plan and budget related policies to ensure that the tabled budget and any revisions of the integrated development plan and budget-related policies are mutually consistent and credible.

Furthermore, this section also states that the Mayor must at least 10 months before the start of the budget year, table in municipal council, a time schedule outlining key deadlines for the preparation, tabling and approval of the annual budget.

This time schedule provides for political input from formal organisations such as portfolio committees.

1.2 Schedule of Key Deadlines relating to budget process [MFMA s21 (1) (b)]

The IDP and Budget time schedule of the 2019/2020 budget cycle was approved by Council in August 2019, ten months before the start of the budget year in compliance with legislative directives.

1.3 Process used to integrate the review of the IDP and preparation of the Budget

Updating the IDP and Budget is an evolving and re-iterative process over a 10 month period. The initial parallel process commenced with the consultative process of the IDP in 2017 and the update of the MTREF to determine the affordability and sustainability

framework at the same time. A review of the approved 2017/2018 IDP was undertaken in 2019.

1.4 Process for consultation with each group of stakeholders and outcomes

Following the tabling of the draft budget in March 2019, local input will be solicited via notices published in all major newspapers across the region, while the budget will also be placed on the municipal website at www.odm.org.za.

Comments on the IDP and Budget as made by the public via verbal presentations, facsimiles, emails and in the form of correspondence to the municipality will be considered for incorporation as part of the final budget approval process.

1.5 Stakeholders involved in consultations

The tabled budget will be provided to National Treasury and Provincial Treasury for their consideration in line with S23 of the MFMA.

1.6 Process and media used to provide information on the Budget to the community

Following the tabling of the draft budget in March 2019, local input will be solicited via notices published in all major newspapers across the region while the budget will also be placed on the municipal website at www.odm.org.za.

1.7 Methods employed to make the Budget document available (including websites)

In compliance with the Municipal Finance Management Act and the Municipal Systems Act with regards to the advertising of Budget Documents (including the Tariffs for 2019/2020), advertisements will be placed in the local newspapers across the region and the municipal website. The information relating to the budget documentation will be displayed at the notice boards in the municipal offices, Thusong centres and libraries in the district.

In compliance with S 22 of the MFMA, the Budget documentation will be published on the municipality's website following the tabling thereof at Council in March 2019 and the approval thereof in May 2019.



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2. IDP Overview and Amendments

- The Vision of the Municipality

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27 MAY 2019

The Municipality's long term vision:

"Overberg – the opportunity gateway to Africa through sustainable Services"

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- Alignment with Provincial and National Government

Overberg District Municipality's development plan needs to be aligned with National and Provincial initiatives to ensure optimal impact from the combined efforts of government. In this regard there are six critical elements: Accelerated and Shared Growth-South Africa (ASGI-SA), National Spatial Development Perspective (NSDP), National Strategy for Sustainable Development (NSSD), Provincial Growth and Development Strategy (PGDS) and Provincial Spatial Development Framework (PSDF).

All these feed into and influence the Integrated Development Plan.

- Overberg District Municipality Budget Priorities (Key Performance areas)

The Municipality's 2017/18 to 2021/2022 Integrated Development Plan focuses on five strategic focus areas. The concrete objectives for each strategic focus area have been outlined and elaborated on in the Strategic Plan for 2017-2022. These objectives will be used to further develop key performance indicators against which performance implementation monitoring and reporting will be done. The corporate scorecard outlines these indicators and targets.

The five strategic outcomes are:

1. *To ensure the well-being of all in the Overberg through the provision of efficient basic services and infrastructure.*
2. *To promote regional economic development by supporting initiatives in the district for the development of a sustainable district economy.*
3. *To ensure municipal transformation and institutional development by creating a staff structure that would adhere to the principles of employment equity and promote skill development.*
4. *To attain and maintain financial viability and sustainable by executing accounting services in accordance with National policy and guidelines.*

5. *To ensure good governance practices by providing a democratic and pro-active accountable government and ensuring community participation through IGR structures.*

Amendments to the Integrated Development Plan

Amendments were made to the Integrated Development Plan.

The complete Integrated Development Plan will be distributed at the Council Meeting of 25 March 2019.

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3. Measurable performance objectives and indicators

(a) KEY FINANCIAL INDICATORS AND RATIOS

Information regarding key financial indicators and ratios are provided on Supporting Table SA 8.

(b) MEASURABLE PERFORMANCE OBJECTIVES

Information regarding revenue are provided as follows:

- Revenue for each vote - SA 26
- Revenue for each source - SA 25

4. Overview of Budget Related Policies and Amendments

The following budget related policies have been approved by Council, or have been reviewed / amended and / or are currently being reviewed / amended, in line with National Guidelines and Legislation.

- Asset Management Policy
- Credit Control and Debt Collection Policy
- Cash Management and Investment Policy
- Tariff Policy
- Supply Chain Management Policy
- Virement Policy (amended)
- Borrowing Policy
- Funding and Reserves Policy
- Budget Policy
- Customer Care Policy
- Demand Management Policy
- Infrastructure and delivery Management Policy
- Infrastructure investment and Capital projects Policy
- Liquidity Policy
- Long term Financial Planning Policy
- Management and Admin of Immovable Assets Policy
- Payroll Management and Administration Policy
- Preferential Procurement Policy
- Travelling and Subsistence Policy(amended)
- Cost containment Policy(new)

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Policies which have been amended according to the recommendation below will be available at the municipal offices, libraries and Thusong centres in the district as well as on the website of the municipality.

Herewith information regarding the amendment of policies:

(a) VERIMENT POLICY(AMENDMENT)

The purpose of the amendment of the Veriment Policy is to strengthen the controls over the requested veriments, and to adhere to National Treasury guidelines.

(b) TRAVELLING AND SUBSISTENCE POLICY(AMENDMENT)

The amendments made to the Travelling and Subsistence Policy is to adhere to the cost containment draft regulations and guidelines from National Treasury. The main proposed amendments made is (a) to lower the grade for accommodation to a three star and (b) to replace a fixed daily allowance with an allowance based on actual meals had, with the necessary documentary proof.

(c) COST CONTAINMENT POLICY (NEW)

The Cost Containment Policy was compiled to adhere to the Cost Containment Measures as issued by National Treasury as well as the draft Cost Containment regulations.

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5. Overview of Budget Assumptions

Expenditure

Salaries and Allowances

Wage negotiations have been finalised between the Unions and the South African Local Government Association and the municipality budgeted for an 8.2% increase. That is CPIX of 5,2% in terms of the Budget Circular 94, plus 1,5% as negotiated plus 1,5% for notch increases.

It is also assumed that the current employees will not resign and therefore notch increases for all employees are budgeted for.

General expenditure

It is assumed that costs for services and fuel will increase above the current inflation rate. It is also assumed that the capital projects for 2019/2020 will be completed during the financial year as depreciation are budgeted on these projects as per General Recognized Accounting Practice (GRAP) principles.

Depreciation on new capital expenditure is calculated at a varying rate ranging between 3 and 50 years depending on the nature of the assets. The useful life's of assets were reviewed during the current year which impacted the depreciation forecast.

Repairs and Maintenance

It is assumed that municipal infrastructure and assets will be maintained as per previous years and that no major breakages will take place during the financial year.

Capital costs

It is assumed that interest rates will be stable during the financial year, but the provision for capital has not been decreased.

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Revenue

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Grants

It is assumed that the National and Provincial grants as per the Division of Revenue Bill (DORA Bill) which has been included in the budget will be received during the 2019/2020 financial year.

6. Overview of Budget Funding

Summary

The operating budget for 2019/2020 will be financed as follows:

• Equitable Share Allocation	R 71 776 000
• Agency fee for Roads function	R 9 581 366
• Roads Subsidy	R 91 821 429
• Provincial and National Grants	R 6 925 358
• Sundry charges / Other	R 39 881 481

The capital budget for 2019/2020 will be financed as follows:

• Own Funds (Capital Replacement Reserves)	R 1 225 000
• Selling of Property	R 2 900 000
• Grants	R 1 100 000
• Long Term Borrowings	R 6 128 111

Reserves

The accumulated surplus will be used to finance the depreciation on assets as the full provision for depreciation is not cash-backed. The financing of the depreciation will be phased in over a medium to long term period, if possible.



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Sustainability of municipality

The funding of the budget will ensure that the municipality will be sustainable on the short term. The current funding model for Overberg District Municipality is however not sustainable and will surely have a negative impact on the cash flow and liquidity of the municipality. Overberg District Municipality will therefore have to make difficult/important choices to ensure sustainability on the medium and long term.

Planned savings and efficiencies

The following areas were identified for possible savings after the efficiency of the usage of the assets/services has been evaluated:

- Non-priority spending not linked to service delivery
- Security services
- Overtime
- Attendance of meetings/congresses

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Investments

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Particulars of monetary investments as at 28 February 2019:

ABSA Depositor plus	R 10 372 314
Nedbank Call Account	R 10 229 452
ABSA Depositor plus	R 81 263

Planned proceeds of sale of assets

The municipality budgeted R 5,1 million in the 2019/2020 as revenue for municipal property that will be sold.

Planned use of previous year's cash backed accumulated surplus

It is planned to use the previous year's cash backed surpluses to finance important/critical service delivery and income generated projects.

Particulars of existing and any new borrowing proposed to be raised

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An external loan of R 28 M was secured to finance the regional landfill at Karwyderskraal in 2018/2019 and 2019/2020.

Particulars of budgeted allocations and grants over the MTREF period:

Operating Budget

GRANT	GOVERNMENT SPHERE	2019/2020	2020/2021	2021/2022
Local Government Financial Management Grant	NATIONAL	1 000 000	1 000 000	1 000 000
Equitable Share *	NATIONAL	71 776 000	74 593 000	77 644 000
Expanded Public Works Programme Integrated Grant	NATIONAL	1 243 000	-	-
Rural roads assets management systems Grant	NATIONAL	2 807 000	2 967 000	3 131 000
Financial Management Support Grant	PROVINCIAL	280 000		
Financial Management Capacity Building Grant	PROVINCIAL	380 000		
Total Operating Grants		77 486 000	78 560 000	81 775 000

Capital Budget

GRANT	GOVERNMENT SPHERE	2018/2019	2019/2020	2020/2021
Safety Initiative Implementation - WOSA	PROVINCIAL	1 100 000	2 000 000	2 100 000
Fire Service Capacity Building Grant	PROVINCIAL		841 000	1 025 000
Total Capital Grants		1 100 000	2 841 000	3 125 000

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FUNDING ASSESSMENT FOR 2019/2020

The following table lists the factors that have been reviewed. Each of the factors is then further described below.

No. Funding Compliance

- 1 Cash/cash equivalent position
- 2 Cash plus investments less applications
- 3 Monthly average payments covered by cash or cash equivalents
- 4 Surplus/deficit excluding depreciation offsets
- 5 Property Rates/service charge revenue % increase less macro inflation target
- 6 Cash receipts % of ratepayer and other revenue
- 7 Debt impairment expense % of billable revenue
- 8 Capital payments % of capital expenditure
- 9 Borrowing as a % of capital expenditure (less transfers/grants/contributions)
- 10 Transfers/grants revenue as a % of Government transfers/grants available
- 11 Consumer debtors' change (Current and Non-current)
- 12 Repairs & maintenance expenditure level
- 13 Asset renewal/rehabilitation expenditure level
- 14 Financial Performance Budget result
- 15 Financial Position Budget
- 16 Cash Flow Budget
- 17 Other key performance measures
- 18 Summary question

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Funding compliance factor description

Each of these 'funding factors' have been analysed and reviewed in their entirety prior to undertaking any analysis. Where the factor appears unfavourable and cannot be adequately motivated, the budget has been adjusted appropriately.



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info@odm.org.za • www.odm.org.za**(a) Cash/cash equivalent position**

The municipality foresees a positive cash position for the short term, as the working capital are cash-backed. The reserves are however not cash-backed. The cash situation seems as if it is deteriorating, as the increase in revenue (grants) is less than inflation rate while expenditure increase with more than the inflation rate. The cash flow is currently positive and the total Cash and Cash Equivalents at 28 February 2019 is R46,257 M.

(b) Cash plus investments less application of funds

The purpose of this measure is to understand how the municipality has applied the available cash and investments identified at factor 1. Below are commitments against Cash and Cash equivalents as at 28 February 2019: .

Commitments against Cash and Cash Equivalents		
Item	30 June 2018	Current Month
Cash and Cash Equivalents	36 715 000	46 257 118
Unspent loan		13 921 409
Loan repayments	2 556 280	1 014 340
Trade and other payables		
- Unspent conditional transfers	12 904 812	12 635 199
- Creditor Payments	4 820 362	8 861 200
Surplus/(Deficit)	16 433 546	9 824 970

(c) Monthly average payments covered by cash or cash equivalents

The purpose of this measure is to understand the level of financial risk (ability to meet monthly payments as and when they fall due) should the municipality be under stress.

The municipality does recover enough cash via grants/agency fee and income from resorts to cover its monthly average payments on the short term, but it is foreseen that, with the fact that the percentage increase in expenditure is more than the increase in

revenue pose a serious risk for the municipality. A further financial risk arises if unforeseen circumstances occur, which negatively impacts the recovery of landfill site revenue.

(d) Surplus/deficit excluding depreciation offsets

The main purpose of this measure is to understand whether revenue levels are sufficient to conclude that the community is making a sufficient contribution for the municipal resources consumed each year. An 'adjusted' surplus/deficit is achieved by offsetting the amount of depreciation related to externally funded assets.

This exercise indicates that there will be a surplus if the depreciation has been offset.

(e) Property Rates/service charge revenue % increase less macro inflation target

The purpose of this measure is to understand whether the municipality is contributing appropriately to the achievement of national inflation targets. This measure is based on the increase in 'revenue', which will include both the change in the rate or tariff as well as any assumption about real growth (i.e. new property development, services consumption growth).

The revenue streams for Overberg District Municipality is not sufficient to achieve national inflation target.

(f) Cash receipts % of ratepayer and other revenue

This factor is a macro measure of the rate at which funds are 'collected'. This measure is intended to analyse an underlying assumed collection rate; i.e. how much cash is expected to be collected from current billing, charges and arrear debtors.

The only billing at ODM is for rental at the resorts. Accounts will be issued to two municipalities on a monthly basis for dumping at the regional landfill site, but there are currently no history as the agreement will come into effect in April 2019.

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(g) Debt impairment expense % of billable revenue

The purpose is to measure whether the provision for debt impairment is being adequately funded and is based on the underlying assumption that the provision for debt impairment (doubtful and bad debts) has to be increased to offset under collection.

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No debt impairment are currently done.

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(h) Capital payments % of capital expenditure

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The purpose of this measure is to mainly understand whether the timing of payments is being taken into consideration when forecasting the cash position. The measure focuses on the capital budget, because expenditure levels for this component of the budget can vary significantly from month to month, as there tends to be monthly consistency for operational budgets.

(i) Borrowing as a % of capital expenditure (excluding transfers, grants and contributions)

The purpose of this measurement is to determine the proportion of a municipality's 'own-funded' capital expenditure budget that is being funded from borrowed funds to confirm MFMA compliance. Externally funded expenditure (by transfers/grants and contributions) should be excluded. The municipality has secured an external loan to finance the development at Karwyderskraal - it represents 54% of the total capital expenditure of 2019/2020.

(j) Transfers/grants revenue as a % of Government transfers/grants available

The purpose of this measurement is mainly to ensure that all available transfers from other government (national, provincial or district municipalities) have been included in the municipal budget, or that the transfer/grant budgets do not exceed available funds. A percentage less than 100 per cent could indicate that all Division of Revenue Bill (DORA Bill), provincial transfers or district transfers have not been budgeted and should be immediately reviewed.

The transfers/grants as per Division of Revenue Bill (DORA Bill) (100%) have been included in the revenue budget.

(k) Consumer debtors change (Current and Non-current):

The purposes of these measures are to ascertain whether budgeted reductions in outstanding debtors are realistic.

The amounts of outstanding debtors are regarded as realistic.

(l) Repairs & maintenance (R&M) expenditure level

This measure is included within the funding measures criteria because a trend which indicates that insufficient funds are being committed to asset repair could also indicate that the overall budget is not credible and/or sustainable in the medium to long term because the revenue budget is not being protected.

The budgeted amount for Repairs and Maintenance amounts to R96 626 M.

(m) Asset renewal/rehabilitation expenditure level

This measure has a similar objective to the R&M measures, but focus on the credibility of the levels of asset renewal plans.

(n) Financial Performance Budget result (surplus/deficit)

The purpose of this measure is to assess the overall budget.

The municipality forecast's a positive cash position for the short term as the working capital are cash-backed. The reserves is not cash-backed. The cash situation seems to be deteriorating, as the increase in revenue (grants) is less than inflation rate while expenditure increase with more than the inflation rate.

A further financial risk arises if unforeseen circumstances occur, which negatively impacts the recovery of landfill site revenue.

(o) Financial Position Budget

The purpose of this measure is to also assess the overall budget.

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(p) Cash Flow Budget

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The purpose of this measure is to also assess the overall budget. The municipality does recover enough cash on a monthly basis to cover its monthly average payments. A further financial risk arises if unforeseen circumstances occur, which negatively impacts the recovery of landfill site revenue.

(q) Summary

The municipality currently do have enough funds but will not generate enough cash to meets its operational requirements on the medium to long term. The financial position of the municipality is monitored on a daily basis by the relevant finance officials and reports are submitted to the Finance Portfolio Committee and if needed correction steps are taken.

7. Expenditure on allocations and grant Programmes

Particulars of budgeted allocations and grants over the MTREF period:

Operating Budget

GRANT	GOVERNMENT SPHERE	2019/2020	2020/2021	2021/2022
Local Government Financial Management Grant	NATIONAL	1 000 000	1 000 000	1 000 000
Equitable Share *	NATIONAL	71 776 000	74 593 000	77 644 000
Expanded Public Works Programme Integrated Grant	NATIONAL	1 243 000	-	-
Rural roads assets management systems Grant	NATIONAL	2 807 000	2 967 000	3 131 000
Financial Management Support Grant	PROVINCIAL	280 000		
Financial Management Capacity Building Grant	PROVINCIAL	380 000		
Total Operating Grants		77 486 000	78 560 000	81 775 000

Capital Budget

GRANT	GOVERNMENT SPHERE	2018/2019	2019/2020	2020/2021
Safety Initiative Implementation - WOSA	PROVINCIAL	1 100 000	2 000 000	2 100 000
Fire Service Capacity Building Grant	PROVINCIAL		841 000	1 025 000
Total Capital Grants		1 100 000	2 841 000	3 125 000



The above allocations and grants have been included in the operating and capital budgets.

8. Allocations or grants made by the Municipality

None

9. Councillor allowances and employee benefits

Allowances and employee benefits:

Councillors

- Salary
- Allowances for Cell phones
- Allowances for Transport
- Contributions

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Senior Managers of the Municipality

- Salary
- Allowances for transport
- Contributions
- Performance Bonuses

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Other Employees

- Salary
- Housing Subsidy
- Long service bonuses
- Allowances for Transport
- 13th Cheque
- Contributions to medical and pension fund

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Costs to Municipality:

Councillors

• Speaker (1)	R 731 975
• Executive Mayor (1)	R 903 871
• Deputy Executive Mayor (1)	R 731 975
• Executive Committee (4)	R 1 843 591
• Other Councillors (14)	<u>R 2 406 187</u>
	<u>R 6 617 599</u>

Senior Managers

• Municipal Manager	R 1 499 918
• Chief Financial Officer	R 1 180 074
• Director: Corporate Services	R 1 180 074
• Director: Community Services	<u>R 1 180 074</u>
	<u>R 5 040 140</u>

Number of Councillors 21

Number of personnel employed

• Senior Managers	3
• Other Managers	12
• Technical Staff	190
• Other staff members	129

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10. Monthly targets for revenue, expenditure and cash flow

The monthly targets for revenue, expenditure and cash flows is provided in SA 25 - Section B Supporting Tables

11. Contracts having future budgetary implications

Information/detail regarding contracts which have future budgetary implications is provided in SA 35 - Section B – Supporting tables.

12. Capital spending detail

Information/detail regarding capital projects by vote is provided in Section B – Capital Budget.

13. Legislation compliance status

Overberg District Municipality complies in general with legislation applicable to municipalities.

14. Other supporting documents

None

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Municipal Manager's quality certificate

I, DAVID BERETTI, Municipal Manager of Overberg District Municipality, hereby certify that the annual budget and supporting documents have been prepared in accordance with the Municipal Finance Management Act and the regulations made under the Act, and that the annual budget and supporting documents are consistent with the Integrated Development Plan of the Municipality.

Print Name DAVID BERETTI

Municipal Manager of the Overberg District Municipality

Signature 

Date 23·5·2019

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SECTION B – BUDGET

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1. Operating Budget

DC3 Overberg - Table A4 Budgeted Financial Performance (revenue and expenditure)

Description	Ref	2015/16	2016/17	2017/18	Current Year 2018/19			2019/20 Medium Term Revenue & Expenditure Framework			
		R thousand	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2019/20	Budget Year +1 2020/21
Revenue By Source											
Property rates	2	-	-	-	-	-	-	-	-	-	-
Service charges - electricity revenue	2	449	254	15	-	-	-	-	-	-	-
Service charges - water revenue	2	-	-	-	-	-	-	-	-	-	-
Service charges - sanitation revenue	2	-	-	-	-	-	-	-	-	-	-
Service charges - refuse revenue	2	1 947	548	60	9 921	3 107	3 107	3 107	10 723	11 366	12 048
Rental of facilities and equipment		12 143	13 257	15 737	11 355	11 355	11 355	11 355	12 024	12 746	13 511
Interest earned - external investments		2 188	2 311	2 937	1 400	1 400	1 400	1 400	2 500	2 650	2 809
Interest earned - outstanding debtors		2	-	-	0	0	0	0	100	105	112
Dividends received		-	-	-	-	-	-	-	-	-	-
Fines, penalties and forfeits		-	-	-	-	-	-	-	-	-	-
Licences and permits		95	171	326	135	135	135	135	300	143	152
Agency services		6 592	8 115	9 388	8 813	8 813	8 813	8 813	9 581	10 155	10 766
Transfers and subsidies		133 327	127 581	145 637	158 024	162 114	162 114	162 114	169 423	179 572	190 346
Other revenue	2	6 550	4 784	9 588	9 423	9 423	9 423	9 423	9 134	9 676	10 251
Gains on disposal of PPE		3 519	-	1 483	2 960	3 805	3 805	3 805	5 100	-	-
Total Revenue (excluding capital transfers and contributions)		163 811	157 000	186 070	202 032	200 153	200 153	200 153	218 886	226 416	239 995
Expenditure By Type											
Employee-related costs	2	77 648	83 193	91 113	105 553	98 078	98 078	98 078	103 201	108 445	115 000
Remuneration of councillors		5 183	5 150	6 142	6 169	6 326	6 326	6 326	6 607	7 033	7 423
Debt impairment	3	82	110	15	-	-	-	-	-	-	-
Depreciation & asset impairment	2	2 747	3 254	3 695	3 101	3 576	3 576	3 576	3 576	3 576	3 576
Finance charges		7 083	7 778	7 999	5 625	6 673	6 673	6 673	9 165	9 903	10 710
Bulk purchases	2	-	-	-	-	-	-	-	-	-	-
Other materials	8	35 930	32 858	43 286	43 941	49 103	49 103	49 103	52 931	56 297	59 675
Contracted services		12 857	12 793	14 517	19 699	17 118	17 118	17 118	20 994	22 724	24 449
Transfers and subsidies		17	120	120	-	480	480	480	380	403	427
Other expenditure	4, 5	16 805	16 547	21 528	17 816	22 651	22 551	22 551	25 560	27 363	29 004
Loss on disposal of PPE		1 145	160	47	-	-	-	-	-	-	-
Total Expenditure		159 458	161 971	188 430	201 905	203 904	203 904	203 904	222 412	235 783	248 864
Surplus/(Deficit)											
Transfers and subsidies - capital (monetary allocations) (National / Provincial and District) allocations) (National / Provincial Departmental Agencies, Households, Non-profit Institutions, Private Enterprises, Public Corporations, Higher Educational Institutions)		4 313	(4 971)	(2 360)	127	(3 751)	(3 751)	(3 751)	(3 527)	(3 368)	(6 969)
Transfers and subsidies - capital (in-kind - et)	6	-	-	-	-	-	-	-	-	-	-
Surplus/(Deficit) after capital transfers & contributions		4 474	(2 557)	(1 470)	1 610	432	432	432	(2 427)	(6 527)	(6 844)
Taxation		-	-	-	-	-	-	-	-	-	-
Surplus/(Deficit) after taxation		4 474	(2 557)	(1 470)	1 610	432	432	432	(2 427)	(6 527)	(6 844)
Attributable to minorities		-	-	-	-	-	-	-	-	-	-
Surplus/(Deficit) attributable to municipality		4 474	(2 557)	(1 470)	1 610	432	432	432	(2 427)	(6 527)	(6 844)
Share of surplus/ (deficit) of associate	7	-	-	-	-	-	-	-	-	-	-
Surplus/(Deficit) for the year		4 474	(2 557)	(1 470)	1 610	432	432	432	(2 427)	(6 527)	(6 844)



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2. Capital Budget

	Original Budget 2019/2020	Original Budget 2020/2021	Original Budget 2021/2022
LED, Tourism and Resorts			
Plant and Equipment - Uilenkraalsmond	R 15 000.00	15 000.00	-
Water Network Upgrade - Die Dam	R 200 000.00	-	-
Upgrade Bungalows	R 120 000.00	515 000.00	470 000.00
Grease Trap	R 25 000.00	-	-
Emergency Services			
Fire Station	R 2 900 000.00	-	-
Fire Vehicle_4X4	R -	-	-
Rescue Equipment	R 500 000.00	-	-
Communication System	R 1 100 000.00	2 000 000.00	2 100 000.00
		841 000.00	1 025 000.00
Information Services			
IT equipment	R 300 000.00	300 000.00	300 000.00
Building a platform for tally printers	R -	-	-
Financial Services			
Container for retired assets storage	R 30 000.00	-	-
Office furniture and equipment	R 35 000.00	35 000.00	35 000.00
Solid Waste			
Karwyderskraal	R 6 128 111.00	-	-
Municipal Health			
Medical kits - new positions	R -	-	-
Total	R 11 353 111.00	R 3 706 000.00	R 3 930 000.00

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3. Tariffs

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TARIFF CATEGORY	UNIT	TARIFF DESCRIPTION	TARIFF 2018/2019 (VAT INCLUSIVE) R	% INCREASE 2019/2020 (VAT R
SPECIAL INCIDENTS – CALL OUT COST	Per unit	Motor pumps	R 1 060.00	6 R 1 124.00
	Per unit	Service & response vehicles	R 535.00	6 R 567.00
STAND-BY AND OPERATIONAL COST	Per unit	Motor pumps	R 1 060.00	6 R 1 124.00
	Per unit	Service & response vehicles	R 905.00	6 R 959.00
PERSONNEL	Per hour	Senior	R 300.00	6 R 318.00
	Per hour	Junior	R 200.00	6 R 212.00
WATER	Per kilolitre	Water	R 16.00	6 R 17.00
CHEMICALS	-	Chemicals	Cost price + 10% + 15%	Cost price + 10% + 15%
PROVIDING DRINKING WATER	Per kilometre	Water	R 36.00	6 R 38.00
STANDBY	Per unit per hour	Standby	R 365.00	6 R 387.00
ASSISTANCE TO OUTSIDE SERVICES		Assistance to outside services	Cost price + 10% + 15%	Cost price + 10% + 15%
RECOVERY VEHICLE PRIVATE PERSONS AND ORGANISATIONS	Per call out	Call out	R 1 095.00	6 R 1 161.00
	Per hour	Recovery	R 1 800.00	6 R 1 908.00
		Tow in (within 25 km radius)	R 1 130.00	6 R 1 198.00
	Per kilometre	Tow in (outside 25 km radius)	R 36.00	6 R 38.00
RECOVERY VEHICLE MUNICIPALITIES WITHIN COUNCIL AREA	Per call out	Call out	Free	-
	Per hour	Recovery	R 1 130.00	6 R 1 198.00
RECOVERY VEHICLE MUNICIPALITIES OUTSIDE COUNCIL AREA	Per call out	Call out	R 1 095.00	6 R 1 161.00
	Per hour	Recovery	R 1 800.00	6 R 1 908.00
		Tow in (within 25 km radius)	R 1 130.00	6 R 1 198.00

OVERBERG DISTRICT MUNICIPALITY

TARIFF CATEGORY	UNIT	TARIFF DESCRIPTION	TARIFF 2018/2019 (VAT INCLUSIVE) R	% INCREASE	TARIFF 2019/2020 (VAT R)
NON-SUBSIDISED RESCUE ORGANISATIONS	-	Call out	Free	-	Free
	-	Tow in (including subsistence & travel of personnel – where needed)	Actual cost + 15%	-	Actual cost + 15%
		Recovery (including rescue)	Actual cost + 15%	-	Actual cost + 15%
PUMPS AND EQUIPMENT	Per hour or part	Pumping swimming pools (office hours)	R 355.00	6	R 376.00
	Per hour or part	Specialised pumps	R 200.00	6	R 212.00
	Per hour or part	Hydraulic equipment	R 595.00	6	R 631.00
	Per hour or part	Lighting	R 190.00	6	R 201.00
	Per cylinder	Filling cylinders	R 170.00	6	R 180.00
STAND-BY FILMING	Per hour or part	Per vehicle with crew of two	R 860.00	6	R 912.00
	Per hour or part	Additional crew	R 355.00	6	R 376.00
TRAINING	Per person	First Aid level 1	R 725.00	6	R 769.00
21 MAY 2019 TEL: 028 425 1157 info@odm.org.za • FAX: 028 425 1000 BREDASDORP 7200 LONG STREET/PRIVATE BAG X22	Per person	First Aid level 3	R 1 200.00	6	R 1 272.00
	Per person	Fire extinguisher basic	R 880.00	6	R 933.00
	Per person	Basic Fire Fighting – 1 day	R 1 440.00	6	R 1 526.00
	Per person	School children (First Aid 1)	R 365.00	6	R 387.00
	Per kilometre	Transport cost	R 6.70	6	R 7.10
STAND-BY	Per vehicle/bat	Special events	R 395.00	6	R 419.00
	Per hour	Medical stand-by (limited to venue or terrain)	R 345.00	6	R 366.00
INSURANCE INSPECTIONS	-	Inspection on request of insurance	R 680.00	6	R 721.00
	-	Follow-up inspection	R 255.00	6	R 270.00
DEMONSTRATIONS	-	Conditions linked to awareness	Actual cost + 15%	-	Actual cost + 15%
SPECIAL INVESTIGATIONS	Per person per hour	Civil claims, insurance, civil court cases & other	500 + actual cost + 15%	0	500 + actual cost + 15%

OVERBERG DISTRICT MUNICIPALITY

TARIFF CATEGORY	UNIT	TARIFF DESCRIPTION	TARIFF	TARIFF	
			2018/2019 (VAT INCLUSIVE)	% INCREASE	2019/2020 (VAT R
DIVING TEAM	Per day	Diving team	R 1 275.00	6	R 1 352.00
LECTURE ROOM	Per day	-	R 500.00	6	R 530.00
EXTERNAL TRAINING FACILITY	Per student per day	-	R 255.00	6	R 270.00
OCCUPATIONAL CERTIFICATE	Per unit	-	R 190.00	6	R 201.00
FIRST AID REFRESHER TRAINING	-	-	R 235.00	6	R 249.00
FLAMMABLE LIQUID PERMITS	-	Bulk > 1000L – Industry & commercial	R 1 345.00	6	R 1 426.00
	-	Small content <1000L – Farms & private	R 365.00	6	R 387.00
	-	LPG	180 + inspection tariff	6	190 + inspection tariff
VEHICLE DANGER CONTENT HOLDING PERMIT	Per vehicle	-	R 505.00	6	R 535.00
FIRE PERMIT	Per site	-	R 535.00	6	R 567.00
INSPECTION – BY-LAWS & REGULATIONS (EXCLUDING CERTIFICATE)	-	-	R 500.00	6	R 530.00
FIRE INSPECTION ON REQUEST (COMMERCIAL USE)	-	-	R 500.00	6	R 530.00
VELD FIRE FIGHTING AS PER	-	-	No charge	-	No charge
VELD FIRE FIGHTING AS PER ACT (FIRE SUPPRESSION) – NON-MEMBERS OF REGISTERED PROTECTION ASSOCIATION			565 per hour per unit	6	600 per hour per unit
AIR SUPPORT	-	-	Cost + 10% + 15%	-	Cost + 10% + 15%

OVERBERG DISTRICT MUNICIPALITY
26 LONG STREET / PRIVATE BAG X22
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27 MAY 2019

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OVERBERG DISTRICT MUNICIPALITY

TARIFF CATEGORY	UNIT	TARIFF DESCRIPTION	(VAT INCLUSIVE)	TARIFF 2018/2019	TARIFF 2019/2020
				R	(VAT INCLUSIV E) R
ADDITIONAL TARIFFS	-	Any rental of equipment and vehicles-	Cost + 10% + 15%	-	Cost + 10% + 15%
	Per page	Photostat/A4 page	1.2	6	1.3
	Per page	Photostat/A4 page colour	5	6	5.3
	Per page	Computer printouts	14.6	6	15
	Per page	Faxing	29	6	31
	Per cheque	Dishonoured cheques	135	6	143
	Per occurrence	Faulty payments	135	6	143
	Per item	Printing of maps A0 size black	96	6	102
	Per item	Printing of maps A0 size colour	116	6	123
	Per item	Printing of aerial photos A0 size	310	6	329
	Per item	Printing of maps A1 size black	86	6	91
	Per item	Printing of maps A1 size colour	96	6	102
	Per item	Printing of aerial photos A1 size	190	6	201
27 MAY 2019	Per item	Printing of maps A2 size black	75	6	80
	Per item	Printing of maps A2 size colour	85	6	90
	Per item	Printing of aerial photos A2 size	155	6	164
	Per item	Printing of maps A3 size black	56	6	59
	Per item	Printing of maps A3 size colour	66	6	70
	Per item	Printing of aerial photos A3 size	125	6	133
	Per item	Printing of maps A4 size black	25	6	27
	Per item	Printing of maps A4 size colour	30	6	32
	Per item	Printing of aerial photos A4 size	35	6	37
	Appeal	-	1200	6	1272

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OVERBERG DISTRICT MUNICIPALITY

TARIFF CATEGORY	UNIT	TARIFF DESCRIPTION	TARIFF 2018/2019	% INCREASE	TARIFF 2019/2020
			(VAT INCLUSIVE)	R	(VAT INCLUSIV E)
NON-REFUNDABLE TENDER DOCUMENT	-	Tender 9 years & 11 months +	1200	6	1272
	-	Tender 5 – 8 years 11 months	600	6	636
	-	Tender 3 years 11 months - 4 years 11 months	245	6	260
	-	3 years	245	6	260
	-	Less than 3 years	120	6	127
	-	Banking Tender	600	6	636
ELECTRONIC NOTICE BOARD	Per day	Private Sector/Business per 24 hours rolling per slide	12	6	13
	Per day	Municipalities (local) per 24 hours rolling per slide	6	6	6.4
PROPERTIES	Per month	Head Office Shaded Parking (Officials only)	28	6	30
ENVIRONMENTAL MANAGEMENT	Per hour	Environmental control officer (ECO) inspections	700	6	742

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OVERBERG DISTRICT MUNICIPALITY

TARIFF CATEGORY	UNIT	TARIFF DESCRIPTION	TARIFF	TARIFF
			2018/2019	2019/2020
(VAT INCLUSIVE)	% INCREASE	(VAT INCLUSIVE)	R	R
ROADS TARIFF	2 X posts	Erection of Tourism/Facility signs	445	6.8 470
	-	Any additional structure posts	320	6.8 340

TARIFF CATEGORY	UNIT	TARIFF DESCRIPTION	TARIFF	TARIFF
			2018/2019	2018/2019
(VAT INCLUSIVE)	% INCREASE	(VAT INCLUSIVE)	R	R
WATER QUALITY MONITORING	-	All samples taken on request (except for governmental institutions) R 145 per sample run plus laboratory cost as per contract between ODM and laboratory.	180	6 191
	-	With the application of a certificate of acceptability (COA) for a premise in an area that do not fall in a WSA: R145.00 per sample run (bacteriological and chemical) plus laboratory cost as per contract between ODM and laboratory.	180	6 191
	-	In the case of follow up samples in above tariff, if water quality does not comply with the SANS 241 code: R 145.00 per sample run plus laboratory cost as per contract between ODM and laboratory.	180	6 191
	-	All routine follow up sample runs analysing water quality (bacteriological & chemical) at premises with a COA	Free	- 0
MONITORING OF MILK AND MILK PRODUCTS ON REQUEST OF SUPPLIERS	-	All bacteriological & chemical analyses: R145,00 per sample run plus laboratory cost as per contract between ODM and laboratory	180	6 191
	-	Follow up samples in the case where a sample do not comply to stipulations of the Foodstuffs, Cosmetics and Disinfectants Act: R 145.00 per sample run plus laboratory cost as per contract between ODM and laboratory.	180	6 191

OVERBERG DISTRICT MUNICIPALITY

TARIFF CATEGORY	UNIT TARIFF DESCRIPTION	(VAT INCLUSIVE)	TARIFF 2018/2019	% INCREASE	TARIFF 2018/2019
			R	(VAT INCLUSIV E)	R
CERTIFICATE FOR EXPORT OF FOOD PRODUCTS	-	-	820	6	869
ISSUING OF CERTIFICATE OF ACCEPTABILITY FOR PREMISES IN TERMS OF THE NATIONAL HEALTH ACT, ACT 61 OF 2003 AND	-	Issuing of Certificates of acceptability: Once off payment	180	6	191
	-	Inspection performed to uplift a prohibition on the use of a premises or facility	510	6	541
	-	Replacement of any applicable COA	180	6	191
ALL OTHER MUNICIPAL HEALTH INSPECTION REPORTS/CERTIFICATES	-	Application for issuing of any Health related report	180	6	191
ISSUING OF HEALTH CERTIFICATE OR REPORT TO REMOVE OR DESTROY FOOD OR FOOD PRODUCTS UNFIT FOR HUMAN CONSUMPTION	-	-	320	6	339
AIR QUALITY CONTROL – COST OF LIVENSING (FUEL BURNING APPLIANCES – COST OF LICENSING OF THESE APPLICATIONS WILL TAKE PLACE ON A SLIDING SCALE)	-	Atmospheric emission tariffs – application fee for license fee (Licence fee determined by Air Quality Act, Act 39 of 2004)	1 530	6	1 622
	-	Processing Fee for application as contemplated in Section 37/44/47 of the Air Quality Act, Act 39 of 2004 – Band 1	5 620	5.2	5 957
	-	Processing Fee for application as contemplated in Section 37/44/47 of the Air Quality Act, Act 39 of 2004 – Band 2	22 800	5.2	24 168
	-	Processing Fee for application as contemplated in Section 37/44/47 of the Air Quality Act, Act 39 of 2004 – Band 3	71 000	5.2	75 260
	-	Processing Fee for application as contemplated in Section 37/44/47 of the Air Quality Act, Act 39 of 2004 – Band 4	142 140	5.2	150 668
	-	Processing Fee for application as contemplated in Section 37/44/47 of the Air Quality Act, Act 39 of 2004 – Band 5	288 350	5.2	305 651


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OVERBERG DISTRICT MUNICIPALITY

TARIFF CATEGORY	UNIT	TARIFF DESCRIPTION	TARIFF	TARIFF	
			2018/2019 (VAT INCLUSIVE)	2018/2019 (VAT INCLUSIVE)	
			R	R	
ISSUING OF HEALTH REPORT OR CERTIFICATE (EXCEPT IF REQUESTED BY A GOVERNMENT AUTHORITY)	-	-	180	5.2	191
HEALTH MONITORING OF OPENING OF GRAVES AND/OR REBURIAL	-	-	510	6	541
ATMOSPHERIC	-	Application for new atmospheric emission licence	11 300 per listed activity	6	11 980 per listed activity
	-	Application for atmospheric emission licence review	11 300 per listed activity	6	11 980 per listed activity
	-	Application for atmospheric emission licence renewal	5 650 per listed activity	6	5 990 per listed activity
	-	Application for atmospheric emission licence transfer	2 265	6	2 401
Local Municipalities	-	Health Service	5 per population	6	5,3 per population

TARIFF CATEGORY	UNIT	TARIFF DESCRIPTION	TARIFF	TARIFF
			2018/20 19	2019/20 20
			(VAT INCLUS IVE)	(VAT INCLUS IVE)
			R	R
SCRUTINY OF BUILDING PLANS	Per plan	Inspection of any building plan – Cape Agulhas, Theewaterskloof and Swellendam area	6.5% of Building plan cost	None
	Per plan	Inspection of any building plan – Overstrand area	3.9% of Building plan cost	None

OVERBERG DISTRICT MUNICIPALITY
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OVERBERG DISTRICT MUNICIPALITY

ULENKRAALSMOND RESORT

TARIFF CATEGORY	TARIFF DESCRIPTION	IN SEASON TARIFF 2018/2019 (VAT INCLUSIVE) R	OUT OF SEASON TARIFF – WEEKEND 2018/2019 (VAT INCLUSIVE) R	OUT OF SEASON TARIFF – WEEK 2018/2019 (VAT INCLUSIVE) R	% INCREASE 2018/2019 (VAT INCLUSIVE) R	IN SEASON TARIFF 2019/2020 (VAT INCLUSIVE) R	OUT OF SEASON TARIFF – WEEKEND 2019/2020 (VAT INCLUSIVE) R	OUT OF SEASON TARIFF – WEEK 2019/2020 (VAT INCLUSIVE) R
HOLIDAY HOUSE/BUNGALOW	Bungalow's per night	670	535	475	6.93%	710	570	500
	Bungalow's (sea view) per night	895	740	640	5.93%	950	780	680
	Wooden House per night	960	830	700	5.21%	1 000	880	740
	Breakage deposit (no VAT payable)	380	380	380	5.26%	400	400	400
CARAVANTEN SITES	Cancellation fee (Only payable if re-let)	130	130	130	6.15%	138	138	138
	Cancellation fee per occasion (Only payable if not re-let)	50% of reservation amount	50% of reservation amount	50% of reservation amount	-	50% of reservation amount	50% of reservation amount	50% of reservation amount
	Access card – deposit per card	70	70	70	7.14%	75	75	75
	Caravan/Tent site per night (maximum 6 persons)	395	270	182	6.26%	420	290	190
	Caravan/Tent site per person per night (out of season only)	0	80	80	6.25%	0	85	85
	Cancellation fee (Only payable if re-let)	135	135	135	2.22%	138	138	138
	Cancellation fee per occasion (Only payable if not re-let)	50% of reservation amount	50% of reservation amount	50% of reservation amount	-	50% of reservation amount	50% of reservation amount	50% of reservation amount
DAY VISITORS	Access card – deposit per card	70	70	70	7.14%	75	75	75
	Day visitors per site per person per day camping site (08:00 – 17:00)	27	27	27	11.11%	30	30	30
	Vehicle per day (08:00 – 17:00) (Excluding in-season)	0	42	42	6.00%	0	45	45
	Mini-bus per day (08:00 – 17:00) (Excluding in-season)	0	54	54	11.11%	0	60	60
	Bus per day (08:00 – 17:00) (Excluding in-season)	0	128	128	9.38%	0	140	140
RENTAL OPEN AREA	Children 5 years and younger	Free	60	60	0.00%	Free	60	60
PARKING AREA	Rental open area per 50 m²	38	38	38	47.37%	20	20	20
ADDITIONAL PERSONS/VEHICLES	Parking per vehicle/boat per day	66	66	66	6.00%	70	70	70
	Extra persons per site per person per day – caravan/tent sites and bungalow's	38	38	38	6.00%	40	40	40
	Extra vehicle per day caravan/tent sites, bungalow's & semi-permanent sites	775	775	775	5.81%	820	820	820
HALL	Hall hire per occasion per day	385	385	385	3.90%	400	400	400
	Breakage deposit	128	128	128	7.81%	138	138	138
	Cancellation fee (Only payable if re-let)	50% of reservation amount	50% of reservation amount	50% of reservation amount	-	50% of reservation amount	50% of reservation amount	50% of reservation amount
BEDDING	Rental of bedding bed unit per occasion	70	70	70	6.00%	74	74	74
COUNCIL HOUSES	Rental per month (including basic services)	4 495	4 495	4 485	6.00%	4 765	4 765	4 765
	Water per kilo litre	6,80	6,80	6,80	6.00%	7,21	7,21	7,21
	Water deposit – service connection	840	840	840	6.00%	890	890	890
COMMERCIAL USERS	Service deposit	1 340	1 340	1 340	6.00%	1 420	1 420	1 420
	Water services connection fee (per connection)	180	180	180	6.00%	191	191	191
	Water re-connection for defaulters	Cost + 15% + 15%	Cost + 15% + 15%	Cost + 15% + 15%	-	Cost + 15% + 15%	Cost + 15% + 15%	Cost + 15% + 15%
SEMI-PERMANENT (INCLUDING BASIC SERVICES)	Pots 15l/m² (per year)	14 135	14 135	14 135	6.00%	14 983	14 983	14 983
	Pots 20l/m² – 300m² (per year)	15 735	15 735	15 735	6.00%	16 679	16 679	16 679
	Pots 30l/m² – 350m² (per year)	17 450	17 450	17 450	6.00%	18 497	18 497	18 497
	Pots 350m² + (per year)	18 950	18 950	18 950	6.00%	20 087	20 087	20 087
	Blocked sewerage and water supply repair work	20 770	20 770	20 770	6.00%	22 016	22 016	22 016
SEMI-PERMANENT BASIC SERVICES	Sewerage connection w/ network (once-off)	385	385	385	6.00%	408	408	408
EL.ECTRICITY	Electricity tariff per unit	5 455	5 455	5 455	6.00%	5 782	5 782	5 782
	Electricity Availability Tariff per month	2,55	2,55	2,55	6.00%	2,70	2,70	2,70
		260	260	260	6.00%	276	276	276

OVERBERG DISTRICT MUNICIPALITY

26 LONG STREET / PRIVATE BAG X22

BREDASDORP 7280



27 MAY 2019

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BUDGET MTREF 2019/20 – 2021/2022

OVERBERG DISTRICT MUNICIPALITY

TARIFF CATEGORY	TARIFF DESCRIPTION	IN SEASON		OUT OF SEASON		IN SEASON		OUT OF SEASON	
		TARIFF 2018/2019 (VAT INCLUSIVE)	R	TARIFF – WEEKEND 2018/2019	R	TARIFF 2019/2020 (VAT INCLUSIVE)	R	TARIFF – WEEKEND 2019/2020	R
SEMI-PERMANENT DEFAULT SERVICES	Cutting of grass semi-permanent plot	395	395	395	395	395	395	420	420
	Removal of rubbish semi-permanent plot	395	395	395	395	395	395	420	420
	Builders per person per day	0	0	25	25	20,00%	0	30	30
	Builders vehicles per day	0	0	40	40	0,00%	0	40	40
	Registration service providers operating in the Resort	0	0	1 000	1 000	0,00%	0	1 000	1 000
SEMI-PERMANENT RENEWAL AND TRANSFERRALS OF CONTRACTS	Administrative costs transfer of rental agreement	575	575	575	575	4,35%	600	600	600
	Administrative costs renewal of rental agreement	285	285	285	285	5,26%	300	300	300
	Groups of 20 – 50 persons	-	-	15% discount	-	-	15% discount	-	15 % discount
	Groups of 51 – 100 persons	-	-	20% discount	-	-	20% discount	-	20% discount
	Groups of 101 – 200 persons	-	-	25% discount	-	-	25% discount	-	25% discount
	Groups of more than 200 persons	-	-	30% discount	-	-	30% discount	-	30% discount
	Caravan Groups 20-50 (maximum 6 per caravan)	-	-	30% discount	-	-	30% discount	-	30% discount
	Caravan Groups 51-100 (maximum 6 per caravan)	-	-	40% discount	-	-	40% discount	-	40% discount
	Caravan Sites 7-14 days (6 person & 2 vehicles per caravan)	-	-	30% discount	-	-	30% discount	-	30% discount
	Caravan Sites 15-21 days (6 person & 2 vehicles per caravan)	-	-	35% discount	-	-	35% discount	-	35% discount
	Caravan Sites monthly tariff (maximum 2 persons & 1 vehicle)	0	0	2 020	2 020	5,94%	0	2 140	2 140
	Pensioners	-	-	30% discount	-	-	30% discount	-	15% discount
	Contractors (longer than 1 month)	-	-	15% discount	-	-	15% discount	-	15% discount
	Staff	-	-	40% discount	-	-	40% discount	-	40% discount
57	REduced TARIFFS (EXCLUDING 10 DECEMBER – 10 JANUARY OF NEXT YEAR AND EASTER WEEKEND	10 December – 10 January of next year & Easter Weekend	-	-	-	-	-	-	-
27 MAY 2019	In Season	Excluding 10 December – 10 January of next year & Easter Weekend	-	-	-	-	-	-	-
OVERBERG DISTRICT MUNICIPALITY 26 LONG STREET / PRIVATE BAG X22 BREDASDORP 7280	Out of Season	Excluding 10 December – 10 January of next year & Easter Weekend	-	-	-	-	-	Excluding 10 December – 10 January of next year & Easter Weekend	Excluding 10 December – 10 January of next year & Easter Weekend
	Week	Sunday 14:00 – Thursday 10:00	-	-	-	-	-	Sunday 14:00 – Thursday 10:00	Sunday 14:00 – Thursday 10:00
	Weekend	Thursday 14:00 – Sunday 10:00	-	Thursday 14:00 – Sunday 10:00	-	Thursday 14:00 – Sunday 10:00	-	Thursday 14:00 – Sunday 10:00	Thursday 14:00 – Sunday 10:00



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SEASON AND OTHER TIMES

OVERBERG DISTRICT MUNICIPALITY

26 LONG STREET / PRIVATE BAG X22
BREDASDORP 7280



27 MAY 2019

TARIFF CATEGORY	TARIFF DESCRIPTION	IN SEASON		OUT OF SEASON		IN SEASON		OUT OF SEASON	
		TARIFF 2018/2019 (VAT INCLUSIVE) R	TARIFF – WEEK 2018/2019 (VAT INCLUSIVE) R	TARIFF – WEEK 2018/2019 (VAT INCLUSIVE) R	TARIFF – WEEKEND 2019/2020 (VAT INCLUSIVE) R	TARIFF 2019/2020 (VAT INCLUSIVE) R	TARIFF – WEEK 2018/2019 (VAT INCLUSIVE) R	TARIFF – WEEKEND 2019/2020 (VAT INCLUSIVE) R	TARIFF – WEEK 2018/2019 (VAT INCLUSIVE) R
HOLIDAY HOUSE/BUNGALOW	Bungalow/s per night	750	630	485	6.17%	755	670	670	515
	Breakage deposit (no VAT payable)	380	380	380	5.26%	400	400	400	400
	Cancellation fee (Only payable if re-let)	130	130	130	6.00%	138	138	138	138
	Cancellation fee per occasion (Only payable if not re-let)	50% of reservation amount	50% of reservation amount	50% of reservation amount	-	50% of reservation amount	50% of reservation amount	50% of reservation amount	50% of reservation amount
CARAVANTEN SITES	Access card – deposit per card	70	70	70	7.14%	75	75	75	75
	Caravan/Tent site per night (maximum 6 persons) with electricity	355	295	250	5.56%	380	310	310	260
	Caravan/Tent site per night (maximum 6 persons) without electricity	305	245	235	5.69%	320	260	260	250
	Caravan/Tent site per person per night (out of season only)	0	80	80	6.00%	0	85	85	85
	Cancellation fee (Only payable if re-let)	128	128	128	7.81%	138	138	138	138
	Cancellation fee per occasion (Only payable if not re-let)	50% of reservation amount	50% of reservation amount	50% of reservation amount	-	50% of reservation amount	50% of reservation amount	50% of reservation amount	50% of reservation amount
	Access card – deposit per card	35	35	35	14.29%	40	40	40	40
ADDITIONAL PERSONS/VEHICLES	Extra persons per site per person per day – caravan/tent sites and bungalow/s	25	25	25	20.00%	30	30	30	30
	Extra vehicle per vehicle day caravan/tent sites, bungalow/s & semi-permanent sites	38	38	38	6.00%	40	40	40	40
	Day visitors per site per person per day camping site (08:00 – 17:00)	25	25	25	20.00%	30	30	30	30
DAY VISITORS	Vehicle per day (08:00 – 17:00) (Excluding in-season)	38	38	38	6.00%	40	40	40	40
	Mini-bus per day (08:00 – 17:00) (Excluding in-season)	50	50	50	0.00%	50	50	50	50
	Bus per day (08:00 – 17:00) (Excluding in-season)	128	128	128	9.38%	140	140	140	140
	Children 5 years and younger	Free	Free	Free		Free	Free	Free	Free
SEMI-PERMANENT (INCLUDING BASIC SERVICES)	Plot tariff per year	14 130	14 130	14 130	6.00%	14 978	14 978	14 978	14 978
	Plettengberg plot tariff per year	17 020	17 020	17 020	6.00%	18 041	18 041	18 041	18 041
ELECTRICITY	Electricity tariff per unit	2.55	2.55	2.55	6.00%	2.70	2.70	2.70	2.70
	Electricity Availability Tariff per month (semi-permanent plots)	260	260	260	6.00%	276	276	276	276
	Cutting of grass semi-permanent plot	385	385	385	6.00%	408	408	408	408
	Removal of rubbish semi-permanent plot	385	385	385	6.00%	408	408	408	408
SEMI-PERMANENT DEFAULT SERVICES	Builders per person per day	0	25	25	20.00%	0	30	30	30
	Builders per vehicle per day	0	40	40	0.00%	0	40	40	40
	Registration service providers operating in the Resort		1 000	1 000		0	1 000	1 000	1 000
SEMI-PERMANENT RENEWAL AND TRANSFERRALS OF CONTRACTS	Administrative costs transfer of rental agreement	575	575	575	4.35%	600	600	600	600
	Administrative costs renewal of rental agreement	280	280	280	7.14%	300	300	300	300

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TARIFF CATEGORY	TARIFF DESCRIPTION	IN SEASON		OUT OF SEASON		% INCREASE	IN SEASON TARIFF 2019/2020 (VAT INCLUSIVE)	OUT OF SEASON TARIFF – WEEKEND 2019/2020 (VAT INCLUSIVE)	(VAT INCLUSIVE) R	OUT OF SEASON TARIFF – WEEKEND 2019/2020 (VAT INCLUSIVE)	(VAT INCLUSIVE) R	OUT OF SEASON TARIFF – WEEKEND 2019/2020 (VAT INCLUSIVE)	(VAT INCLUSIVE) R
		TARIFF 2018/2019 (VAT INCLUSIVE)	R	TARIFF – WEEKEND 2018/2019 (VAT INCLUSIVE)	R								
REDUCED TARIFFS (EXCLUDING 10 DECEMBER – 10 JANUARY OF NEXT YEAR AND EASTER WEEKEND)	Groups of 20 – 50 persons	-15% discount	15 % discount	-	-	-	-	-15% discount	-	-	-	-15 % discount	15 % discount
	Groups of 51 – 100 persons	-20% discount	20% discount	-	-	-	-	-20% discount	-	-	-	-20% discount	20% discount
	Groups of 101 – 200 persons	-25% discount	25% discount	-	-	-	-	-25% discount	-	-	-	-25% discount	25% discount
	Groups of more than 200 persons	-30% discount	30% discount	-	-	-	-	-30% discount	-	-	-	-30% discount	30% discount
	Caravan Groups 20-50 (maximum 6 per caravan)	-30% discount	30% discount	-	-	-	-	-30% discount	-	-	-	-30% discount	30% discount
	Caravan Groups 51-100 (maximum 6 per caravan)	-40% discount	40% discount	-	-	-	-	-40% discount	-	-	-	-40% discount	40% discount
	Caravan Sites 7-14 days (6 person & 2 vehicles per caravan)	-30% discount	30% discount	-	-	-	-	-30% discount	-	-	-	-30% discount	30% discount
	Caravan Sites 15-21 days (6 person & 2 vehicles per caravan)	-35% discount	35% discount	-	-	-	-	-35% discount	-	-	-	-35% discount	35% discount
	Caravan Sites monthly tariff (maximum 2 persons & 1 vehicle)	0	2 020	2 020	2 020	5.94%	0	0	2 140	0	2 140	0	2 140
	Pensioners	-	-15% discount	15% discount	-	-	-	-	-30% discount	-	-	-30% discount	30% discount
SEASON- AND OTHER TIMES	Contractors (longer than 1 month)	-	-15% discount	15% discount	-	-	-	-	-15% discount	-	-	-15% discount	15% discount
	Staff	-	-40% discount	40% discount	-	-	-	-	-40% discount	-	-	-40% discount	40% discount
	10 December – 10 January of next year & Easter Weekend	10 December – 10 January of next year & Easter Weekend	-	-	-	-	-	10 December – 10 January of next year & Easter Weekend	-	-	-	-	-
	In Season	-	-	-	-	-	-	-	-	-	-	-	-
	Out of Season	-	Excluding 10 December – 10 January of next year & Easter Weekend	-	-	-	-	-	-	-	-	Excluding 10 December – 10 January of next year & Easter Weekend	-
	Week	Sunday 14:00 – Thursday 10:00	Sunday 14:00 – Thursday 10:00	Sunday 14:00 – Thursday 10:00	Sunday 14:00 – Thursday 10:00	Sunday 14:00 – Thursday 10:00	Sunday 14:00 – Thursday 10:00	Sunday 14:00 – Thursday 10:00	Sunday 14:00 – Thursday 10:00	Sunday 14:00 – Thursday 10:00	Sunday 14:00 – Thursday 10:00	Sunday 14:00 – Thursday 10:00	Sunday 14:00 – Thursday 10:00
	Weekend	Thursday 14:00 – Sunday 10:00	Thursday 14:00 – Sunday 10:00	Thursday 14:00 – Sunday 10:00	Thursday 14:00 – Sunday 10:00	Thursday 14:00 – Sunday 10:00	Thursday 14:00 – Sunday 10:00	Thursday 14:00 – Sunday 10:00	Thursday 14:00 – Sunday 10:00	Thursday 14:00 – Sunday 10:00	Thursday 14:00 – Sunday 10:00	Thursday 14:00 – Sunday 10:00	Thursday 14:00 – Sunday 10:00

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TARIFF CATEGORY	UNIT	TARIFF DESCRIPTION	TARIFF	% INCREASE	TARIFF
			2018/2019 (15% VAT INCLUSIVE)		2019/2020 (15% VAT INCLUSIVE)
			R		R
KARWYDERSKRAAL	Dumping	Cost per tonne - dumping clean building rubble up to the size of a brick (cover material)		New	Free of charge
	Dumping	Cost per tonne - Dumping of general Household waste - Private		New	217.45
	Dumping	Cost per Tonne-General Household Waste - Municipalities	88	7%	94.20
	Dumping	Cost per tonne - dumping building rubble (oversize/clean)		New	100
	Dumping	Cost per tonne - dumping contaminated builders rubble		New	220
	Dumping	Cost per tonne - rehabilitation contribution municipalities	13.53	6%	14.33

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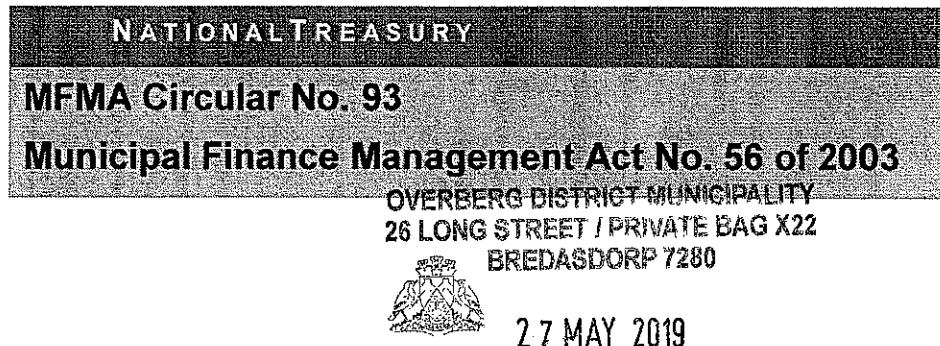


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4. MFMA Municipal Budget Circular for the 2019/2020 MTREF



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Municipal Budget Circular for the 2019/20 MTREF

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Introduction

This circular comes at a time where National Treasury needed to respond to a call by the President of the Republic of South Africa for a stimulus package and the implementation of the recovery plan in order to stimulate the economy. The stimulus package call responds to amongst others the recent technical recession, the high percentage of unemployment that sits at 27 per cent, slow economic growth, weakening of the currency amidst rising global interest rates and the strengthening of the US dollar affecting most developing countries.

Local government has a vital role to play in turning around the economy. In many areas of the country, municipal finances are under pressure. This is the result of the rising cost of delivering basic services and weak financial planning and controls, with poor management decisions leading to underinvestment in and insufficient maintenance of infrastructure. In some cases, corrupt practices have taken root in local administrations. Over the period ahead, national transfers to local government will continue to support the delivery of basic services, while incentivising improved performance and the turnaround of troubled municipalities.

In the local space, fiscal prudence cannot be overemphasised, renewed attitude towards revenue management, improvement of governance and financial management to support service delivery including the adoption of funded budgets and implementation of the municipal standard chart of accounts and the long awaited plan to infuse consequence management for maladministration must be the primary way to respond to a stimulus package plan by the President.

The purpose of the annual MFMA budget circular is to guide municipalities with their compilation of the 2019/20 Medium Term Revenue and Expenditure Framework (MTREF), in particular to ensure that funded budgets are adopted by municipal Councils. This means that expenditure must be contained within realistic revenue projections.

In 2010 National Treasury introduced the local government budget and financial reform agenda and since then several projects to further this agenda have been introduced. The current implementation of the Municipal Standard Chart of Accounts (*mSCOA*) and the accompanying “game changers” signals a smarter way forward to strengthening local government finances.

Among the objectives of this budget circular is to demonstrate how municipalities should undertake annual budget preparation in accordance with the budget and financial reform agenda and associated “game changers”.



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Municipalities are reminded to refer to the annual budget circulars of the previous years for guidance on budget preparation that is not covered in this circular.

1. The South African economy at a crossroads

South Africa finds itself at a crossroads. The Medium Term Budget Policy Statement (MTBPS) presented by the Minister of Finance, Mr Tito Mboweni highlights the difficult economic and fiscal choices confronting government over the next several years. In the 2018 MTBPS, the Minister of Finance stated that given *the current economic climate the country faces, the government is confronted by difficult economic and fiscal choices over the medium term*. The Minister further indicated that South Africa needs to choose a path that leads to faster and more inclusive economic growth and strengthens private and public sector investment. The path should also stabilise and reduce the national debt, as South Africa cannot afford to borrow at the rate we are currently borrowing at.

The 2018 Budget set out expectations of improved economic performance that proved premature. During the first half of this year, South Africa experienced a technical recession – that is, declining of the two consecutive quarters of Gross Domestic Product (GDP) – driven primarily by contractions in agriculture and mining.

A strengthening US dollar and rising global interest rates have triggered fiscal crises in several major developing countries. South Africa's inflation targeting regime, flexible exchange rate and prudent debt management strategy have protected the economy from some of the global fallout. However, these events have led to a sharp depreciation of the Rand and large increases in government bond yields. It is important to note that the 2018 projected GDP growth forecast has been revised down from 1.5 per cent to 0.7 per cent. Growth is expected to recover gradually to over 2 per cent in 2021 as confidence returns and investment gathers pace.

To promote a return to faster growth and job creation, the President announced an economic stimulus and recovery plan in September 2018. The initiative focuses on five interventions:

- Implementing growth-enhancing economic reforms;
- Reprioritising public spending to support economic growth and job creation;
- Establishing an infrastructure fund;
- Addressing urgent matters in education and health; and
- Investing in municipal social infrastructure improvement.

Increased investment in social and economic infrastructure will be a focus of economic recovery over the medium term. This requires an increased role for private sector and better implementation of government's existing plans.

Similar to the same period last year (2017), the country's tax collection targets have not been met, further reducing the funds available to allocate across the three spheres of government.

The following macro-economic forecasts must be considered when preparing the 2019/20 MTREF municipal budgets.

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Table 1.1 Macroeconomic projections, 2017 – 2021

Calendar year	2017	2018	2019	2020	2021
	Actual	Estimate	Forecast		
<i>Percentage change unless otherwise indicated</i>					
Household consumption	2.2	1.6	1.9	2.3	2.6
Gross fixed-capital formation	0.4	0.9	1.5	2.1	2.9
Real GDP growth	1.3	0.7	1.7	2.1	2.3
GDP at current prices (R billion)	4,651.8	4,949.1	5,317.2	5,724.1	6,167.2
CPI inflation	5.3	4.9	5.6	5.4	5.4
Current account balance (% of GDP)	-2.4	-3.2	-3.2	-3.7	-3.9

Source: Reserve Bank and National Treasury

Note: the fiscal year referred to is the national fiscal year (April to March) which is more closely aligned to the municipal fiscal year (July to June) than the calendar year inflation.

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2. Key focus areas for the 2019/20 budget process

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2.1 Local government conditional grants and additional allocations

The proposed division of revenue continues to prioritise funding services for poor communities. Allocations to local government subsidise the cost of delivery of free basic services to low-income households, and the infrastructure needed to deliver those services.

The 2018 Medium Term Budget Policy Statement (MTBPS) indicates transfers to local government for the 2019 MTEF are R415.5 billion, of which R269.2 billion is in the form of unconditional allocations while the remainder is conditional grant funding. The allocations for local government over the medium term represent 8.9 per cent of non-interest expenditure and grows to 9.1 per cent during the same period, which constitutes an increase of 7.2 per cent. These are notable increases from 2018 MTEF, which require municipalities, despite the rising cost of providing basic services, find innovative, effective and efficient ways of making better use of the limited resources, given the current economic situation.

The equitable share and the allocation of the general fuel levy to local government constitute unconditional funding. Municipalities are reminded that this funding allocation is formula driven and designed to fund the provision of free basic services to disadvantaged communities.

Conditional grant funding must be utilised for the intended purpose within the stipulated timeframes, as specified in the annual Division of Revenue Act. Monies not spent must be returned to the fiscus and requests for roll-overs will only be considered where unforeseen and unavoidable circumstances led to underspending of conditional grants.

The annual Division of Revenue Bill will be tabled in February 2019 when the Minister of Finance delivers the budget speech. The grant allocations will be specified in this Bill and municipalities must reconcile their budgets to the numbers published therein.

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Municipalities are advised to use the indicative numbers presented in the 2018 Division of Revenue Act to compile their 2019/20 MTREF. In terms of the outer year allocations (2021/22 financial year), it is proposed that municipalities conservatively limit funding allocations to the indicative numbers as proposed in the 2018 Division of Revenue Act for 2020/21. The DoRA is available at:

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<http://www.treasury.gov.za/documents/national%20budget/2018/default.aspx>

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Changes to local government allocations

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- Over the MTEF period, R415.5 billion will be transferred to local government, including R146.3 billion in infrastructure conditional grants. The largest transfer to municipalities is the local government equitable share, which grows by 9.9 per cent in 2019/20, 9.7 per cent in 2020/21 and 8.6 per cent in 2021/22. These above-inflation increases are due to expected growth in household numbers, and higher bulk water and electricity costs.
- Government will strengthen municipal capacity to improve the use of these allocations. Although the rules have been changed to allow municipalities to use grant funds to refurbish infrastructure, develop water conservation projects and maintain roads if certain conditions are met – few municipalities have taken advantage of these provisions. The national departments that administer these grants are improving their capacity to support municipalities and to assess proposed projects.
- It should be emphasised that the widespread decline in the quality and performance of essential municipal infrastructure significantly constrains the potential for inclusive economic growth. Municipalities should prioritise the maintenance and where necessary the refurbishment of essential municipal infrastructure.
- In many areas of the country, municipal finances are under pressure. This is the result of the rising cost of delivering basic services and weak financial planning and controls, with poor management decisions leading to underinvestment in and insufficient maintenance of infrastructure. In some cases, corrupt practices have taken root in local administrations. Over the period ahead, national transfers to local government will continue to support the delivery of basic services, while incentivising improved performance and the turnaround of troubled municipalities.
- The Department of Cooperative Governance (DCoG) has managed the process to assess applications from municipalities to shift from the Municipal Infrastructure Grant to the new Integrated Urban Development Grant. This new grant has different planning requirements and incentives intended to more integrated developments and greater leveraging of non-grant finance. Several municipalities applied to join this grant during 2018 and the Department of Cooperative Governance (DCoG) will notify those municipalities that have qualified. All other non-metropolitan municipalities should continue to adhere to the Municipal Infrastructure Grant's project registration processes in preparation for 2019/20.
- More than 3.1 million South Africans live in informal settlements, over half of which are in metropolitan municipalities. Over the medium term, informal-settlement upgrading will intensify. On-site upgrading of settlements involves providing municipal services and security of tenure to households. This will encourage residents to improve their own dwellings. Public programmes and funding mechanisms will focus on allowing more flexible and differentiated improvements to settlements. Government will prioritise engagement with communities and their inclusion in upgrading, for example through helping to build and maintain infrastructure. New conditions and ring-fenced funding for upgrading will be included in the urban settlements development grant for metropolitan areas and the human settlements development grant for

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provinces in 2019/20. Following the pilot phase, government intends to introduce separate metropolitan and provincial grants for informal settlement upgrading. With most electrification backlogs in metros in informal settlements, it is also proposed that allocations from the integrated national electrification programme (municipal) grant be incorporated into the integrated 26 LONG DISTRICT MUNICIPALITY grant mechanism in these cities.

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Reforms to local government fiscal framework

Metropolitan areas and other large cities fund most of their operational budgets from their own revenues. There is ample scope for creditworthy municipalities with strong financial management to increase local capital investment by expanding municipal borrowing. In 2017/18, half of infrastructure spending by metros and large cities was still funded from transfers, primarily from national government. Reforms over the medium term will enhance the ability of municipalities to raise revenue to invest in their own development.

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Government will introduce: Policy reforms to clarify the role of development finance institutions in municipal borrowing and to regulate municipal development charges are under way to broaden municipal access to private capital markets. Financing arrangements with development finance institutions and multilateral development institutions will include much needed technical assistance to improve project planning, preparation and implementation. Government is also updating the policy framework for municipal borrowing and financial emergencies.

The purpose is to establish a system which not only ensures stability and certainty in local government finances, but also seeks to implicitly create incentives and attract more players in the municipal debt market space, i.e. insurers, pension funds, fund managers and DFIs.

2.2 Tabling of funded budgets

The importance of tabling funded budgets is highlighted in MFMA Circular No. 74 and 89. Adopting a funded budget has become more critical now than before as it has direct bearing on the financial sustainability of the institution. It has been agreed that no municipality will adopt an unfunded budget in the future. There are cases that may warrant a plan as this may not be achievable over one year. As a result, such municipalities must, together with their 2019/20 MTREF budget, table a plan in a municipal council on how and by when the budget will improve from an unfunded to a funded position. This will be essential when the National and provincial treasuries are assessing the budget to determine its credibility. The assessment of the 2018/19 MTREF budgets have shown a deterioration with more budgets being unfunded. Plans and support will have to be re-evaluated to produce a positive outcome.

2.3 Addressing the growing financial crisis in municipalities

In 2018/19, 113 municipalities adopted unfunded budgets, compared to 83 in the prior year. In addition, municipalities owe more than R23 billion in arrears, including to Eskom and water boards. Although the primary responsibility to resolve these financial problems rests with municipalities themselves, the Constitution states that when a municipality is in financial crisis, the provincial government must intervene – and if the province is not able to, then national government must do so. However, few past interventions have succeeded in producing a sustained turnaround.

Over R2.5 billion has been allocated per year over the 2019/20 MTREF to enable National and provincial treasuries to better manage interventions. This will strengthen the National Treasury's Municipal Financial Recovery Service (MFRS) capacity to draft financial recovery plans for municipalities and that

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of provinces to implement these plans. These recovery plans set revenue and spending targets for the municipality and identify specific revenue-raising measures.

The new grant that government had proposed to help municipalities facing financial crisis will no longer be introduced. The funds set aside for this will instead be reprioritised for other initiatives that will assist the turnaround of municipalities. Ultimately, sustainable financial recovery will require improved governance within the affected municipalities following the intervention. And better use of grants, together with improved maintenance, will also reduce pollution from wastewater treatment works, which has become a more pressing concern in a number of municipalities.

Government also provides extensive support to build municipal capacity, including over R2.5 billion per year allocated for this purpose in the budget. The growing number of distressed municipalities indicates the need to make better use of these resources. The current system will be reviewed during 2019.

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2.4 Municipal Standard Chart of Accounts (*mSCOA*)

Release of Version 6.3 of the Chart

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On an annual basis, the *mSCOA* chart is reviewed to address implementation challenges and correct chart related errors. Towards this end, Version 6.3 is released with this circular (see Annexure A). Version 6.3 of the chart will be effective from 2019/20 and must be used to compile the 2019/20 MTREF and is available on the link below:

<http://mfma.treasury.gov.za/RegulationsandGazettes/MunicipalRegulationsOnAStandardChartOfAccountsFinal/Pages/default.aspx>

Amendments of adopted budget errors during the adjustments budget

During the 2018/19 budget verification process it was evident that municipalities are still not able to align *mSCOA* original budget data string to the original budget adopted by municipal council. The root cause for the discrepancies is that municipalities do not plan, test and generate the Schedules A1 directly from the financial systems but prepare the Schedules A1 manually on excel spreadsheets and then captured the tabled and original budgets on the system (or worse, the core system vendor does it for them) after these were tabled and adopted in Council.

Furthermore, some municipalities prepared their tabled budgets in the financial system but made changes to it during community consultation and council meeting(s). These changes were effected to the Schedule A that served before Council but never made on the financial system. Hence, the municipality started transacting against the tabled budget on the system instead of the adopted budget. In terms of the *mSCOA* Regulations, the budget must be approved and locked on the financial system prior to the municipality transacting against it on the financial system.

In terms of the MFMA and Municipal Budget and Reporting Regulations, errors in the budget can only be corrected during the adjustments budget process. Municipalities should therefore ensure that their adjusted budget data strings align to Schedule B adopted by municipal council. National and provincial treasuries will undertake a verification process on the adjusted budgets in relation to the data strings. Municipalities are advised to submit the draft adjusted budget data strings and Schedule B in advance for verification purposes to ensure that aligned documents are adopted by municipal council by 28 February 2019.



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Changing of the Core Financial System

Municipalities must follow the required due diligence processes required in terms of MFMA Circular 80 and mSCOA Circulars No. 5 and 6 prior to changing their core financial systems. In terms of these circulars:

A municipality must conduct an ICT due diligence of all the existing ICT system(s).

1. Once this ICT Due Diligence has been completed, the municipality's mSCOA Project Steering Committee (chaired by the Accounting Officer) must:
 - a) Assess whether the municipality's existing system(s) as a package, meets the systems comply with the functionality requirements for its category and 15 business processes required in terms of mSCOA. This should be the main consideration in the decision on whether a new financial system is required;
 - b) Consider the cost of any additional functionality the municipality will have to procure from its existing package of service provider(s) and the affordability thereof to the municipality considering its budget. Importantly, if a municipality did not budget to purchase or upgrade their core financial system or any component thereof in the budget adopted by Council, then the purchase will have to be deferred to the next financial year to avoid irregular expenditure;
 - c) Compare the total cost of its existing 'package of system(s)', including the cost for any additional functionality with the other available service offerings for its category; and
 - d) Consider the penalties and reasons for contract termination in any of its contracts with existing service providers.
2. The project steering committee must document its decision and recommendation(s) on the way forward (relating to the items listed above) for the municipality and its municipal entities (on the municipality's 'package of existing system(s)'), clearly setting-out its findings.
3. Once the municipality's mSCOA project steering committee has made its decision and recommendation(s), the municipality must solicit the comments of the National Treasury and Provincial Treasury. A detailed motivation on the need to change the core financial system should be provided to the National and Provincial Treasuries, the Municipal Manager and Council.
4. Once the municipality has received the comments of the National Treasury and the Provincial Treasuries, the mSCOA Project Steering Committee and Municipal Manager should consider such comments and prepare a recommendation to the Municipal Council in this regard.
5. The municipal manager must submit a copy of the municipal council's decision to the National Treasury and Provincial Treasury within five (5) working days after the meeting during which the Municipal Council has made the decision in this regard.
6. **The municipality should then follow its own tender processes to procure a financial system on the open market until such time that a new transversal tender for the procurement of integrated municipal financial and internal control systems are in place.** Thereafter, municipalities may request permission from National Treasury's Office of the Chief Procurement Officer to use the transversal tender to procure a financial system.
7. The municipality should ensure that the Service Level Agreement entered into with the system provider provides for specific and realistic milestones and include penalties and termination clauses for failing to meet milestones. In addition, municipalities should implement proper contract management and exercising tight control over contractual obligations by system providers.

The National Treasury has also secured funding to conduct independent audits on all municipal core financial systems to determine to what extend these systems comply with the functionality

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requirements and 15 business processes required in terms of *mSCOA*. These results will also inform the new transversal tender for the procurement of municipal financial and internal control systems in 2019. Until these audits have been concluded and the results have been released, municipalities should exercise caution when changing their financial system to avoid purchasing a system that do not comply with the necessary *mSCOA* functionality requirements.

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Municipalities are advised to use their internal audit function to ensure that the correct process was followed. Internal audit must ensure that the municipality has complied with the requirements of *mSCOA* and the reports of internal audit must be tabled at audit committee their consideration.

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The economic situation has not improved since the previous financial year. Therefore, municipalities are reminded as it was communicated in MFMA Circular No. 89 that weak economic growth has put stress on consumers' ability to pay for services, while transfers from national government are growing more slowly than in the past. Some municipalities have managed these challenges well, but others have fallen into financial distress and face liquidity problems. These include municipalities that are unable to meet their payment obligations to Eskom, water boards and other creditors. There is a need for municipalities to focus on collecting revenues owed to them, and eliminate wasteful and non-core spending. Municipal budgets will be scrutinised to ensure that municipalities adequately provide to service their debt obligations. Municipalities must ensure that expenditure is limited to the maximum revenue collected and not spend on money that they do not have.

National Treasury encourages municipalities to maintain tariff increases at levels that reflect an appropriate balance between the affordability to poorer households and other customers while ensuring the financial sustainability of the municipality. The Consumer Price Index (CPI) inflation is forecasted to be within the upper limit of the 3 to 6 per cent target band; therefore, municipalities are required to ***justify all increases in excess of the projected inflation target for 2019/20*** in their budget narratives, and pay careful attention to the differential incidence of tariff increases across all consumer groups. In addition, municipalities should include details of their revenue growth assumptions for the different service charges in the budget narrative.

3.1 Maximising the revenue generation of the municipal revenue base

Municipalities must comply with Section 18 of the MFMA and ensure that they fund their 2019/20 MTREF budgets from realistically anticipated revenues to be collected. Subsequently, municipalities are cautioned against assuming collection rates that are unrealistic and unattainable as this has been identified as a fundamental reason for municipalities in financial distress.

It is critical to compare the valuation roll data to that of the billing system to ensure that revenue anticipated from property rates are realistic. The list of exceptions derived from this reconciliation will provide an indication of where the municipality may be compromising its revenue generation in respect of property rates. A further test would be to reconcile this with the deeds office registry. This reconciliation should be undertaken quarterly. Towards this end, municipalities are requested to submit the following information to the National Treasury:

1. A copy of the approved current General Valuation Roll of the municipality;
2. A copy of the approved Supplementary Valuation Roll of the municipality;
3. An extract from the financial system showing the property rates information (preferably in excel);

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4. The detail of the reconciliation between the GVR and the financial system illustrating the variances; and
5. The proposed process to rectify the variances.

In addition, the format below (excel) is required that captures a high level summary of the exercise.

	Approved General Valuation Roll		Financial System				
Rates Category	Number Properties	of Consolidated Value Properties	Number Properties	of Consolidated Value Properties	Variance	Comments	

The above information must be submitted on a CD or USB to the LGBA, for attention:

For couriered documents

Ms Linda Kruger

National Treasury
40 Church Square
Pretoria, 0002

For posted documents

Ms Linda Kruger

National Treasury
Private Bag X115
Pretoria, 0001

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In addition, municipalities that maintain an indigent register and not utilise a targeted approach, are requested to periodically review the indigent register to verify that beneficiaries are still legible for the subsidy that they obtain. Municipalities are also encouraged to revise their Local Economic Development strategies to have a targeted approach to alleviate the situation of the indigents as part of poverty alleviation.

3.2 Eskom bulk tariff increases

The National Energy Regulator of South Africa (NERSA) develops the municipal tariff guideline increase based on Eskom's approved bulk price increase of electricity to municipalities and the increase on the municipalities' cost structures. Eskom has made a revenue application for the 2019/20 financial year, but NERSA has yet to make a decision on the application. Municipalities should refer to www.nersa.org.za for updates on the outcome of this process. Municipal bulk tariff increases will depend on the outcome of that process.

Municipalities are also urged to examine the cost structure of providing electricity services and to apply to NERSA for electricity tariff increases that reflect the total cost of providing the service so that they work towards achieving fully cost-reflective tariffs that will help them achieve financial sustainability. Municipalities in arrears with Eskom should ensure that their payment arrangements are effected in their 2019/20 MTREF budget.

3.3 Water tariff increases

Drought conditions makes it difficult for some municipalities to improve revenue generation from this service. It is now more important to improve demand management, infrastructure maintenance, loss management, meter reading and tariff setting in respect of water services.

Municipalities must ensure that the tariffs charged are able to cover for the cost of bulk purchases, ongoing operations as well as provision for future infrastructure. There are municipalities that are struggling to pay water boards due to a number of issues, one of which is poor financial sustainability and cost recovery. All municipalities in arrears with bulk suppliers must ensure that their payment arrangements are effected in their 2019/20 MTREF budget.

Accounting officers should take note that failure to undertake proper due diligence in terms of the affordability of payment arrangements and making the necessary provision in the municipality's budget will be considered as an act of financial misconduct and the necessary action in terms of chapter 15 of the MFMA read with the Municipal Regulations on Financial Misconduct Procedures and Criminal Proceedings, 2014, will have to be taken.

4. Funding choices and budgeting issues

As a result of the economic landscape and weak tariff setting, municipalities are under pressure to generate additional revenue. The ability of customers to pay for services continues to decline, leading

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to limited revenue collection. Therefore, municipalities must consider the following when compiling their 2019/20 MTREF budgets:

- improving the effectiveness of revenue management processes and procedures;
- paying special attention to cost containment measures by, amongst other things, controlling unnecessary spending on nice-to-have items and non-essential activities as was highlighted in MFMA Circular No. 82;
- ensuring value for money through the procurement process;
- the affordability of providing free basic services to all households; and
- curbing consumption of water and electricity by the indigents to ensure that they do not exceed their allocation.

Accounting officers are reminded of their responsibility in terms of Section 62(1)(a) of the MFMA to use the resources of the municipality effectively, efficiently and economically. Failure to do this will result in the accounting officer committing an act of financial misconduct which will trigger the application of Chapter 15 of the MFMA read with the Municipal Regulations on Financial Management Circular X22 Criminal Proceedings.

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4.1 Employee related costs

The *Salary and Wage Collective Agreement* for the period 01 July 2018 to 30 June 2021 dated 15 August 2018 through the South African Local Government Bargaining Council Circular 10, 06/09/2018 should be used when budgeting for employee related costs for the 2019 MTREF. Municipalities are encouraged to perform an annual head count and payroll verification process by undertaking a once a year manual salary disbursement, in order to root out ghost employees.

4.2 Remuneration of councilors

Municipalities are advised to budget for the actual costs approved in accordance with the Government Gazette No. 20 of 1998 on the Remuneration of Public Office Bearers Act: Determination of Upper Limits of Salaries, Allowances and Benefits of different members of municipal councils published annually between December and January by the Department of Cooperative Governance (DCoG). Any overpayment to councilors contrary to the upper limits as published by the Minister of Cooperative Governance and Traditional Affairs will be irregular expenditure in terms of Section 167 of the MFMA and must be recovered from the councilor(s) concerned.

4.3 Budgeting for Trade Payables on Table SA3

Municipalities raised concerns about the calculation used for determining the creditors' payment period ratio. As a result, an analysis was undertaken of the note in the Annual Financial Statements relating to Trade Payables from Exchange Transactions as it is disclosed on the face of the Statement of Financial Position. The analysis revealed that this liability includes creditors which do not have a direct impact on the ratio, such as payments received in advance, funds administered on behalf of third parties, retention, accrued staff leave, license fees etc.

The inclusion of such liabilities as "Trade and Other-Payables from Exchange Transactions" under "Working Capital – Creditors due" on Table A8 has an impact on the funding assessment as they are

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considered when determining whether the budget is funded as per the Municipal Budget and Reporting Regulations schedules. Table A8 is separated into three disclosures which are:

- Unspent Grants – linked by a formula from Table SA3;
- Working Capital – Creditors due - linked by a formula from Table SA3 that currently includes all Trade and Other-Payables from Exchange Transactions as explained above; and
- Statutory Requirements – This refers to VAT and taxation and is not linked by a formula to any table as it may include VAT and taxation receivable included under Other Debtors in Table A6 and/or VAT and taxation payable included in Table SA3.

The disclosure above may be adequate in terms of the requirements to determine the funding of the budget on Table A8, but it does not assist with disclosing Trade Payables (“true trade creditors”) for the purpose of calculating the expenditure management efficiency ratio “Creditors Payment Period (Trade Creditors)” in terms of the National Treasury Circular No. 71.

Accordingly, Table SA3 has been amended to separate Trade and Other Creditors into two separate lines. The revised disclosure will be as follows:

- Trade payables - (should be “true creditors” only);
- Other creditors – (should include all the above liabilities, except VAT that is disclosed separately);
- Unspent conditional transfers; and
- VAT.

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“Trade Payables” and “Other Creditors” will be added together for the purpose of calculating “Creditors Due” in row 31 under the working capital calculation on Table A8.



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4.4 Budgeting for Inventory: Water

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Bulk water purchases meet the criteria of the definition of inventory as per GRAP 12, paragraph .07. Therefore, water bulk purchases should be treated as inventory and should be budgeted and accounted for accordingly. National Treasury issued guidance on the treatment of non-revenue water and electricity in Annexure B to the MFMA Circular No. 70 for the 2014/15 MTREF. However, since the issue of that circular, National Treasury has allowed municipalities to either budget for water bulk purchases as a direct expense in the Statement of Financial Performance as an interim measure or to account for water under inventory. The mSCOA chart also makes provision for such. However, to ensure compliance to GRAP 12 the necessary amendments must be effected to the Schedule A tables and the chart.

National Treasury considered the impact that the changes to the Schedule A tables will have on municipalities, as a result it was resolved that they are significant and should not be implemented in the 2019/20 MTREF. This entails a change in approach where water bulk purchases will be processed as a cash transaction in the Statement of Financial Position – Acquisition of Inventory (Table A6). The system input volume (acquisitions) of water stock includes the following:

- Bulk purchases - Supply from bulk or other water service providers recognised by the amount paid;
- Water purified - Potable supply from Water Treatment Works. Value is to be determined by calculating primary and secondary cost components; and



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- Natural sources - Supply from boreholes, springs, fountains if not supplied through the water treatment plant. Value is to be determined by calculating primary and secondary cost components.

It is therefore evident that the total input volume of water as it relates to water purified and water from natural sources should include both primary and secondary cost components. The allocation of secondary cost to the input volume of water will necessitate the utilisation of the Costing Segment of the *mSCOA* chart.

Municipalities are cautioned that the Schedule A for the 2020/21 MTREF will be amended in line with the prescripts of GRAP12 and *mSCOA* in relation to the treatment of water bulk purchases as inventory. Therefore, municipalities will be required to budget accordingly and should now in advance consider the requirements necessary to facilitate this conversion and to ensure accurate configuration of their financial systems as it is a *mSCOA* requirement that the schedules must be extracted directly from the system. Municipalities are urged to refer to the *mSCOA* chart on the definitions and the detail of what constitutes water inventory consumed (cost of sales). Furthermore, reference should be made to the Department of Water and Sanitation (DWS) Municipal Water Balance Guideline for guiding principles which is accessible on the link below:

[Department of Water and Sanitation \(DWS\) Municipal Water Balance Guideline](#)

5. Conditional Grant transfers to Municipalities

5.1 Summary of changes in the Division of Revenue Amendment Bill, 2018

An adjustments budget provides for unforeseen and unavoidable expenditure; appropriation of monies already announced during the tabling of the annual budget (but not allocated at that stage); the shifting of funds between and within votes where a function is transferred; the utilisation of savings; and the roll-over of unspent funds from the preceding financial year. If the adjustments budget effects changes to the division of revenue as contained in the Division of Revenue Act for the relevant year, the Minister of Finance must table a Division of Revenue Amendment Bill with the revised framework. There are amendments to the 2018 Budget that affect the Division of Revenue Act, 2018 which will be effected through the Division of Revenue Amendment Act, 2018, once enacted. The amendments as they impact on provinces and municipalities are discussed below.

Funding for drought relief

The Minister of Finance announced during the 2018 Budget Speech that, "a provisional allocation of R6 billion has been set aside in 2018/19 for several purposes, including drought relief and to augment public infrastructure investment." National Treasury managed a process to determine the allocation of drought relief funds that included two windows for applications. All applications were reviewed together with inputs from sector departments and the National Disaster Management Centre. A total of R3.4 billion in drought response funding has been allocated to all three spheres of government, including several direct and indirect grant allocations, which are included in this Bill.

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A total of R1.98 billion is added to direct conditional grants for drought relief. These amounts have already been gazetted on 4 October 2018, after the Minister of Finance approved that the funds could be spent in terms of Section 6(1) of the Appropriation Act, 2018, (Act No. 4 of 2018). This section provides for the Minister of Finance to approve expenditure before an adjustment appropriation bill is enacted if that expenditure cannot reasonably be delayed without negatively affecting service delivery and such expenditure was announced during the tabling of the 2018/19 national annual budget. The following amounts have been added to direct conditional grants to municipalities:

- R288.1 million for the water services infrastructure grant to local government. This allocation will fund a variety of water supply augmentation projects for drought affected municipalities, including drilling and equipping boreholes to access groundwater and implementing water conservation measures where the reduction of water losses will improve the sustainability of supply.
- R1.03 billion for the municipal disaster recovery grant to local government. Funds allocated through this grant will be transferred to three metropolitan municipalities that have been severely impacted by the drought: Cape Town, Nelson Mandela Bay and Mangaung. The funds will subsidise the costs of water augmentation projects, including groundwater development and water conservation measures where the reduction of water losses will improve the sustainability of supply. All of these cities are also expected to contribute funds from their own revenue base to their water augmentation projects.

The following amounts have been added to indirect conditional grants that benefit local government:

- R1.01 billion for the indirect water services infrastructure grant. This allocation will fund a variety of water supply augmentation projects for drought affected municipalities, including drilling and equipping boreholes to access groundwater and implementing water conservation measures where the reduction of water losses will improve the sustainability of supply.
- R6 million for the indirect regional bulk infrastructure grant. This allocation will fund a water supply augmentation project in Ndlambe Local Municipality affected by flooding. The municipality is already receiving an allocation managed through this indirect grant in the 2018/19 financial year.

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Additional changes to local government allocations

- ***Additional allocations to support disaster recovery***
R143.3 million is added to the municipal disaster recovery grant for repair and rehabilitation projects in a number of municipalities in KwaZulu-Natal and Western Cape. The municipalities in KwaZulu-Natal are allocated a total of R138.7 million for the repair and rehabilitation of roads, storm water and sanitation infrastructure and community facilities that were damaged by floods. R4.6 million is allocated for the repair and rehabilitation of water and electricity infrastructure in the Bitou Local Municipality in Western Cape.
- ***Additional allocation for the public transport network grant***
R33 million is added to the public transport network grant for the City of Cape Town to begin detailed design on a new phase of the MyCiti public transport network approved through the Budget Facility for Infrastructure.
- ***Conversion of the municipal systems improvement grant from Schedule 6, Part B (indirect) to Schedule 5, Part B (direct)***

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R23.2 million of the municipal systems improvement grant will be converted from Schedule 6, Part B (indirect) to Schedule 5, Part B (direct) for 22 municipalities affected by major boundary changes that took effect after the 2016 local government elections. This amount was made available in the indirect municipal systems improvement grant in 2018/19, to assist with the completion of transitional work in the affected municipalities, following the end of the municipal demarcation transition grant (Schedule 5, Part B (direct)) at the end of the 2017/18 financial year.

These municipalities have been implementing the institutional and administrative changes that were required as a result of the boundary changes, including with funding from the former municipal demarcation transition grant. This conversion supports these 22 municipalities to complete the implementation of these transitional matters.

5.2 Conditional grant monitoring support and Non-compliance of in year monitoring

National Treasury has through its in-year Division of Revenue Act monitoring observed that certain departments that administer municipal grants have not fully complied with the provisions of the Act. Notably the national departments of Transport and Water Services have not fully transferred some of the transfers that were due to the municipalities. Stringent measures are being put in place to ensure compliance to the Division of Revenue Act, 2018 (Act No 1 of 2018) in that regard.

Furthermore, National Treasury has facilitated an adjustment gazette in terms of the Division of Revenue Act in terms of distressed municipalities that could not safeguard the transfers bestowed to them but also to reallocate some of these grants to the respective district municipalities in support of their distressed locals. Government gazette No. 42067 of 28 November 2018 provides for the following in this regard:

Municipal Infrastructure Grant (MIG)

National Treasury in consultation with the Department of Cooperative Governance and Traditional Affairs (DCoG) determined that municipalities reflecting significant uncommitted underspending would have their funds stopped from the 2018/19 financial year allocation. The funds will be reallocated to the respective District Municipalities for delivery on behalf of their locals.  OVERBERG DISTRICT MUNICIPALITY
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The Municipal Emergency Housing Grant (MEHG)

The Department of Human Settlements (DHS) recommended to National Treasury that an amount of R3.9 million is allocated through MEHG following a fire disaster that damaged most of the informal settlements within the Bitou LM in the Western Cape in order to fund the relocation costs and Transitional Residential Area units.

The Neighbourhood Development Partnership Grant (NDPG)

Based on Msunduzi Local Municipality's (LM) request, R27.4 million is stopped from Msunduzi's 2018/19 allocation and re-allocated to West Rand District Municipality (DM) in Gauteng province and City of Matlosana LM in North West province. West Rand DM will receive R20 million, while City of Matlosana LM will be allocated R7.4 million of the R27.4 million stopped from Msunduzi LM.

5.3 Support afforded to municipalities reflecting significant underspending

The municipalities that are affected by the stopping process due to governance and financial challenges will continue to receive support from National Treasury, DCoG and the relevant stakeholders on the MIG cost reimbursement and invoice verification which has been ongoing in the current financial year.

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5.4 2017/18 Unspent conditional grant process

National Treasury has concluded the assessment of the 2017/18 conditional grant rollovers and the verification of the unspent conditional grants. This is a process that is governed by Section 22 of the 2017 Division of Revenue Act.

National Treasury through this process undertakes to travel to all provinces on a roadshow and set-up a combined session with all provincial treasuries and all sector departments responsible for administering conditional grants. In these sessions, rollover requests from municipalities are assessed in accordance to the division of revenue act and the guiding MFMA Circular. It is a process that begins on 31 August 2018 and ends 03 December 2018.

Municipalities with unspent conditional grants that were not approved for rollover, are afforded an opportunity to refund the portion of the unspent funds to the National Revenue Fund (NRF). In instances wherein the unspent funds are not refunded to the NRF, National Treasury in accordance to Section 22 of the Division of Revenue Act, offsets these funds against the equitable share allocation.

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6. Preparation of Municipal Budgets for 2019/20 MTREF

6.1 Schedule A1 version to be used for the 2019/20 MTREF

National Treasury has released Version 6.3 of the Schedule A1 (the Excel Format) Version 6.3 of the mSCOA classification framework and must be used when compiling the 2019/20 MTREF budget. Refer to Annexure B for the changes to this version of the Schedule A1.

ALL municipalities **MUST** use this version for the preparation of their 2019/20 MTREF budget.

It is imperative that all municipalities prepare their 2019/20 MTREF budgets in their financial systems and that the Schedule A1 be produced directly from their financial system. Vendors have recently demonstrated their budget modules to the National Treasury and provincial treasuries. All financial systems have this functionality to assist and prepare budgets and to generate the prescribed Schedule A1 directly from the financial system. Municipalities **must** start early enough to capture their tabled budget (and later the adopted budget) in the budget module provided and **must** ensure that they produce their Schedule A1 directly out of the budget module.

To promote this approach, from the **2020/21 MTREF** the National Treasury will only accept a Schedule A1 in PDF format, containing ALL sheets as prescribed and with each worksheet displaying an embedded system stamp to certify that it has been produced directly from the system. For purposes of collecting additional data which we previously did using the Schedule A1 in Excel, a prescribed data string containing the data must be populated and uploaded by each municipality (refer to the attachment to MFMA Budget Circular No 93 on the website).

<http://mfma.treasury.gov.za/Circulars/Pages/default.aspx>

Special attention must be given to the supporting schedules in the prescribed Schedule A1. Where detailed data is lying in a sub-system e.g. human resource data for SA22 to SA24, this data must be pulled

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from the sub-system into the applicable supporting sheet and must form part of the completed endorsed Schedule A1.

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Version 6.3 of Schedule A1 is available on the following link:

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<http://www.ndm.org.za>

The Municipal Budget and Reporting Regulations, formats and associated guides are available on the National Treasury's website at:

<http://mfma.treasury.gov.za/RegulationsandGazettes/Pages/default.aspx>

6.2 Assistance with the compilation of budgets

If municipalities require advice with the compilation of their respective budgets, specifically the budget documents or Schedule A1, they should direct their enquiries to their respective provincial treasuries or to the following National Treasury officials:

Province	Responsible NT officials	Tel. No.	Email
Eastern Cape	Bernard Mokgabodi Matjatji Mashoeshoe	012-315 5936 012-315 5553	Bernard.Mokgabodi@treasury.gov.za Matjatji.Mashoeshoe@treasury.gov.za
Free State	Jordan Maja Cethekile Moshane	012-315 5663 012-315 5079	Jordan.Maja@treasury.gov.za Cethekile.moshane@treasury.gov.za
Gauteng	Kgomotso Baloyi	012-315 5866	Kgomotso.Baloyi@treasury.gov.za
KwaZulu-Natal	Bernard Mokgabodi Johan Botha	012-315 5936 012-315 5171	Bernard.Mokgabodi@treasury.gov.za Johan.Botha@treasury.gov.za
Limpopo	Una Rautenbach Sifiso Mabaso	012-315 5700 012-315 5952	Una.Rautenbach@treasury.gov.za Sifiso.Mabaso@treasury.gov.za
Mpumalanga	Willem Voigt Mandla Gilimani	012-315 5830 012-315 5807	WillemCordes.Voigt@treasury.gov.za Mandla.Gilimani@treasury.gov.za
Northern Cape	Jordan Maja Anthony Moseki	012-315 5663 012-315 5174	Jordan.Maja@treasury.gov.za Anthony.Moseki@treasury.gov.za
North West	Willem Voigt Makgabo Mabotja	012-315 5830 012-315 5156	WillemCordes.Voigt@treasury.gov.za Makgabo.Mabotja@treasury.gov.za
Western Cape	Kgomotso Baloyi Kevin Bell	012-315 5866 012-315 5725	Kgomotso.Baloyi@treasury.gov.za Kevin.Bell@treasury.gov.za
Technical issues with Excel formats	Elsabe Rossouw	012-315 5534	lgdataqueries@treasury.gov.za

National and provincial treasuries, will undertake a compliance check and, where municipalities have not provided complete budget information, the municipal budgets will be returned to the mayors and municipal managers of the affected municipalities for the necessary corrections. Municipal managers are reminded that the annual budget must be accompanied by a quality certificate and council resolution in accordance with the format specified in item 31 of Schedule A of the Municipal Budget and Reporting Regulations.

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The National Treasury would like to emphasise that where municipalities have not adhered to the Municipal Budget and Reporting Regulations, ***they will be required to go back to the municipal Council and table a complete budget document aligned to the requirement of the Municipal Budget and Reporting Regulations. In addition, where municipalities have adopted an unfunded budget, they will be required to correct the budget to ensure they adopt and implement a funded budget. However, where there are challenges the process indicated in paragraph 2.2 above will be applied.***

Municipalities with municipal entities are once again reminded to prepare consolidated budgets and in-year monitoring reports for both the parent municipality and its entity or entities. The following must be compiled:

- An annual budget, adjustments budget and monthly financial reports for the parent municipality in the relevant formats;
- An annual budget, adjustments budget and monthly financial reports for the entity in the relevant formats; and
- A consolidated annual budget, adjustments budget and monthly financial reports for the parent municipality and all its municipal entities in the relevant formats.

The A Schedule that the municipality submits to National Treasury must be a consolidated budget for the municipality (including entities) and the budget of the parent municipality. D schedules must be submitted for each entity.

7. Budget process and submissions for the 2019/20 MTREF

7.1 Submitting budget documentation and schedules for 2019/20 MTREF

To facilitate oversight of compliance with the Municipal Budget and Reporting Regulations, accounting officers are reminded that:

- Section 22(b)(i) of the MFMA requires that, ***immediately*** after an annual budget is tabled in a municipal council, it must be submitted to the National Treasury and the relevant provincial treasury in both printed and electronic formats. If the annual budget is tabled to council on 29 March 2019, the final date of submission of the electronic budget documents and corresponding electronic returns is ***Monday, 01 April 2019***. The deadline for submission of hard copies including council resolution is ***Friday, 05 April 2019***.
- Section 24(3) of the MFMA, read together with regulation 20(1) of the Municipal Budget and Reporting Regulations, requires that the approved annual budget must be submitted to both National Treasury and the relevant provincial treasury ***within ten working days*** after the council has approved the annual budget. E.g. if the council approves the annual budget on 31 May 2019, the final date for such a submission is Friday, 14 June 2019.

The municipal manager must submit:

- the budget documentation as set out in Schedule A (version 6.3) of the Municipal Budget and Reporting Regulations, including the main Tables (A1 - A10) and ALL the supporting tables (SA1 – SA38) in PDF format with stamp that will confirm production directly out of the financial system;
- the draft service delivery and budget implementation plan in both printed and electronic format;
- the draft integrated development plan;
- the council resolution;



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- signed Quality Certificate as prescribed in the Municipal Budget and Reporting Regulations; and
- schedules D specific for the entities.

Budget related documents and schedules must be uploaded by approved registered users using the LG Upload Portal at:

<https://lguploadportal.treasury.gov.za/>

Please note that the LG Upload Portal does not have size restrictions to the documents but requires all documents to:

1. be in PDF format; and
2. each PDF file must NOT contain multiple document e.g. council resolution and quality certificate within the budget document.

Municipalities may still send electronic versions of documents and the Schedule A1 to lgdocuments@treasury.gov.za but only when experiencing problems with the LG Upload Portal. Any problems experienced in this regard can be addressed with Elsabe Rossouw at Elsabe.Rossouw@treasury.gov.za.

Note: lgbigfiles@gmail.com is no longer available.

Municipalities are required to send printed submissions of their budget documents and council resolution to:

For couriered documents

Ms Linda Kruger
National Treasury
40 Church Square Pretoria,
0002

For posted documents

Ms Linda Kruger
National Treasury Private
Bag X115 Pretoria, 0001

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In addition to the above-mentioned budget documentation, metropolitan municipalities must submit the draft Built Environment Performance Plan (BEPP) tabled in council by 29 March 2019 to Yasmin.coovadia@treasury.gov.za. If the BEPP documents are too large to be sent via email (exceeds 4MB) please submit to yasmin.coovadia@gmail.com or send to Yasmin Coovadia via Dropbox; any problems experienced in this regard can be addressed with Yasmin.Coovadia@treasury.gov.za. Hard copies of the BEPP may be sent to Yasmin Coovadia, National Treasury, 3rd floor 40 Church Square, Pretoria, 0002 or Private Bag X115, Pretoria, 0001.

7.2 Retirement of the Budget reform returns (Appendix B)

From 2019/20 onwards, municipalities will no longer be required to continue with the use of the Budget Reform Returns to upload budget and monthly expenditure to the National Treasury Local Government Database for publication purposes. The National Treasury will use only the *mSCOA* data strings required for submission as prescribed and all publications will use the data collected from the *mSCOA* data strings.

This places the responsibility on each municipality to ensure that:

1. Budgets are accurately locked into the financial system;
2. Each transaction is accurately recorded on a daily base;
3. Data collected from sub-systems is accurately represented in the General Ledger (GL);
4. At the end of the reporting period, all reconciliations are done, sub-systems are in balance and the Municipal Manager and CFO agrees with the figures as presented in the Schedule C and other management reports or dashboards;
5. The reporting period is **CLOSED** for further transactions; and
6. The data string for the period is produced directly out of the financial system and uploaded using the LG Upload Portal.

While the National Treasury will still share control reports and Schedule C as produced from the data uploaded by municipalities, the verification process before each quarterly Section 71 publication will fall away as the responsibility now lies with the municipality **BEFORE** submitting the data strings to ensure that the data is an accurate reflection of the state of municipal finances.

The tabled and adopted budget data strings submitted to the Local Government Database and Reporting system should also be consolidated figures.

NOTE: Municipalities must conclude all reporting for 2018/19 up to restated audit outcomes on the Appendix B (old electronic returns) to lgdatabase@treasury.gov.za before we can retire the returns.

7.3 Budget verification process

Annually during the budget verification process, it is noted that municipalities have challenges to align the audited years, which results in amendments to the Schedule A. Municipalities must ensure that the audited figures and adjusted budget figures captured on the Schedule A aligns to the annual financial statements and Schedule B respectively.

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7.4 Publication of budgets on municipal websites

In terms of section 75 of the MFMA, all municipalities are required to publish their tabled budgets, adopted budgets, annual reports (containing audited annual financial statements) and other relevant information on the municipality's website. This will aid in promoting public accountability and good governance.

All relevant documents mentioned in this circular are available on the National Treasury website, <http://mfma.treasury.gov.za/Pages/Default.aspx>. Municipalities are encouraged to visit it regularly as documents are regularly added / updated on the website.

Contact



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JH Hattingh

Chief Director: Local Government Budget Analysis 07

December 2018

Annexure A – Changes to mSCOA Version 6.3

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No.	Segment	Amendment
1	Item Revenue: National transfers and subsidies	Included all national transfers and subsidies as per MTBPS and allowed for the split between operating and capital as per the grant frameworks
2	Item Revenue: Provincial transfers and subsidies	Allowed provincial transfers and subsidies to be breakdown required where municipalities will specify the names of the grants
3	Item Revenue: Property rates	Included the new property categories as per section 8 of the Municipal Property Rates Act (MPRA)
4	Item Revenue: Sale of goods: Agricultural products	Added a separate line for fresh produce
5	Item Revenue	Added availability charges under non-exchange revenue
6	Item Expenditure: Operational costs	Included breakdown for Speaker under entertainment
7	Item Expenditure: Depreciation	Retired sport and recreation facilities as an asset category as it is included in community assets as per CIDMS
8	Item Expenditure	Changed the spelling for Eskom
9	Item gains and losses	Aligned the high level structure for impairment and reversal of impairment to depreciation and amortisation
10	Item gains and losses and Item assets	Added a line for impairment of construction work in progress assets as per GRAP 21

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11	Item assets	Retired libraries as an asset category as it is included in community assets as per CIDMS
12	Item assets: Construction Work in Progress	Added a line to transfer assets from construction work in progress to completed assets
13	Item assets	Changed the definition for general plant to align to the ASB guideline
14	Function	Retired the line item for Budget and Treasury Office as it is part of Finance
15	Function	Retired public forces, traffic and street parking control from Road Transport and included it as Public Safety
16	Region	Included ward / township breakdown as requested by municipalities
17	Region	Retired decommissioned municipalities due to demarcation
18	Region	Swapped municipalities included under DC 36 and DC 30
19	Region	Retired duplicated municipality

Annexure B – Changes to Schedule A1 – the ‘Excel formats’

As noted above, National Treasury has released Version 6.3 of Schedule A1 (the Excel Formats). It incorporates the following changes:

No.	Sheet	Amendment	Reason
1	A2A	Budget and Treasury office has been removed	It is a duplication of Finance
2	A4	Line 10 Service charges – other is no longer available	Not available on the mSCOA chart
3	A6	Line 20 Agriculture is no longer available	Not available on the mSCOA chart
2	A6	Formula link change on line 32 Trade and other payables	Adjustments made on SA3
4	A8	Formula link change on line 31 Creditors due	Adjustments made on SA3
5	A9	Adjustments made to lines 134 to 165 Asset Register Summary – PPE (WDV)	Only high level summary required
6	SA3	Line 35 and 36 – split Trade payables and Other creditors	To refine calculation of creditors days ratio
8	SA8	Note: Formula in line 23 now only take into account Trade payables	Due to change made on SA3
9	SA25	Line 10 Service charges – other is no longer available	Not available on the mSCOA chart
11	SA30	Line 10 Service charges – other is no longer available	Not available on the mSCOA chart

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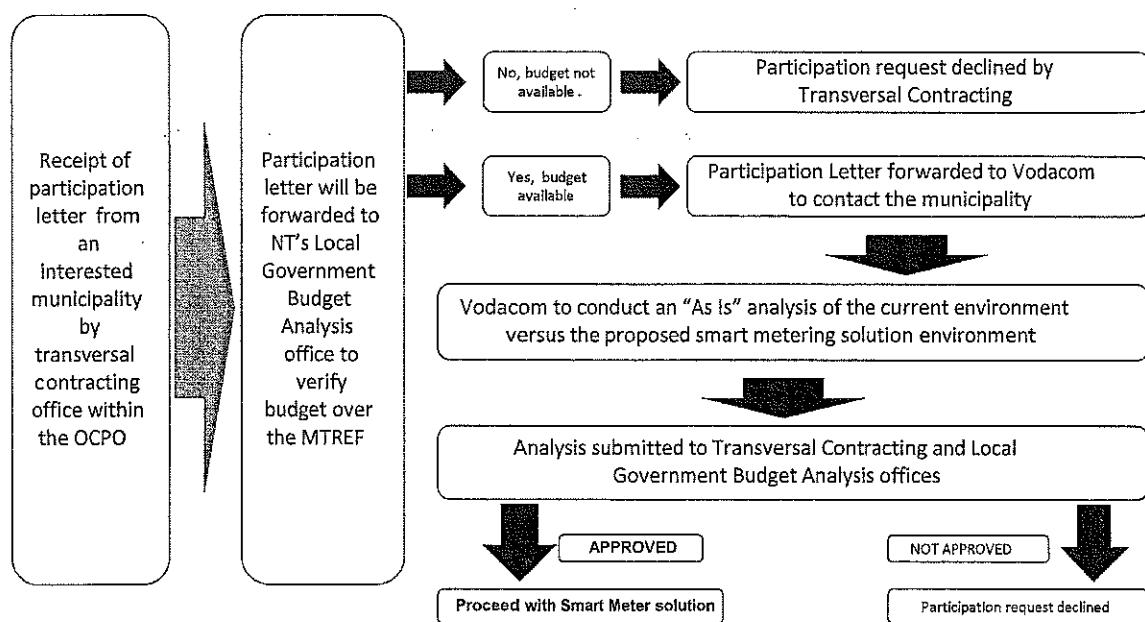
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Annexure C – Participation in RT15-2016 Vodacom transversal contract

Participation in RT15-2016 Vodacom transversal contract for the supply and delivery of mobile communication services to the state

It has become apparent that an increasing number of municipalities are intending to embrace smart technology to augment their operations. One such opportunity is through the RT15-2016 transversal contract that provides the option for an account management service offering in respect of smart meters. The pre-requisite, however, is that the municipality intending to participate must demonstrate evidence of adequate operating budget provision over the MTREF. The following process is applicable for the approval to participate.



In this regard the municipality should engage the Office of the Chief Procurement Officer (OCPO) in the National Treasury as the first point of contact. Kindly contact Ms. Kwanele Mtembu, Tel: (012) 406 9188 or email: Kwanele.Mtembu@treasury.gov.za for guidance.

Annexure D – MFMA Circular No. 71 aligned mSCOA Dashboard

The objective of the attached excel spreadsheet is to assist municipalities and system vendors to populate the indicators contained in MFMA Circular No. 71 automatically. Secondly, all system vendor dashboards should host as a minimum these indicators. It will assist the Accounting Officer to understand the overall financial management position of the municipality before submitting the regulated Budget and Reporting Schedules and mSCOA data strings to the Local Government Database and Reporting System (LGDRS).

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MFMA Circular No. 94

Municipal Finance Management Act No. 56 of 2003

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Municipal Budget Circular for the 2019/20 MTREF

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Introduction

This budget circular is a follow-up to the one issued on 07 December 2018 and it complements the many other circulars that have been issued previously. It guides municipalities with their preparation of the 2019/20 Medium Term Revenue and Expenditure Framework (MTREF) and, as with previous annual budget circulars it should be read within this context. Among the objectives of this Circular, is to support municipalities with giving effect to National Treasury's Municipal Budget and Reporting Regulations (MBRR) within the current economic climate. The key focus of this Circular is the grant allocations per the 2019 Budget Review and the 2019 Division of Revenue Bill.



1. The South African economy and inflation targets

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The economic and revenue outlook has deteriorated since the October 2018 Medium Term Budget Policy Statement (MTBPS). Funding pressures from state-owned companies have increased and require government financial support. Given these developments, the 2019 Budget proposes large-scale expenditure reprioritisation and tax measures that narrow the deficit from 4.5 per cent of GDP in 2019/20 to 4 per cent by 2021/22.

The 2018 MTBPS noted that weak economic performance and revenue shortfalls had contributed to some slippage in fiscal projections. Since then, economic growth has remained subdued and the domestic GDP outlook has been revised down. In the current year, tax revenue will be R15.4 billion below the 2018 MTBPS estimate. Funding pressures from Eskom and other financially distressed state-owned companies have increased, with several requesting state support to continue operating. In this context, the 2019 Budget proposes a series of tax and expenditure measures aimed at narrowing the deficit and stabilising the debt-to-GDP ratio. Additions to spending amount to R75.3 billion over the medium term, consisting mainly of transfers to support the reconfiguration of Eskom. These additions are partially offset by reductions to expenditure baselines and proposed savings from compensation adjustments totalling R50.3 billion. Tax measures raise an additional R15 billion in 2019/20 and R10 billion in 2020/21.

In combination, these measures are expected to narrow the consolidated budget deficit from a projected 4.5 per cent of GDP in 2019/20 to 4 per cent of GDP in 2021/22. Gross national debt is projected to stabilize at 60.2 per cent of GDP in 2023/24. Net loan debt (gross loan debt excluding government's cash balances) stabilises at 57.3 per cent of GDP in 2024/25.

The GDP growth rate is forecasted at 1.5 per cent in 2019, 1.7 per cent in 2020 and 2.1 per cent in 2021. The revisions take into account weaker investment outcomes in 2018, a more fragile recovery in household income and slower export demand than expected due to moderating global growth. Consumer inflation has also been revised down due to lower oil prices and food inflation than previously assumed.

The main risks to the economic outlook are continued policy uncertainty and deterioration in the finances of state-owned entities. These factors, alongside continued high unemployment and slow growth will continue to exert pressure on municipal revenue generation and collection levels hence a conservative approach is advised for municipal revenue projections. Municipalities affected by the drought should also consider its impact on revenue generation. In this context, municipalities will have to improve their efforts to limit non-priority spending and to implement stringent cost-containment measures.

The following macro-economic forecasts must be considered when preparing the 2019/20 MTREF municipal budgets.

Table 1: Macroeconomic performance and projections 2018 -2021

Fiscal Year	2018/19 Estimates	2020/21		
		2019/20	Forecast	2021/22
Consumer Price Inflation (CPI)	4.7%	5.2%	5.4%	5.4%
Real GDP Growth	0.7%	1.5%	1.7%	2.1%

Source: 2019 Budget Review.



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Note: the fiscal year referred to is the national fiscal year (April to March) which is more closely aligned to the municipal fiscal year (July to June) than the calendar year inflation.

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2. Key focus areas for the 2019/20 municipal budget process

Over the medium-term expenditure framework (MTEF) period, after budgeting for national government's debt-service costs, the contingency reserve and provisional allocations, 47.9 per cent of nationally raised funds are allocated to national government, 43 per cent to provinces and 9.1 per cent to local government.

Local government receives the smallest share of the division of nationally raised revenue because it has significant own revenue-raising powers. These revenue raising powers must be exercised more than ever before in the current dispensation. Local government raises about 70 per cent of its own revenue, but would be able to raise more if municipalities improved municipal revenue policies, billing and collection practices. In 2017/18, almost half of all municipalities collected less than 80 per cent of their billed revenue.

Spending outcomes for 2017/18 varied across the 257 municipalities. Many municipalities continue to adopt unrealistic spending plans. As a result, 217 municipalities underspent their operating budgets and 220 municipalities underspent their capital budgets. Of the R30 billion in conditional grants transferred to municipalities in 2017/18, R28 billion (93 per cent) was spent – an improvement from 86.8 per cent in 2016/17.

2.1 Local government grants and municipal revenue strength

Since the 2018 Medium Term Budget Policy Statement (MTBPS) reprioritisation and reductions undertaken have affected planned spending for 2018/19. Over the next three years there is strong growth in allocations to the local government equitable share, while growth in conditional grants recovers following significant reductions made in the 2018 MTEF. Total direct allocations to local government will now grow at an annual average rate of 7.6 per cent over the MTEF period.

Over the 2019 MTEF period, R414.7 billion will be transferred directly to local government and a further R22.5 billion has been allocated to local government through indirect grants. Direct transfers to local government over the medium term account for 9 per cent of national government's non-interest expenditure. When indirect transfers are added to this, total spending on local government increases to 9.4 per cent of national non-interest expenditure.

While there are some reductions in some grant programmes, they do not affect all conditional grants and not all grants were reduced by the same percentage. The infrastructure conditional grants, particularly the larger ones, were mainly affected as this was considered the most practical approach. However strong growth is realized in the local government equitable share with an average annual rate of 9.4 per cent over the MTEF period, while the conditional transfers see slower growth at an annual average rate of 7.6 per cent.

Conditional grant funding targets delivery of national government's service delivery priorities.

It is imperative that municipalities understand and comply with the conditions stipulated in the Division of Revenue Act (DoRA) in order to access this funding. The equitable share and the sharing of the general



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fuel levy constitute unconditional funding, of which the equitable share is designed to fund the provision of free basic services to disadvantaged communities.

Government has repeatedly emphasised the importance of municipalities focussing on growing their own revenue base in order to expand resources available for local service delivery. Municipalities with significant revenue bases are expected to invest more of their own resources, offsetting some of the impact of reductions to infrastructure grants, while building partnerships with the private sector for infrastructure delivery over the period ahead.

Legislation governing local planning and budgeting emphasises community participation in decision-making. The partnership between municipalities and communities relies on households and businesses recognising the value of, and paying for, municipal services. While government subsidises municipal services for low-income households, these services are only sustainable if people who can afford them – and use larger quantities – pay their bills. Therefore, the sustainability of municipalities depends on how they collect and spend their own revenues.

Municipalities are reminded that all allocations included in their budgets must correspond to the allocations listed in the Division of Revenue Bill. All the budget documentation can be accessed from the National Treasury website by clicking on the link below: OVERBERG DISTRICT MUNICIPALITY http://www.treasury.gov.za/documents/national%20budget/2019
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2.1.1 Changes to local government allocations

2.1.1.1 Unconditional grants

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In the process of determining the baseline for the outer year (2021/22) of the 2019 MTEF period, the local government equitable share allocation has grown by 8.6 per cent of the baseline. This will cover the anticipated increase in the costs of providing free basic services to a growing number of households, and takes account of likely above-inflation increases in the costs of bulk water and electricity. It will also allow for above-inflation increases in the allocations to poorer and rural municipalities through the redistributive components of the equitable share formula.

2.1.1.2 Conditional grants

- A total of R295.9 million has been cut from direct local government conditional grant allocations for the MTEF period ahead to fund other government priorities. Indirect grants to local government have been reduced by an additional R600 million.
- An amount of R60.7 million is shifted from the incentive component of the integrated urban development grant in 2019/20 and added to the municipal disaster recovery grant to fund the repair of roads damaged by floods in Joe Gqabi District Municipality in the Eastern Cape.
- A total of R2.8 billion is added to the public transport network grant for the construction of a new public transport corridor on the MyCiti bus network in Cape Town. This corridor, connecting

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Mitchells Plain and Khayelitsha to the city, was approved through the Budget Facility for Infrastructure and will be implemented over a nine-year period.

2.2 Technical adjustment and continued funding of Drought disaster relief

The following technical adjustments were made to grant programmes:

- R2.9 billion over the MTEF period from the municipal infrastructure grant to a new integrated urban development grant.
- R814.5 million over the MTEF period from the integrated national electrification programme (municipal) grant to the urban settlements development grant, as electrification projects in municipal licenced areas in metropolitan municipalities will now be funded as part of this integrated grant.
- R3 billion in 2020/21 and R4.4 billion in 2021/22 from the urban settlements development grant to create a new informal settlements upgrading partnership grant for municipalities.

2.2.1 Funding for Disaster Relief

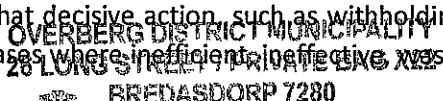
After the initial response to a disaster has been addressed, including funding from the municipal disaster relief grant discussed below, the repair of damaged municipal infrastructure is funded through the municipal disaster recovery grant.

The municipal disaster relief grant is administered by the National Disaster Management Centre in the Department of Cooperative Governance as an unallocated grant to local government. The centre is able to disburse disaster-response funds immediately, without the need for the transfers to be gazetted first. The grant supplements the resources local government would have already used in responding to disasters. To ensure that sufficient funds are available in the event of disasters, section 21 of the Division of Revenue Bill allows for funds allocated to the provincial disaster relief grant to be transferred to municipalities if funds in the municipal grant have already been exhausted, and vice versa. Over the MTEF period, R1 billion is available for disbursement through this grant. To ensure that sufficient funds are available for disaster relief, clause 20(6) of the Division of Revenue Act allows funds from other conditional grants to be reallocated for this purpose, subject to the National Treasury's approval.

2.3 Response to the Finance and Fiscal Commission (FFC)'s recommendations

Government continues to provide responses to the FFC's recommendations on an annual basis. These annual recommendations by the FFC are required in terms of section 9 of the Intergovernmental Fiscal Relations Act. The FFC, amongst other recommendations, indicated that government should develop and strengthen control measures on the financial transfers in order to ensure compliance and that these funds be properly spent for their intended purposes, typically of improving service delivery and related specific priority outcomes.

The commission further highlighted that control measures should be underpinned by tighter monitoring of and reporting by sub-national governments on the use of grant funding and associated outcomes of such spending, and that National Treasury should ensure that decisive action, such as withholding of funds, is taken by national sector departments as soon as cases where inefficient, ineffective, wasteful or irregular spending of these funds are detected.



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National Treasury in its response indicated that in terms of the annual Division of Revenue Act, the transferring officer of the grant (the department administering a conditional grant) is responsible for monitoring performance and withholding funds where necessary. However, the National Treasury is also empowered by section 216(2) of the Constitution to stop the transfer of funds to any organ of state that commits a serious or persistent breach of the measures prescribed to promote transparency, accountability and the effective financial management of the economy, debt and the public sector. A legislative framework and related policies, including guidelines and circulars, already exists to assist with early detection of issues that warrant withholding funds (by transferring officers or the National Treasury). Chapter 6 of the Budget Review describes complementary efforts to build municipal capacity. National Treasury will strengthen this role in the 2019/20 financial year in support of the recommendation by FFC.

2.4 Borrowing for capital infrastructure

The Circular also provides clarity and updates the December 2017 MFMA Circular No. 89 specifically with regards to long-term borrowing.

National Treasury has taken the position that municipalities may not incur long-term debt to replenish internally generated funds which were spent in prior financial years, even if such spending was for capital expenditure. Borrowing to replace municipal funds previously spent is inconsistent with section 46 of the MFMA, which provides that a municipality can only incur long-term debt for the purpose of capital expenditure on property, plant, and equipment to be used for lawful purposes, and in certain circumstances, for refinancing existing long-term debt. Borrowing proceeds must be used to fund current and future capital expenditure, and may not be attributed to expenditures in previous years.

PLEASE NOTE that the sentence contained on MFMA Circular No. 89 stating that "*The incurring of the expenditure against a different source of finance that was approved will be regarded as unauthorised expenditure*" has been revoked.

3. The revenue budget

National Treasury encourages municipalities to maintain tariff increases at levels that reflect an appropriate balance between the affordability to poorer households and other customers while ensuring the financial sustainability of the municipality. The Consumer Price Index (CPI) inflation is forecasted to be within the upper limit of the 3 to 6 per cent target band; therefore, municipalities are required to **justify all increases in excess of the projected inflation target for 2019/20** in their budget narratives, and pay careful attention to the differential incidence of tariff increases across all consumer groups. In addition, municipalities should include details of their revenue growth assumptions for the different service charges in the budget narrative.

Local government also confronts tough fiscal choices in the face of financial and institutional problems that result in service-delivery breakdowns and unpaid bills. Municipalities can offset these trends by improving own revenue collection, working more efficiently and implementing cost containment measures. Addressing bloated organizational structures that have been observed to contribute towards this problem warrants decisive action across all municipalities.

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3.1 Eskom bulk tariff increases

The National Energy Regulator of South Africa (NERSA) published their new multi-year price determination for the period from 2019/20 to 2021/22 on 7 March 2019.

NERSA will shortly publish their “Municipal Tariff Guideline Increase, Benchmarks and Proposed Timelines for Municipal Tariff Approval Process for the 2019/20 financial year”. Municipalities are encouraged to download the full guideline document when it becomes available (at www.nersa.org.za) and study it carefully. The guideline includes an update to the average cost structure used to determine the municipal tariff increase. It will set out proposed timeframes for the approval of municipal tariffs.

Municipalities are urged to examine the cost structure of providing electricity services and to apply to NERSA for electricity tariff increases that reflect the total cost of providing the service so that they work towards achieving fully cost-reflective tariffs that will help them achieve financial sustainability. Municipalities in arrears with Eskom should ensure that their payment arrangements are effected in their 2019/20 MTREF budget.

The 2019 Budget Review notes that, the NERSA tariff increases would be announced after the equitable share allocations had been calculated and tabled in the Division of Revenue Bill. In the absence of approved tariff increases for the period ahead, the equitable share formula allocations were calculated using the previously approved Multi-Year Price Determination of an 8 per cent annual bulk price increase for electricity in its calculations. If the approved tariff increases are higher than this, the equitable share allocations will not be increased in 2019/20. The Budget Review then explains that municipalities are expected to offset the increased cost of providing free basic services against above cost increases that they have received in the past. In recent years, municipalities have benefited from equitable share funding that has grown faster than actual increases in electricity costs (in 2017/18 the formula calculation used a bulk electricity price increase of 8 per cent, but NERSA only approved a bulk price increase of 0.3 per cent for the municipal financial year, and in 2018/19 a bulk increase of 8 per cent was used in the formula, but the actual increase was only 7.3 per cent). Municipalities have also benefited from increased allocations that were provided to cover household growth projections that were higher than the revised estimates in the 2017 General Household Survey. To provide for the possibility of larger cost increases in future, amounts of R1 billion in 2020/21 and R1.1 billion in 2021/22 remain unallocated in the equitable share.

4. Conditional Grant Transfers to Municipalities

This section provides guidance to municipalities with regard to the preparation for the 2018/19 unspent conditional grant and roll-over process and should be referenced against previous annual budget circulars.

4.1 Criteria for the rollover of conditional grant funds

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Section 22 of the 2018 Division of Revenue Act (DoRA) requires that any conditional grants which are not spent at the end of the municipal financial year must revert to the National Revenue Fund, unless the receiving officer, provincial treasury and transferring national officer proves to the satisfaction of National Treasury that the unspent allocation is committed to identifiable projects, in which case the funds may be rolled over.

When applying to retain unspent conditional allocations committed to identifiable projects or requesting a rollover in terms of section 22(2) of the DoRA, municipalities must include the following information with their submission to National Treasury:

1. A formal letter, signed by the accounting officer must be addressed to the **National Treasury** requesting the rollover of unspent conditional grants in terms of section 22(2) of the 2018 DoRA;
2. A list of all the projects that are linked to the unspent conditional grants and a breakdown of how much was allocated and spent per project;
3. The following evidence indicating that work on each of the projects has commenced, as applicable to the specific rollover(s):
 - a) Proof that the project tender was published and the period for tender submissions closed before 31 March;
 - b) Proof that a contractor or service provider was appointed for delivery of the project before 31 March; or
 - c) Proof of a project tender, appointment of contractor or service provider for delivery of service before 30 June in cases where additional funding was allocated during the course of the final year of the project;
 - d) Incorporation of the Appropriation Statement;
 - e) Evidence that all projects linked to an allocation will be fully utilised by 30 June 2020 (attach cash flow projection for the applicable grant).
4. A progress report (also in percentages) on the status of each project's implementation that includes an attached, legible **implementation plan**;
5. The value of the committed project funding, and the conditional allocation from the funding source;
6. Reasons why the grants were not fully spent during the year of original allocation per the DoRA;
7. Municipalities must not include previous year's unspent conditional grants as a rollover request. Rollover of rollovers will not be considered;
8. An indication of the time-period within which the funds are to be spent if the roll over is approved; and
9. Proof that the Municipal Manager and Chief Financial Officer are permanently appointed.

No rollover requests will be considered for municipalities with vacant or acting Chief Financial Officers and Municipal Managers for a period exceeding 6 months from the date of vacancy.

If any of the above information is not provided or the application is received by National Treasury (Intergovernmental Relations Division) after 31 August 2019, the application will be declined.

In addition, National Treasury will also consider the following information when assessing rollover applications; and reserves the right to decline an application should there be non-performance by the municipality in any of these areas:

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1. Compliance with the in-year reporting requirements in terms of sections 71 and 72 of the MFMA and section 12 of the 2018 DoRA, **including the municipal manager and chief financial officer signing-off on the information** sent to National Treasury;
2. Submission of the pre-audited Annual Financial Statements information to National Treasury by 31 August 2019;
3. Accurate disclosure of grant performance in the 2018/19 pre-audited Annual Financial Statements, (i.e. correct disclosure of grant receipts and spending in the notes to the AFS);
4. Cash available in the bank (net position including short term investments) as at 30 June 2019 is in line with the cash flow statements to finance the roll-over request. If the full amount that is requested for roll over is not entirely cash backed, such a roll over will not be approved. National Treasury will not approve portions of roll over requests.

It should be noted that under no circumstances will the National Treasury consider requests to roll-over:

1. The entirety of any allocation to the municipality, as there should be a minimum spend of 50 per cent of the allocation per programme;
2. Funding from the same grant for the third consecutive time;
3. Funding for projects constituted through Regulation 32 of the Municipal Supply Chain Management Regulations (Gazette No.27636). Projects linked to additional funding and disasters are exempted; and
4. Funding where there is evidence that the roll over application is linked to invoices that were issued within the last 30 days of the municipal financial year end.

4.2 Unspent conditional grant funds for 2018/19

The process to ensure the return of unspent conditional grants for the 2018/19 financial year will be managed in accordance with section 22 of the DoRA. In addition to the previous MFMA Circulars, the following practical arrangements will apply:

- Step 1: Municipalities must submit their June 2019 conditional grant expenditure reports according to section 71 of the MFMA reflecting all accrued expenditure on conditional grants and further ensure that expenditure reported to both National Treasury and national transferring officers reconcile.
- Step 2: When preparing the Annual Financial Statements, a municipality must determine the portion of each national conditional grant allocation that remained unspent as at 30 June 2019. These amounts MUST exclude all interest earned on conditional grants, retentions and VAT related to conditional grant spending that has been reclaimed from SARS, which must be disclosed separately.
- Step 3: If the receiving officer wants to motivate in terms of section 22(2) of the 2018 DoRA that the unspent funds are committed to identifiable projects, the roll over application pack must be submitted to National Treasury by 31 August 2019.

National Treasury will not consider any rollover requests that are incomplete or received after this deadline.

- Step 4: National Treasury will confirm in writing whether or not the municipality may retain any of the unspent funds as a rollover based on criteria outlined above by 22 October 2019 or whether it will agree to any alternative payment arrangement or schedules.

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- Step 5: National Treasury will communicate the unspent conditional grants amount by 05 November 2019. A municipality must return the remaining unspent conditional grant funds that are not subject to a specific repayment arrangement to the National Revenue Fund by 18 November 2019.
- Step 6: Any unspent conditional grant funds that should have, but has not been repaid to the National Revenue Fund by 18 November 2019, and for which a municipality has not requested a repayment arrangement, will be offset against the municipality's 02 December 2019 equitable share allocation.

All other issues pertaining to Appropriation Statement and reporting on approved roll overs are addressed in the Annexure to MFMA Circular No. 86.

5. The Municipal Budget and Reporting Regulations

5.1 Tabling of budget documents

The slow spending of capital budgets by most municipalities is a national concern as it has a negative impact on service delivery. In most cases the hockey stick phenomenon that exists (i.e. spending increases in the last six months of the year) is a direct result of poor planning by municipalities. Going forward and to address weak planning process, all municipalities will be required to table the following supporting documents to Council, as part of the budget pack, when they table their budgets by 29 March 2019:

- 1) Service Delivery and Budget Implementation Plan (SDBIP); and
- 2) Procurement Plan.

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This is also in terms of the requirements and spirit of the MFMA and its Municipal Budget and Reporting Regulations.

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5.2 The impact of VAT on tariffs

VAT remains at 15 per cent, which was an increase from 1 April 2018 in the previous year. To mitigate the effects of this increase on low income households, the MTBPS announced various zero rated items, wherein the VAT would be charged at 0 per cent.

Whether the additional amount is recoverable from the customer or not, the supplier must account for VAT on any supplies made on or after 1 April 2018 at the increased VAT rate. (See MFMA Circular No. 91 on the relevant supporting documentation regarding the VAT guides).

5.3 Schedule A - version to be used for the 2019/20 MTREF

National Treasury has released Version 6.3 of the Schedule A1 (the Excel Formats) which is aligned to Version 6.3 of the mSCOA classification framework and must be used when compiling the 2019/20 MTREF budget.

ALL municipalities **MUST** use this version for the preparation of their 2019/20 MTREF budget.

It is imperative that all municipalities prepare their 2019/20 MTREF budgets in their financial systems and that the Schedule A1 be produced directly from their financial system. Vendors have recently demonstrated their budget modules to the National Treasury and provincial treasuries. All financial systems have this functionality to assist and prepare budgets and to generate the prescribed Schedule A1 directly from the financial system. Municipalities **must** start early enough to capture their tabled budget (and later the adopted budget) in the budget module provided and **must** ensure that they produce their Schedule A1 directly out of the budget module.

To promote this approach, from the **2020/21 MTREF** the National Treasury will only accept a Schedule A1 in PDF format, containing ALL sheets as prescribed and with each worksheet displaying an embedded system stamp to certify that it has been produced directly from the system. For purposes of collecting additional data which we previously did using the Schedule A1 in Excel, a prescribed data string containing the data must be populated and uploaded by each municipality (refer to the attachment to MFMA Budget Circular No 93 on the NT Website).

<http://mfma.treasury.gov.za/Circulars/Pages/default.aspx>

Special attention must be given to the supporting schedules in the prescribed Schedule A1. Where detailed data is lying in a sub-system e.g. human resource data for SA22 to SA24, this data must be pulled from the sub-system into the applicable supporting sheet and must form part of the complete endorsed Schedule A1.

The following supporting tables will be included for perusal and sign-off during the verification process of the 2019 MTREF: SA11, SA12a, SA13a, SA14, SA22, SA23, SA24, SA25, SA27, SA36, SA37 and SA38.

It is therefore important to focus on the additional supporting data as well as the financial data submitted on A1 to A10 during the verification process undertaken with National Treasury, the provincial treasuries and all municipalities.



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Download Version 6.3 of Schedule A1 by clicking [HERE](#)

The Municipal Budget and Reporting Regulations, formats and associated [Guidelines available on Tel: 028 425 1011 FAX: 028 425 1014
info@odm.org.za • www.odm.org.za](#)
National Treasury's website at:

<http://mfma.treasury.gov.za/RegulationsandGazettes/Pages/default.aspx>

5.4 Assistance with the compilation of budgets

In cases where the municipality requires advice with the compilation of their respective budgets, specifically the budget documents or Schedule A1, they should direct their enquiries to their respective provincial treasuries or to the following National Treasury officials:

Province	Responsible NT officials	Tel. No.	Email
Eastern Cape	Bernard Mokgabodi Matjatji Mashoeshoe	012-315 5936 012-315 5553	Bernard.Mokgabodi@treasury.gov.za Matjatji.Mashoeshoe@treasury.gov.za
Free State	Jordan Maja Cethekile Moshane	012-315 5663 012-315 5079	Jordan.Maja@treasury.gov.za Cethekile.moshane@treasury.gov.za
Gauteng	Kgomotso Baloyi	012-315 5866	Kgomotso.Baloyi@treasury.gov.za
KwaZulu-Natal	Bernard Mokgabodi Johan Botha	012-315 5936 012-315 5171	Bernard.Mokgabodi@treasury.gov.za Johan.Botha@treasury.gov.za
Limpopo	Una Rautenbach Sifiso Mabaso	012-315 5700 012-315 5952	Una.Rautenbach@treasury.gov.za Sifiso.Mabaso@treasury.gov.za
Mpumalanga	Willem Voigt Mandla Gilimani	012-315 5830 012-315 5807	Willem.Voigt@treasury.gov.za Mandla.Gilimani@treasury.gov.za
Northern Cape	Jordan Maja	012-315 5663	Jordan.Maja@treasury.gov.za
North West	Willem Voigt Makgabo Mabotja	012-315 5830 012-315 5156	Willem.Voigt@treasury.gov.za Makgabo.Mabotja@treasury.gov.za
Western Cape	Vuyo Mbunge Kevin Bell	012-315 5661 012-315 5725	Vuyo.Mbunge@treasury.gov.za Kevin.Bell@treasury.gov.za
Technical issues with Excel formats	Elsabe Rossouw	012-315 5534	lgdataqueries@treasury.gov.za

National Treasury, together with the provincial treasuries, will undertake a compliance check and, where municipalities have not provided complete budget information, the municipal budgets will be returned to the mayors and municipal managers of the affected municipalities for the necessary corrections. Municipal managers are reminded that the annual budget must be accompanied by a quality certificate and council resolution in accordance with the format specified in item 31 of Schedule A of the Municipal Budget and Reporting Regulations. In addition to the above compliance check, the mSCOA data strings will be assessed to determine whether the municipalities are compliant.

The National Treasury herewith emphasises that where municipalities have not adhered to the Municipal Budget and Reporting Regulations, **they will be required to return to the municipal**

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council and table a complete budget document aligned to the requirement of the Municipal Budget and Reporting Regulations.

Municipalities with municipal entities are once again reminded to prepare consolidated budgets and in-year monitoring reports for both the parent municipality and its entity or entities. The following must be compiled:

- An annual budget, adjustments budget and monthly financial reports for the parent municipality in the relevant formats;
- An annual budget, adjustments budget and monthly financial reports for the entity in the relevant formats; and
- A consolidated annual budget, adjustments budget and monthly financial reports for the parent municipality and all its municipal entities in the relevant formats.

The Schedule A that the municipality submits to National Treasury must be a consolidated budget for the municipality (plus entities) and the budget of the parent municipality. **OVERBERG DISTRICT MUNICIPALITY**
submitted for each entity.

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6. Municipal Chart of Accounts (*mSCOA*)

6.1 Virement in an *mSCOA* environment

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The MFMA and the Municipal Budget and Reporting Regulations, 2009, allow for the shifting of funds between items, projects, programmes and votes in the budget in line with a Council approved virement policy. MFMA Circulars No. 12, 51 and 88 provide the principles municipalities must consider when doing a virement.

With the promulgation of the *mSCOA* Regulation in 2014, municipalities should have aligned their virement policies to *mSCOA*. *mSCOA* provides a uniform and standardised financial transaction classification framework for municipalities and their entities to transact in and record its transactions using seven (7) segments. Six of these *mSCOA* segments are compulsory¹.

6.2 *mSCOA* training

The National Treasury has developed *mSCOA* training materials on the fundamentals and reporting requirements of *mSCOA*. Officials from National and Provincial Treasuries and the Preferred Trainers on *mSCOA* from the Chartered Institute of Government Finance, Auditors and Risk Officers (CIGFARO) have been trained to provide training in this regard.

While the CIGFARO Preferred Trainers have been issued with certificates of competence to provide training on the “On the fundamentals and reporting requirements of *mSCOA*”, it should be emphasized that this training is **unaccredited**. There is currently not any accredited training available on *mSCOA* that has been endorsed by the National Treasury. Therefore, municipalities and other role-players that require training on *mSCOA* should not request for accredited training or trainers in their adverts.

¹ Refer to Municipal SCoA Circular No 1. An introduction to the seven (7) segments.

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The contact details of the CIGFARO Preferred Trainers is available on the CIGFARO website, www.CIGFARO.co.za.

7. Budget process and submissions for the 2019/20 MTREF

7.1 Budgeting for the audited years on Schedule A (mSCOA)

According to international learning practices, it is appropriate to reclassify historical information in accordance with the changes that occur in the Standard Chart of Accounts. Municipalities must capture the reclassified audit outcomes for 2015/16 to 2017/18 in version 6.3 of the Schedule A when compiling 2019/20 MTREF budgets.

7.2 Submitting budget documentation and schedules for 2019/20 MTREF

To facilitate oversight of compliance with the Municipal Budget and Reporting Regulations, accounting officers are reminded that:

- Section 22(b)(i) of the MFMA requires that, **immediately** after an annual budget is tabled in the municipal council, it must be submitted to the National Treasury and the relevant provincial treasury in both printed and electronic formats. If the annual budget is tabled to council on 29 March 2019, the final date of submission of the electronic budget documents and corresponding data strings is **Wednesday, 03 April 2019**. The deadline for submission of hard copies including council resolution is **Friday, 05 April 2019**.
- Section 24(3) of the MFMA, read together with regulation 20(1), requires that the approved annual budget must be submitted to both National Treasury and the relevant provincial treasury **within ten working days** after the council has approved the annual budget. If the council only approves the annual budget on 30 June 2019, the final date for such a submission is **Friday, 12 July 2019**, otherwise an earlier date applies.

The municipal manager must submit:

- the budget documentation as set out in Schedule A (version 6.3) of the Municipal Budget and Reporting Regulations, including the main Tables (A1 - A10) and ALL the supporting tables (SA1 – SA38) in both printed and electronic formats;
- the draft Service Delivery and Budget Implementation Plan (SDBIP) in both printed and electronic format;
- the draft Integrated Development Plan (IDP);
- Procurement Plan;
- the council resolution;
- signed Quality Certificate as prescribed in the Municipal Budget and Reporting Regulations;
- the budget locking certificate; and
- schedules D specific for the entities.

Municipalities are required to send electronic versions of documents and the A1 schedule to lgdocuments@treasury.gov.za. Any problems experienced in this regard can be addressed with Elsabe Rossouw at Elsabe.Rossouw@treasury.gov.za. Budget related documents and schedules may also be uploaded using the LG Upload Portal at

<https://lguploadportal.treasury.gov.za/sites/lguploadportal/SitePages/Home.aspx>

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Municipalities are required to send printed submissions of their budget documents and council resolution to:

For couriered documents

Ms Linda Kruger

National Treasury

40 Church Square

Pretoria, 0002

For posted documents

Ms Linda Kruger

National Treasury Private

Bag X115 Pretoria, 0001

In addition to the above-mentioned budget documentation, metropolitan municipalities must submit the draft Built Environment Performance Plan (BEPP) tabled in council by 29 March 2019 to yasmin.coovadia@treasury.gov.za. If the BEPP documents are too large to be sent via email (exceeds 4MB) please submit to yasmin.coovadia@gmail.com or send to Yasmin Coovadia via Dropbox; any problems experienced in this regard can be addressed with yasmin.coovadia@treasury.gov.za. Hard copies of the BEPP may be sent to Yasmin Coovadia, National Treasury, 3rd floor 40 Church Square, Pretoria, 0002 or Private Bag X115, Pretoria, 0001.

7.3 Retirement of the Budget reform returns (Appendix B)

From 2019/20 onwards, municipalities will no longer be required to continue with the use of the Budget Reform Returns to upload budget and monthly expenditure to the National Treasury Local Government Database for publication purposes. The National Treasury will use only the mSCOA data strings required for submission as prescribed and all publications will use the data collected from the mSCOA data strings.

This places the responsibility on each municipality to ensure that:

1. Budgets are accurately locked into the financial system;
2. Each transaction is accurately recorded on a daily base;
3. Data collected from sub-systems is accurately represented in the General Ledger (GL);
4. At the end of the reporting period, all reconciliations are done, sub-systems are in balance and the Municipal Manager and CFO agrees with the figures as presented in the Schedule C and other management reports or dashboards;
5. The reporting period is **CLOSED** for further transactions; and
6. The data string for the period is produced directly out of the financial system and uploaded using the LG Upload Portal.

While the National Treasury will still share control reports and Schedule C as produced from the data uploaded by municipalities, the verification process before each quarterly Section 71 publication will fall away as the responsibility now lies with the municipality **BEFORE** submitting the data strings to ensure that the data is an accurate reflection of the state of municipal finances.

The tabled and adopted budget data strings submitted to the Local Government Database and Reporting system should also be consolidated figures.

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NOTE: Municipalities must conclude all reporting for 2018/19 up to restated audit outcomes on the Appendix B (old electronic returns) to lgdatabase@treasury.gov.za before we can retire the returns.

7.4 Upload of the *mSCOA* budget data strings to the LG upload portal

Municipalities must upload the *mSCOA* data strings for the tabled (**TABB**) and adopted (**ORGB**) budget to the upload portal. The budget data strings must be accompanied by the IDP project details data strings (**PRTA** and **PROR**). The deadlines for submission of the MBRR documents are also applicable to the *mSCOA* data strings. Refer to paragraph 7.2 above.

7.5 Publication of budgets on municipal websites

In terms of section 75 of the MFMA, all municipalities are required to publish their tabled budgets, adopted budgets, annual reports (including the audited annual financial statements) and other relevant information on the municipality's website. This will aid in promoting transparency and good governance.

All relevant documents mentioned in this circular are available on the National Treasury website, <http://mfma.treasury.gov.za/Documents/Forms/AllItems.aspx>. Municipalities are encouraged to visit it regularly as documents are regularly added / updated on the website.

7.6 The process to be followed to issue version 6.4 of the *mSCOA* chart

Municipalities have raised concerns that National Treasury issue the *mSCOA* chart changes late in the budget process. Therefore, to address this challenge, the FAQ database will be closed on 31 August 2019 for logging new queries. As a result, the new version of the chart will be issued by 31 October 2019.

Contact



national treasury

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National Treasury
REPUBLIC OF SOUTH AFRICA

Post Private Bag X115, Pretoria 0001
Phone 012 315 5009
Fax 012 395 6553
Website <http://www.treasury.gov.za/default.aspx>

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JH Hattingh

Chief Director: Local Government Budget Analysis

08 March 2019

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6. Service Level Standards

Western Cape: Final Schedule of Service Delivery Standards Table - Overberg District (OC3) 2018/20	
Description	Service Level
Household Waste Removal	
House based removal (Residential Frequency)	No Service
House based removal (Business Frequency)	No Service
Bulk Removal (Frequency)	No Service
Removal bags provided? (Yes/No)	No Service
Garden refuse removal included? (Yes/No)	No Service
Street Cleaning Frequency in CBD	No Service
Street Cleaning Frequency in areas excluding CBD	No Service
How soon are public areas cleaned after events? (2 hours/4 hours/two hours)	No Service
Cleaning of illegal dumping (2 hours/4 hours/two hours)	No Service
Recycling or environmentally friendly practices? (Yes/No)	No Service
Leaves and litter bags? (Yes/No)	Yes Yes
Water Service	
Water Quality rating (Blue/Green/Brown/No drop)	No Service
Is free water available to all? (Available to the highest consumer)	No Service
Frequency of meter readings? (per month, per year)	No Service
Are estimated consumption calculated on actual consumption over two months/three months/longer period?	No Service
On average for how long does the municipality use estimates before reverting back to actual readings? (months)	No Service
Duration before availability of water is restored in cases of service interruption (Complete the next two questions)	
One service connection affected (number of hours)	No Service
Up to 5 service connections affected (number of hours)	No Service
Up to 20 service connection affected (number of hours)	No Service
Feeder pipe larger than 600mm (number of hours)	No Service
What is the average minimum water flow in your municipality?	No Service
Do you practice any environmental or scarce resource protection activities as part of your operations? (Yes/No)	No Service
How long does it take to replace faulty water meters? (days)	No Service
Do you have a cathodic protection system in place that is operational at this stage? (Yes/No)	No Service
Electricity Service	
What is your electricity availability percentage on average per month?	No Service
Do your municipality have a ripple control in place that is operational? (Yes/No)	No Service
How much do you estimate is the cost involved in installing the ripple control system?	No Service
What is the frequency of faults being fixed? (per month, per year)	No Service
Are estimated consumption calculated on consumption over two months/three months/longer period?	No Service
On average for how long does the municipality use estimates before reverting back to actual readings? (months)	No Service
Duration before availability of electricity is restored in cases of outages (immediately/two day/two days/longer)	No Service
Are accounts normally calculated on actual readings? (Yes/No)	No Service
Do you practice any environmental or scarce resource protection activities as part of your operations? (Yes/No)	No Service
How long does it take to reduce faulty meters? (days)	No Service
Do you have a plan to prevent illegal connections and prevention of electricity theft? (Yes/No)	No Service
New affected in the action plan in cutting the losses? (Satisfied)	No Service
How soon does the municipality provide a quotation to a customer upon a written request? (days)	No Service
How long does the municipality take to provide electricity service where existing infrastructure can be used? (working days)	No Service
How long does the municipality take to provide electricity service for low voltage users where network extension is not required? (working days)	No Service
How long does the municipality take to provide electricity service for high voltage users where network extension is not required? (working days)	No Service
Sewerage Service	
Are your purification system effective enough to put water back in to the system after purification?	No Service
To what extent do you subsidise your highest consumers?	No Service
How long does it take to restore sewerage breakages on average?	No Service
Sewer overflow? (hours)	No Service
Sewer blocked pipes: Large pipes? (hours)	No Service
Sewer blocked pipes: Small pipes? (hours)	No Service
Drainage clean-up? (hours)	No Service
Replacement of manhole covers? (hours)	No Service
Road Infrastructure Services	
Time taken to repair a single pothole on a minor road? (hours)	No Service
Time taken to repair a single pothole on a major road? (hours)	No Service
Time taken to repair a road following an open trench service crossing? (hours)	No Service
Time taken to repair walkways? (hours)	No Service
Property Valuations	
How long does it take on average from completion to the first account being issued? (one month/three months or longer)	No Service
Do you have any special rating properties? (Yes/No)	No Service
Financial Management	
Is there any change in the situation of unauthorised and wasteful expenditure over time? (Decrease/increase)	Decrease
Are the financial statement outcomes? (Yes/No)	No
Are there Council adopted business processes functioning the flow and management of documentation feeding to Trial Balance?	Yes
How long does it take for an Tax/Invoice to be paid from the date it has been received?	Within 30 days
Is there advance planning from SCM Unit linking all departmental plans quarterly and annually including for the next two to three years procurement plans?	Yes
Administration	
Responsible firm on enquiries and requests?	1 day
Time to respond to a verbal customer enquiry or request? (working days)	1 day
Time to respond to a written customer enquiry or request? (working days)	6 days
Time to resolve a customer enquiry or request? (working days)	6 days
What percentage of calls are unanswered? (5%, 10% or more)	2%
How long does it take to respond to voice mail? (hours)	2 hours
Does the municipality have control over inland inquiries? (Yes/No)	No
Is there a reduction in the number of complaints or not? (Yes/No)	Yes
How long does it take to open an account to a new customer? (1 day/ 2 days/ a week or longer)	1 day
How many times does SCM Unit, CFO's Unit and Technical unit sit to review and resolve SCM process delays other than normal monthly management meetings?	Weekly
Community safety and licensing services	
How long does it take to register a vehicle? (minutes)	No Service
How long does it take to renew a vehicle license? (minutes)	No Service
How long does it take to issue a duplicate registration certificate vehicle? (minutes)	No Service
How long does it take to re-register a vehicle? (minutes)	No Service
How long does it take to renew a drivers license? (minutes)	No Service
What is the average reaction time of the fire service to an incident? (minutes)	Stab
What is the average reaction time of the ambulance service to an incident in the urban area? (minutes)	No Service
What is the average reaction time of the ambulance service to an incident in the rural areas? (minutes)	No Service
Economic development	
How many economic development projects does the municipality drive?	None
How many economic development programme as a driver in catalysing in creating an enabling environment to unlock key economic growth projects?	Following PDA process
What percentage of the projects have created sustainable job security?	No
Does the municipality have any incentive plans in place to create an conducive environment for economic development? (Yes/No)	No
Other Service delivery and communication	
Is a information package handed to the new customer? (Yes/No)	No
Does the municipality have training or information sessions to inform the community? (Yes/No)	Yes
Are citizens treated in a professional and humane manner? (Yes/No)	Yes

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Capital Procurement plan 2019/2020

Directorate	Sub-Directorate	Description	Value	Procurement Period	Value	Procurement Period	Value	Procurement Period	Value	Procurement Period	Value	Procurement Period	Value	Procurement Period	Value	Procurement Period	Value	Procurement Period
Community Services	Led, Tourism, Resorts & EPWP	Purchase plant and Equipment-Ullenskraalmond and Equipment	2019/07/01	2019/11/30	15000.00	NA	NA	Oct-19	NA	NA	NA	NA	NA	NA	NA	NA	NA	Nov-19
Community Services	Tourism, Resorts & EPWP	Water Network Upgrade - Die Dam	2019/07/01	2020/02/28	200000.00	Aug-19	NA	NA	Sep-19	NA	Nov-19	Nov-19	NA	NA	NA	NA	NA	Nov-19
Community Services	Led, Tourism, Resorts & Burgelawus	Upgrade of Bungabous	2019/07/01	2020/03/31	120000.00	NA	NA	Nov-19	NA	Nov-19	Dec-19	Dec-19	Dec-19	Jan-20	NA	NA	NA	Feb-20
Community Services	Tourism, Resorts & Grease Trap	Purchase grease trap	2019/07/01	2019/09/30	25000.00	NA	NA	Aug-19	NA	NA	NA	NA	NA	NA	NA	NA	NA	Sep-19
Community Services	Emergency Services	Building of fire Station at Caledon	2019/07/01	2019/12/31	2900000.00	Jun-19	NA	NA	Jul-19	NA	NA	NA	NA	NA	NA	NA	NA	Dec-19
Community Services	Emergency Services	Purchase/ resale Rescuse Equipment	2019/07/01	2020/04/30	500000.00	Oct-19	NA	NA	Nov-19	NA	NA	NA	NA	NA	NA	NA	NA	Sep-19
Community Services	Emergency Communication System	Purchase/ Communication System	2019/07/01	2020/01/31	1100000.00	Jul-19	NA	NA	Aug-19	NA	NA	NA	NA	NA	NA	NA	NA	Jan-20
Corporate Services	Information Services	Purchase and upgrade of IT equipment	2019/07/01	2020/03/31	300000.00	Sep-19	NA	NA	Oct-19	NA	NA	NA	NA	NA	NA	NA	NA	Mar-20
Finance	Financial Services	Purchase Container for retired assets storage	2019/07/01	2019/11/30	30000.00	NA	Jun-19	NA	Jul-19	NA	Aug-19	Aug-19	NA	NA	NA	NA	NA	Nov-19
Finance	Financial Services	Office furniture and equipment	2019/07/01	2020/03/31	35000.00	NA	Oct-19	NA	NA	Nov-19	Dec-19	Dec-19	Dec-19	Jan-20	NA	NA	NA	Mar-20
Community Services	Solid Waste	Development of Kanwyderskraal	2019/07/01	2020/03/31	612811.00	Sep-19	NA	NA	Oct-19	NA	NA	NA	NA	NA	NA	NA	NA	Mar-20

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7. Budget Schedules

DC3 Overberg - Supporting Table SA1 Supporting detail to 'Budgeted Financial Performance'

Description	Ref	Current Year 2018/19						2019/20 Medium Term Revenue & Expenditure Framework		
		2015/16	2016/17	2017/18	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2018/20	Budget Year +1 2020/21
		R thousand	Audited Outcome	Audited Outcome	Audited Outcome					
REVENUE ITEMS:										
Property rates	6									
Total Property Rates										
less Revenue Foregone (exemptions, reductions and rebates and impermissible values in excess of section 17 of MPRA)										
Net Property Rates										
Service charges - electricity revenue	6									
Total Service charges - electricity revenue		449	254	15						
less Revenue Foregone (in excess of 50 kwh per indigent household per month)										
less Cost of Free Basis Services (50 kwh per indigent household per month)										
Net Service charges - electricity revenue		449	254	15						
Service charges - water revenue	6									
Total Service charges - water revenue										
less Revenue Foregone (in excess of 6 kilolitres per indigent household per month)										
less Cost of Free Basis Services (6 kilolitres per indigent household per month)										
Net Service charges - water revenue										
Service charges - sanitation revenue										
Total Service charges - sanitation revenue										
less Revenue Foregone (in excess of free sanitation service to indigent households)										
less Cost of Free Basis Services (free sanitation service to indigent households)										
Net Service charges - sanitation revenue										
Service charges - refuse revenue	6									
Total refuse removal revenue										
Total landfill revenue		1 947	548	60	9 921	3 107	3 107	3 107	10 723	11 366
less Revenue Foregone (in excess of one removal a week to indigent households)										
less Cost of Free Basis Services (removed once a week to indigent households)										
Net Service charges - refuse revenue		1 947	548	60	9 921	3 107	3 107	3 107	10 723	11 366
Other Revenue by source										
Administration Fees		8	112	75	48	48	48	48	50	53
Breakages and Losses		3	2	10	1	1	1	1	2	2
Cash Surpluses		2	8	25	—	—	—	1	1	1
Entrance Fees		247	347	288	355	355	355	355	217	230
Fire Services		5	1 100	2 500	3 794	3 794	3 794	3 794	4 022	4 263
Inspection Fees		90	102	118	158	158	158	158	105	111
Cleaning and Removal Services		—	—	—	—	—	—	—	100	100
Scrap		48	1	2	1	1	1	1	—	—
Shared Services		341	487	531	1 198	1 198	1 198	1 198	538	570
Sundry Income		61	31	199	5	6	5	5	7	8
Camping Fees		—	—	—	3 863	3 863	3 863	3 863	4 095	4 341
Tender Documents		322	20	—	—	—	—	—	—	—
Training Fees		6	2	—	—	—	—	—	—	—
Insurance Receipts		143	573	409	—	—	—	—	—	—
Public Contributions and Donations		—	3	0	—	—	—	—	—	—
Reversal of Impairments		19	14	—	—	—	—	—	—	—
Actuarial Gains	3	5 258	1 975	5 429	—	—	—	—	—	—
Total 'Other' Revenue	1	6 556	4 784	8 588	9 423	9 423	9 423	9 423	9 134	9 676
										10 251

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DC3 Overberg - Supporting Table SA1 Supporting detail to 'Budgeted Financial Performance'

Description	Ref.	2015/16	2016/17	2017/18	Current Year 2018/19				2019/20 Medium Term Revenue & Expenditure Framework			
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2019/20	Budget Year +1 2020/21	Budget Year +2 2021/22	
R thousand												
EXPENDITURE ITEMS:												
Employee related costs:												
Basic Salaries and Wages	2	63 037	66 460	62 278	74 601	69 625	69 625	69 625	70 435	73 600	78 016	
Pension and UIF Contributions		8 394	8 881	9 727	11 256	10 857	10 857	10 857	11 827	12 676	13 331	
Medical Aid Contributions		3 336	3 659	3 814	4 741	4 523	4 523	4 523	4 646	4 825	5 220	
Overtime		2 225	2 226	2 455	1 783	1 783	1 783	1 783	1 509	2 022	2 144	
Performance Bonus		—	—	—	144	144	144	144	288	304	323	
Motor Vehicle Allowance		4 364	4 553	4 996	5 705	5 405	5 405	5 405	5 605	5 967	6 325	
Cellphone Allowance		180	317	378	424	474	474	474	484	500	530	
Housing Allowances		701	670	645	724	697	697	697	753	812	861	
Other benefits and allowances		3 101	3 654	4 115	2 986	2 970	2 970	2 970	4 442	4 713	4 996	
Payments in lieu of leave		423	728	835	470	470	470	470	516	547	580	
Long service awards		344	361	349	296	296	296	296	376	401	425	
Post-retirement benefit obligations		1 524	1 694	1 522	2 424	833	833	833	1 918	2 077	2 251	
Less: Employees costs capitalised to PPE		5	77 648	83 193	91 113	105 553	98 078	98 078	98 078	103 201	108 445	115 000
Total Employee related costs	1	77 648	83 193	81 113	105 553	98 078	98 078	98 078	103 201	108 445	115 000	
Contributions recognised - capital												
List contributions by contract:												
Total Contributions recognised - capital												
Depreciation & asset impairment:												
Depreciation of Property, Plant & Equipment		2 747	3 254	3 669	3 101	3 576	3 576	3 576	3 576	3 576	3 576	
Lease amortisation		—	—	—	—	—	—	—	—	—	—	
Capital asset impairment		—	—	25	—	—	—	—	—	—	—	
Depreciation resulting from revaluation of PPE		—	—	—	—	—	—	—	—	—	—	
Total Depreciation & asset impairment	10	2 747	3 254	3 685	3 101	3 576	3 576	3 576	3 576	3 576	3 576	
Bulk purchases												
Electricity Bulk Purchases		—	—	—	—	—	—	—	—	—	—	
Water Bulk Purchases		—	—	—	—	—	—	—	—	—	—	
Total bulk purchases	1	—	—	—	—	—	—	—	—	—	—	
Transfers and grants												
Cash transfers and grants		17	120	120	—	480	480	480	380	403	427	
Non-cash transfers and grants		—	—	—	—	—	—	—	—	—	—	
Total transfers and grants	1	17	120	120	—	480	480	480	380	403	427	
Contracted services												
Accounting, Business and Financial Management		3 758	3 647	2 208	2 137	1 814	1 814	1 814	1 151	917	964	
Air Pollution		—	—	24	10	10	10	10	10	25	27	
Audit Committee		103	128	171	160	160	160	160	168	178	189	
Burial Services		30	32	34	66	66	66	66	40	74	79	
Contractors - Maintenance of Buildings and Facilities		805	536	428	796	696	696	696	1 328	1 408	1 492	
Contractors - Maintenance of Equipment		827	833	1 997	2 881	2 368	2 368	2 368	2 544	2 696	2 858	
Contractors - Maintenance of Unspecified Assets		2 305	2 112	2 161	1 774	2 170	2 170	2 170	2 488	2 640	2 798	
Editing and Translating		21	44	—	—	—	—	—	—	—	—	
Fire Services		669	596	1 948	2 299	2 007	2 007	2 007	2 100	2 226	2 380	
Human Resources		86	230	332	378	378	378	378	378	400	424	
IT Services		—	—	—	126	125	125	125	125	133	141	
Laboratory Services		265	263	260	544	408	408	408	455	754	799	
Landfill site operational & maintenance		1 947	548	569	4 350	1 255	1 255	1 255	4 026	4 270	4 526	
Legal Costs		237	642	623	314	354	354	354	388	411	436	
Occupational Health and Safety		2	3	53	40	40	40	40	40	53	56	
Other		118	362	459	197	468	468	468	569	604	640	
Project Management		1 683	2 349	1 880	2 649	3 012	3 012	3 012	2 807	2 975	3 154	
Security Services		19	470	1 091	1 089	1 789	1 789	1 789	1 826	2 148	2 277	
External Computer Services		—	—	—	—	—	—	—	400	424	449	
Pollution Control		—	—	—	—	—	—	—	100	100	100	
Landfill Surveys and Monitoring		—	—	—	—	—	—	—	58	62	65	
sub-total		1	12 857	12 793	14 517	19 699	17 118	17 118	20 994	22 498	23 834	
Allocations to organs of state:												
Electricity		—	—	—	—	—	—	—	—	—	—	
Water		—	—	—	—	—	—	—	—	—	—	
Sanitation		—	—	—	—	—	—	—	—	—	—	
Other		—	—	—	—	—	—	—	—	—	—	
Total contracted services		12 857	12 793	14 517	19 699	17 118	17 118	20 994	22 498	23 834		

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DC3 Overberg - Supporting Table SA1 Supporting detail to 'Budgeted Financial Performance'

Description	Ref	2015/16	2016/17	2017/18	Current Year 2018/19				2019/20 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2019/20	Budget Year +1 2020/21	Budget Year +2 2021/22
R thousand											
Other Expenditure By Type											
Collection costs											
Contributions to 'other' provisions											
Consultant fees											
Audit fees		2 380	2 094	2 535	2 707	2 707	2 707	2 707	2 900	3 074	3 258
General expenses	3	498	221	113	554	560	560	560	179	190	201
Advertising, Publicity and Marketing		154	247	440	453	484	484	484	628	756	802
Bank Charges, Facility and Card Fees		94	110	119	105	105	105	105	110	127	134
Blades		—	—	—	—	—	—	—	—	—	—
Catering and Refreshments		104	176	—	—	—	—	—	3	3	3
Catering Services		—	—	—	0	0	0	0	25	27	28
Cleaning materials		146	65	—	—	—	—	—	2	2	2
Deeds		—	—	—	—	2	2	2	2	2	2
Entertainment - Mayor		2	77	38	69	58	58	58	50	53	56
Equipment Rental		1 579	500	3 434	1 532	5 223	5 223	5 223	7 000	7 420	7 885
Food Parcels		—	—	—	—	—	—	—	—	—	—
Freight Services		18	96	78	70	120	120	120	120	127	135
Fuel Cost		694	893	—	—	—	—	—	—	—	—
Hire Charges		—	—	271	10	7	7	7	65	69	73
Insurance		433	506	683	558	820	820	820	850	901	955
Management Fee		7	7	8	—	—	—	—	—	—	—
Materials and Small Tools		—	—	—	—	—	—	—	—	—	—
Membership Fees		778	877	1 169	605	955	955	955	1 432	1 518	1 609
Motor Vehicle Licence and Registrations		42	35	59	54	69	69	69	88	94	99
Municipal services		4 856	4 919	6 871	6 585	5 937	5 937	5 937	6 326	6 706	7 108
Office rental		143	252	351	627	429	429	429	454	492	521
Oil and Tyres		1 331	1 549	—	—	—	—	—	15	16	17
Paraffin Oil		142	—	—	—	—	—	—	—	—	—
Printing, Publications and Stationery		19	394	252	318	400	400	400	268	311	330
Refreshments		—	—	—	—	—	—	—	—	—	—
Resettlement Cost		—	3	—	110	95	95	95	40	69	73
Safety clothes		200	563	791	662	712	712	712	704	767	813
Skills development levy		642	774	845	987	987	987	987	786	833	883
Software Licences		—	—	640	—	—	—	—	650	689	730
Telephone and Postage		1 718	1 470	1 662	1 011	995	995	995	1 863	1 975	2 094
Training and Workshops		350	380	658	401	485	485	485	288	397	421
Travel and subsistence		354	329	398	576	580	580	580	505	535	567
Actuarial Losses		120	—	75	200	200	200	200	200	212	225
Stock Adjustments		—	2	0	—	—	—	—	—	—	—
Workmens Compensation		—	—	—	622	622	622	622	—	—	—
Total 'Other' Expenditure	1	16 805	16 547	21 528	17 816	22 551	22 551	22 551	25 560	27 363	26 004
Repairs and Maintenance	8										
Employee related costs		28 228	29 648	29 622	38 835	31 978	31 978	31 978	26 813	28 422	30 127
Other materials		—	—	—	41 832	47 028	47 028	47 028	50 385	53 429	56 635
Contracted Services		5 895	4 095	5 156	9 923	7 165	7 165	7 165	10 668	11 331	12 011
Other Expenditure		38 770	35 146	45 381	3 648	7 539	7 539	7 539	8 740	9 264	9 820
Total Repairs and Maintenance Expenditure	9	72 893	69 088	80 139	94 238	93 709	93 709	93 709	98 626	102 447	108 594

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OVERBERG DISTRICT MUNICIPALITY

DC3 Overberg - Supporting Table SA2 Matrix Financial Performance Budget (revenue source/expenditure type and dept)

Description	Ref	Vote 1 - Municipal Manager	Vote 2 - Management Services	Vote 3 - Corporate Services	Vote 4 - Finance	Vote 5 - Community Services	Total
R thousand	1						
Revenue By Source							
Property rates							-
Service charges - electricity revenue							-
Service charges - water revenue							-
Service charges - sanitation revenue							-
Service charges - refuse revenue						10 723	10 723
Rental of facilities and equipment				24		12 001	12 024
Interest earned - external investments					2 500		2 500
Interest earned - outstanding debtors						100	100
Dividends received							-
Fines, penalties and forfeits							-
Licences and permits						300	300
Agency services	9 581						9 581
Other revenue	538				55	8 541	9 134
Transfers and subsidies	-				76 343	93 080	169 423
Gains on disposal of PPE	5 100						5 100
Total Revenue (excluding capital transfers and contributions)	15 220		24	78 898	124 745	218 886	
Expenditure By Type							
Employee related costs	6 294		6 596	11 364	78 947	103 201	
Remuneration of councillors	6 607						6 607
Debt impairment	-						-
Depreciation & asset impairment	34		137	933	2 472	3 576	
Finance charges	-		7	3 681	5 477	9 165	
Bulk purchases	-						-
Other materials	32		352	86	52 461	52 931	
Contracted services	605		2 776	3 662	13 950	20 994	
Transfers and subsidies	-			380		380	
Other expenditure	1 991		1 752	4 415	17 402	25 560	
Loss on disposal of PPE	-						-
Total Expenditure	15 563		11 620	24 521	170 708	222 412	
Surplus/(Deficit)	(344)		(11 596)	54 376	(45 963)	(3 527)	
Transfers and subsidies - capital (monetary allocations) (National / Provincial and District)	-				1 100		1 100
Transfers and subsidies - capital (monetary allocations) (National / Provincial Departmental Agencies, Households, Non-profit Institutions, Private Enterprises, Public Corporations, Higher Educational Institutions)	-						-
Transfers and subsidies - capital (in-kind - all)	-						-
Surplus/(Deficit) after capital transfers & contributions	(344)		-	(11 596)	55 476	(45 963)	(2 427)

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OVERBERG DISTRICT MUNICIPALITY

DC3 Overberg - Supporting Table SA3 Supporting detail to 'Budgeted Financial Position'

Description	Ref	2015/16	2016/17	2017/18	Current Year 2018/19				2019/20 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2019/20	Budget Year +1 2020/21	Budget Year +2 2021/22
R thousand											
ASSETS											
Call investment deposits											
Call deposits											
Other current investments											
Total Call investment deposits	2	-	-	-	-	-	-	-	-	-	-
Consumer debtors											
Consumer debtors		1 726	1 249	2 151	1 249	1 401	1 401	1 401	1 401	1 401	1 401
Less: Provision for debt impairment		(285)	(137)	(119)	(137)	(119)	(119)	(119)	(119)	(119)	(119)
Total Consumer debtors	2	1 440	1 111	2 032	1 111	1 282	1 282	1 282	1 282	1 282	1 282
Debt Impairment provision											
Balance at the beginning of the year		477	285	137	137	119	119	119	119	119	119
Contributions to the provision		82	110	15	-	-	-	-	-	-	-
Bad debts written off		(274)	(258)	(33)	-	-	-	-	-	-	-
Balance at end of year		285	137	119	137	119	119	119	119	119	119
Property, plant and equipment (PPE)											
PPE at cost/valuation (excl. finance leases)	3	61 398	65 907	71 189	106 479	103 058	103 058	114 411	118 117	122 047	122 047
Leases recognised as PPE		3 037	4 427	4 427	4 739	4 427	4 427	4 427	4 427	4 427	4 427
Less: Accumulated depreciation		24 389	25 637	29 859	32 677	33 353	33 353	36 848	40 342	43 636	43 636
Total Property, plant and equipment (PPE)	2	40 044	43 696	45 756	78 541	74 131	74 131	81 990	82 202	82 636	82 636
LIABILITIES											
Current liabilities - Borrowing											
Short term loans (other than bank overdraft)		528	1 206	2 556	3 248	2 872	2 872	2 872	2 949	3 296	3 684
Current portion of long-term liabilities		528	1 206	2 556	3 248	2 872	2 872	2 872	2 949	3 296	3 684
Total Current liabilities - Borrowing											
Trade and other payables											
Trade Payables	5	553	1 238	2 640	993	1 475	1 475	1 475	1 475	1 475	1 475
Other creditors		1 714	1 836	2 181	1 836	2 181	2 181	2 181	2 181	2 181	2 181
Unspent conditional transfers		11 821	8 970	12 905	7 301	10 794	10 794	10 794	10 794	10 794	10 794
VAT		-	-	-	-	-	-	-	-	-	-
Total Trade and other payables	2	14 087	12 045	17 725	10 131	14 450	14 450	14 450	14 450	14 450	14 450
Non current liabilities - Borrowing											
Borrowing	4	473	297	104	104	25 161	25 161	25 161	22 211	18 916	15 232
Finance leases (including PPP asset element)		2 115	2 518	154	25 135	-	-	-	-	-	-
Total Non current liabilities - Borrowing		2 588	2 815	258	25 135	25 161	25 161	25 161	22 211	18 916	15 232
Provisions - non-current											
Retirement benefits		57 264	58 982	57 649	65 434	62 817	62 817	62 817	68 448	74 583	81 269
List other major provision items		19 508	20 764	21 331	24 409	23 496	23 496	23 496	25 881	28 508	31 402
Refuse landfill site rehabilitation		-	-	-	-	-	-	-	-	-	-
Other		-	-	-	-	-	-	-	-	-	-
Total Provisions - non-current		76 772	79 746	76 980	89 843	86 313	86 313	86 313	94 329	103 092	112 671
CHANGES IN NET ASSETS											
Accumulated Surplus/(Deficit)											
Accumulated Surplus/(Deficit) - opening balance		13 261	17 948	15 391	6 927	13 920	13 920	13 920	14 353	11 926	2 121
GRAP adjustments		213	-	-	-	-	-	-	-	-	-
Restated balance		13 474	17 948	15 391	6 927	13 920	13 920	13 920	14 353	11 926	2 121
Surplus/(Deficit)		4 474	(2 557)	(1 470)	1 610	432	432	432	(2 427)	(9 805)	(11 818)
Appropriations to Reserves		-	-	-	-	-	-	-	-	-	-
Transfers from Reserves		-	-	-	-	-	-	-	-	-	-
Depreciation offsets		-	-	-	-	-	-	-	-	-	-
Other adjustments		-	-	-	-	-	-	-	-	-	-
Accumulated Surplus/(Deficit)	1	17 948	15 391	13 920	8 537	14 353	14 353	14 353	11 926	2 121	(6 697)
Reserves											
Housing Development Fund		-	-	-	-	-	-	-	-	-	-
Capital replacement		-	-	-	-	-	-	-	-	-	-
Self insurance		-	-	-	-	-	-	-	-	-	-
Other reserves		-	-	-	-	-	-	-	-	-	-
Revaluation		-	-	-	-	-	-	-	-	-	-
Total Reserves	2	-	-	-	-	-	-	-	-	-	-
TOTAL COMMUNITY WEALTH/EQUITY	2	17 948	15 391	13 920	8 537	14 353	14 353	14 353	11 926	2 121	(6 697)

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OVERBERG DISTRICT MUNICIPALITY

DC3 Overberg - Supporting Table S44 Reconciliation of IDP strategic objectives and budget (revenue)

Strategic Objective	Goal	Goal Code Ref	2015/16	2016/17	2017/18	Current Year 2018/19			2019/20 Medium Term Revenue & Expenditure Framework		
			Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2019/20	Budget Year +1 2020/21	Budget Year +2 2021/22
			R thousand								
Good governance and Community Participation	To ensure good governance practices by providing a democratic and pro-active accountable government and ensuring community participation through existing IDP structures	A	10 453	8 605	11 402	13 074	13 617	13 617	15 220	10 727	11 370
Basic Services and infrastructure	To ensure health and safety of all in the Overberg District through the provision of efficient basic services and infrastructure in terms of disaster management, Municipal Health, Environmental Management and Roads	B	76 325	71 469	86 780	94 767	90 952	90 952	103 003	108 986	115 519
Local Economic Development	To promote Local economic development by supporting initiatives in the District for the development of a sustainable economy.	C	12 726	13 531	16 843	15 391	16 516	16 516	17 658	17 400	18 444
Financial Viability	To attain and maintain financial viability and sustainability by executing accounting services in accordance with National Policy and guidelines	D	64 447	65 762	72 897	80 260	83 027	83 027	84 081	88 544	92 471
Municipal Transformation & Institutional Development	To ensure Municipal Transformation & Institutional Development by creating a staff structure that would adhere to the principles of employment equity and promote skills development	E	20	48	28	24	24	24	24	25	26
Allocations to other priorities		2									
Total Revenue (excluding capital transfers and contributions)		1	163 971	159 414	186 950	203 515	204 336	204 336	219 986	225 681	237 831

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OVERBERG DISTRICT MUNICIPALITY

DC3 Overberg - Supporting Table SA5 Reconciliation of IDP strategic objectives and budget (operating expenditure)

Strategic Objective R thousand	Goal	Goal Code	Ref	Current Year 2018/19					2019/20 Medium Term Revenue & Expenditure Framework				
				2015/16	2016/17	2017/18	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2019/20	Budget Year +1 2020/21	Budget Year +2 2021/22	
				Audited Outcome	Audited Outcome	Audited Outcome							
Good governance and Community Participation	To ensure good governance practices by providing a democratic and pro-active environment.	A		13 777	14 341	14 971	15 405	14 988	14 988	15 563	16 484	17 471	
Basic Services and Infrastructure	To ensure health and safety of all in the Overberg District through the provision of basic services.	B		87 173	84 059	99 667	108 645	108 435	108 435	119 813	127 670	135 389	
Local Economic Development	To promote Local economic development by supporting initiatives in the District for the creation of jobs.	C		13 285	13 452	17 574	15 220	17 848	17 848	18 620	19 325	20 416	
Financial Viability	To attain and maintain financial viability and sustainability by executing accounting services.	D		38 456	43 074	47 501	49 974	50 329	50 329	53 880	56 810	60 271	
Municipal Transformation & Institutional Development	To ensure Municipal Transformation & Institutional Development by creating a conducive environment.	E		6 797	7 046	9 717	12 652	12 302	12 302	14 337	15 198	16 102	
Allocations to other priorities													
Total Expenditure				1	159 498	161 971	188 430	201 905	203 904	203 904	222 412	235 487	249 649

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DC3 Overberg - Supporting Table S46 Reconciliation of IDP strategic objectives and budget (capital expenditure)

Strategic Objective R thousand	Goal	Goal Code Ref	2015/16	2016/17	2017/18	Current Year 2018/19			2019/20 Medium Term Revenue & Expenditure Framework		
			Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2019/20	Budget Year +1 2020/21	Budget Year +2 2021/22
Good governance and Community Participation	To ensure good governance practices by providing a democratic and pro-active environment for all	A	20	3	36	72	12	12	-	-	-
Basic Services and Infrastructure	To ensure health and safety of all in the Overberg District through the provision of basic services and infrastructure	B	1 153	3 798	4 166	30 905	29 578	29 578	10 628	2 841	3 125
Local Economic Development	To promote Local economic development by supporting initiatives in the District for the creation of jobs	C	2 271	276	265	1 175	1 575	1 575	360	530	470
Financial Viability	To attain and maintain financial viability and sustainability by executing accounting services	D	105	2 705	779	310	74	74	65	35	35
Municipal Transformation & Institutional Development	To ensure Municipal Transformation & Institutional Development by creating a sustainable future	E	28	-	95	279	630	630	300	300	300
Allocations to other priorities		3									
Total Capital Expenditure		1	3 576	6 782	5 332	32 741	31 869	31 869	11 353	3 706	3 930

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DC3 Overberg - Supporting Table SAT Measureable performance objectives

Description	Unit of measurement	2019/20 Medium Term Revenue & Expenditure Framework					
		2015/16 Audited Outcome	2016/17 Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2019/20 +1 2020/21 +2 2021/22
Vote 1: Municipal Manager							
Function 1 (name)							
Executive							
People from employment equity target	Number of people	0	1	1	1	1	1
Executive Support							
Internal Audit							
Develop a Risk-based Audit Plan (RBAP) for 2020/2021 financial year and table to the Audit and Performance Audit Committee by June 2020	Annual RBAP developed and tabled to the Audit and Performance Audit Committee	1	1	1	1	1	1
Execute audit projects in terms of the Risk Base Audit Plan (RBAP)	Number of audits executed per annum	18	14	14	14	14	14
DP & Communication							
Facilitate IDP awareness campaigns	Number of DP awareness campaigns facilitated per annum	2	2	2	2	2	2
Publishing of External Newsletters bi-annually to Stakeholders	Number of external newsletters published per annum	2	2	2	2	2	2
Performance & Risk Management							
Prepare Top Layer SDBIP for approval by May or within 28 days after the adoption of 2020/2021 budget	Top Layer SDBIP submitted to Mayor for approval	1	1	1	1	1	1
Review annually the Top Layer SDBIP to inform Council should a revised Top layer SDBIP be necessary	SDBIP reviewed by January 2020						
Shared Services							
Vote 2: Management Services							
Vote 3 - Corporate Services							
Record Management							
Human Resources							
Coordinate health & safety evacuation drills at ODM workstations by 30 June 2020	Number of drills coordinated per annum	2	2	2	2	2	2
Percentage of Municipal budget actually spent on the implementation of the Workplace Skills Plan by 30 June 2020 (Reg)	% of budget spent on the WSP per annum (Actual spent on Training/Total Budget)	0.23%	0.35%	0.20%	0.20%	0.13%	
Corporate Support							
Committee Reports & Councillor Support							
ICT							

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DC3 Overberg - Supporting Table SAT7 Measurable performance objectives

Description	Unit of measurement	2016/17			2017/18			Current Year 2018/19			2019/20 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2019/20	Budget Year +1 2020/21	Budget Year +2 2021/22				
Vote 4 - Finance													
Executive													
Measured financial viability in terms of the municipality's ability to meet its service debt obligations by 30 June 2020 (Debt coverage) (Reg)	% the municipality was able to meet its Debt obligation [(Total operating revenue received - operating grants)/debt service Number of day's Cash were available to cover fixed operating expenditure [(All available cash at a particular time + Investments)/monthly % Outstanding service debtors per annum (Total outstanding service debtors/annual revenue received for services)]	38.50%	18.43%	14.24%	30.00%	30.00%	30.00%	30.00%	30.00%	30.00%	30.00%	30.00%	
Measured financial viability in terms of the available cash to cover fixed operating expenditure by 30 June 2020 (Cost coverage) (Reg)	% of capital budget actually spent on capital projects by 30 June 2020 (Service Debtor) (Reg)	1.80%	8.24%	11.75%	9.00%	9.00%	9.00%	10.00%	10.00%	10.00%	10.00%	10.00%	
Report on Percentage Capital budget actually spent on capital projects by 30 June 2020 (Reg)	% of capital budget actually spent on capital projects for the annum (Actual spent on capital projects/Total capital)	89.60%	88.00%	119.29%	95.00%	95.00%	95.00%	95.00%	95.00%	95.00%	95.00%	95.00%	
Financial Support													
Compile and submit Annual Financial Statements to the Auditor-General by 31 August 2019	Annual Financial Statements submitted to the Auditor-General	1	1	1	1	1	1	1	1	1	1	1	
Revenue													
Expenditure													
Supply Chain Management													
Report bi-annually to Council on the performance of service providers for quotations and tenders above R30000	Number of reports submitted to Council per annum	2	2	2	2	2	2	2	2	2	2	2	
Coordinate and facilitate two SCM/LED Open days by 30 June 2020	Number of SCM/LED open days coordinated and facilitated per annum	2	2	2	2	2	2	2	2	2	2	2	
Invite service providers to register on the suppliers database by 30 June 2020	Invitation placed in local media	1	1	1	1	1	1	1	1	1	1	1	

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Vote 5 - Community Services							
Executive							
Community Services Support							
Municipal Health							
Take domestic drinking water samples in towns and communities to monitor water quality (SAN 241 as amended)	Number of samples taken per annum	510	474	543	480	480	300
Take food samples to monitor the quality of Food to the FCD Act and legislative requirements	Number of samples taken per annum	352	389	398	400	400	400
Inspect waste management sites w/t generators and carriers of medical waste according to Municipal Health By-Law of Council	Number of sites inspected per annum	135	132	133	120	120	120
Take water sample at Sewerage Final Outflow to monitor water quality (SAN 241 as amended)	Number of samples taken per annum	125	130	144	160	160	160
Inspect Food Premises according to Regulation R.962	Number of food Premises inspected per annum	1554	1487	1682	1560	1560	1560
Inspect crèches and issue an health certificate according the Municipal Health By-Law	Number of crèches inspected per annum						
Comprehensive Health							
Environmental Management							
Report quarterly to the Community Services Portfolio Committee on the activities of the Municipal Coastal Committee	Number of reports submitted per annum	4	3	4	4	4	4
Create temporary job opportunities through the alien vegetation clearing initiatives by 30 June 2020	Number of job opportunities created per annum			44	45	15	20

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DC3 Overberg • Supporting Table SA7 Measurable performance objectives

Description	Unit of measurement	2015/16			2016/17			2017/18			Current Year 2018/19			2019/20 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Budget Forecast	Full Year Forecast	Budget Year 2019/20	Budget Year +1 2020/21	Budget Year +2 2021/22	Budget Year 2019/20	Budget Year +1 2020/21	Budget Year +2 2021/22	Budget Year 2019/20	Budget Year +1 2020/21	Budget Year +2 2021/22
Solid Waste																
Report annually to the Community Portfolio Committee on the outcome of Kanyderskraal Landfill site adherence to the permit conditions by June 2020	Report submitted to the Community Portfolio Committee							1	1	1						
Report quarterly to the Community Portfolio Committee on the activities of the Regional Waste Forum	Number of reports submitted per annum	4	3	4	4	4	4									
Emergency Services																
Table the revised Disaster Risk Management Plan to Council by 30 June 2020	Revised Disaster Management Plan tabled to Council	1	1	1	1	1	1									
Table to Council the revised Disaster Management Framework by 30 June 2020	Revised Disaster Management Framework tabled to Council	1	1	1	1	1	1									
Revised annually the Safer Communities Project Plan and tabled to Community Services Portfolio Committee	Revised Safer Community Project Plan tabled	1	1	1	1	1	1									
Present annually the Revised Festive and Fire Season Readiness Plan to the DCF Tech Committee	Revised Festive and Fire Season Readiness plan presented	1	1	1	1	1	1									
Construction of a Fire Station at Caledon by June 2020	Fire Station constructed							1	0	0						
Report quarterly to the DCF Tech on drought and water security	Number of drought and water security reports							4	4	4						
Facilitate integrated fire management sessions with land owners in the Overberg by June 2020	Number of sessions facilitated per annum							8	8	8						

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LED Tourism, Resorts & EPWP	Number of implementation plans developed and tabled per annum	Number of progress reports submitted per annum	Number of temporary created during the year	Number of temporary created during the year	Number of temporary created during the year
Develop and table a RED and Tourism implementation plan to the Community Portfolio Committee					
Report progress of planned deliverables in the District RED & Strategy to the Community Portfolio Committee					
Create temporary job opportunities through the municipality's EPWP programme by 30 June					
Develop Cape Overberg Brochure					
Establish a District Social Development stakeholders structure by June 2020	District Social Development Forum				
Roads					
Upgrade of roads to permanent surface	Number of kilometers road upgraded per annum	5.02	3.32	3.72	3.72
Kilometers of gravel roads to be regavelled	Number of kilometers road regavelled per annum	45.23	34.84	50.22	52.67
Kilometers of gravel roads to be bladed	Number of kilometers roads bladed per annum	5948.63	6284.38	6242.50	6000
Submit annually a business plan for provincial roads budget allocation to Dept of Transport and Public Works	Annual business plan submitted	1	1	1	1

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DC3 Overberg - Supporting Table SA8 Performance indicators and benchmarks

Description of financial indicator	Basis of calculation	2015/16	2016/17	2017/18	Current Year 2018/19			TEL: 022 425 16520 Email: info@odm.org.za	16520 Median Form Revenue & 226 1014	Expenditure www.odm.org.za
		Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2019/20	Budget Year +1 2020/21	Budget Year +2 2021/22
Borrowing Management										
Credit Rating										
Capital Charges to Operating Expenditure	Interest & Principal Paid /Operating Expenditure	4.8%	5.5%	4.9%	3.8%	4.8%	4.8%	5.4%	5.5%	5.6%
Capital Charges to Own Revenue	Finance charges & Repayment of borrowing /Own Revenue	22.7%	30.4%	23.3%	17.4%	25.9%	25.9%	24.3%	27.4%	28.2%
Borrowed funding of 'own' capital expenditure	Borrowing/Capital expenditure excl. transfers and grants and contributions	0.0%	0.0%	0.0%	85.3%	102.6%	102.6%	0.0%	0.0%	0.0%
Safety of Capital										
Gearing	Long Term Borrowing/ Funds & Reserves	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
Liquidity										
Current Ratio	Current assets/current liabilities	1.7	1.7	1.3	1.3	1.5	1.5	1.3	1.2	1.0
Current Ratio adjusted for aged debtors	Current assets less debtors > 90 days/current liabilities	1.7	1.7	1.3	1.3	1.5	1.5	1.3	1.2	1.0
Liquidity Ratio	Monetary Assets/Current Liabilities	0.9	1.4	1.2	1.0	1.4	1.4	1.2	1.0	0.8
Revenue Management										
Annual Debtors Collection Rate (Payment Level %)	Last 12 Mths Receipts/Last 12 Mths Billing	101.7%	100.1%	97.4%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%
Current Debtors Collection Rate (Cash receipts % of Ratepayer & Other revenue)		101.7%	100.1%	97.4%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%
Outstanding Debtors to Revenue	Total Outstanding Debtors to Annual Revenue	28.2%	21.4%	17.3%	16.6%	15.7%	15.7%	14.4%	14.1%	13.4%
Longstanding Debtors Recovered	Debtors > 12 Mths Recovered/Total Debtors > 12 Months Old									
Creditors Management										
Creditors System Efficiency	% of Creditors Paid Within Terms (within MFMA's 65(e))									
Creditors to Cash and Investments		2.5%	3.8%	7.2%	3.9%	3.7%	3.7%	4.2%	4.6%	5.5%
Other Indicators										
Electricity Distribution Losses (2)	Total Volume Losses (kW)									
	Total Cost of Losses (Rand '000)									
	% Volume (units purchased and generated less units sold)/units purchased and generated									
Water Distribution Losses (2)	Total Volume Losses (kL)									
	Total Cost of Losses (Rand '000)									
	% Volume (units purchased and generated less units sold)/units purchased and generated									
Employee costs	Employee costs/(Total Revenue - capital revenue)	47.4%	53.0%	49.0%	52.2%	49.0%	49.0%	47.1%	48.7%	49.0%
Remuneration	Total remuneration/(Total Revenue - capital revenue)	50.6%	58.3%	52.3%	55.3%	52.2%	52.2%	50.2%	51.8%	52.2%
Repairs & Maintenance	R&M/(Total Revenue excluding capital revenue)	44.5%	44.0%	43.1%	46.6%	46.8%	46.8%	44.1%	46.0%	46.3%
Finance charges & Depreciation	FCA&D/(Total Revenue - capital revenue)	6.0%	7.0%	6.3%	4.3%	5.1%	5.1%	5.8%	6.0%	6.1%
IDP regulation financial viability indicators										
i. Debt coverage	(Total Operating Revenue - Operating Grants)/Debt service payments due within financial year)	9.6	7.1	11.6	9.6	9.6	9.6	7.0	8.7	7.5
ii.O/S Service Debtors to Revenue	Total outstanding service debtors/annual revenue received for services	122.4%	36.5%	24.2%	24.1%	21.2%	21.2%	13.5%	12.7%	12.0%
iii. Cost coverage	(Available cash + investments)/monthly fixed operational expenditure	2.2	3.0	3.0	1.9	3.1	3.1	2.5	2.1	1.7

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DC3 Overberg - Supporting Table SA9 Social, economic and demographic statistics and assumptions

Description of economic indicator Ref.	Basis of calculation	2001 Census	2007 Survey	2011 Census	2015/16	2016/17	2017/18	Current Year/ 2018/19	2019/20 Medium Term Revenue & Expenditure Framework		
					Outcome	Outcome	Outcome		Original Budget	Outcome	Outcome
Demographics											
Population											
Females aged 5 - 14											
Males aged 5 - 14											
Females aged 15 - 34											
Males aged 15 - 34											
Unemployment											
Monthly household income (no. of households)	1.12										
No income											
R1 - R1 600											
R1 601 - R3 200											
R3 201 - R5 400											
R5 401 - R12 800											
R12 801 - R25 800											
R25 801 - R51 200											
R50 201 - R102 400											
R102 401 - R204 600											
R204 601 - R409 600											
R409 601 - R819 200											
> R819 200											
Poverty profiles (no. of households)	13										
< R2 650 per household per month											
Insert description	2										
Household demographics (000)											
Number of people in municipal areas											
Number of poor people in municipal area											
Number of households in municipal area											
Number of poor households in municipal area											
Definition of poor households (R per month)											
Housing statistics											
Formal	3										
Informal											
Total number of households											
Dwellings provided by municipality	4										
Dwellings provided by provinces											
Dwellings provided by private sector	5										
Total new housing dwellings											
Economic	6										
Inflation/inflation outlook (CPX)											
Interest rate - borrowing											
Interest rate - investment											
Remuneration Increases											
Consumption growth (electricity)											
Consumption growth (water)											
Collection rates	7										
Property tax/services charges											
Rental of facilities & equipment											
Interest - external investments											
Interest - debtors											
Revenue from agency services											

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DC3 Overberg Supporting Table SA10 Funding measurement

Description	MFMA section	Ref	2015/16	2016/17	2017/18	Current Year 2018/19				2019/20 Medium Term Revenue & Expenditure Framework		
			Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2019/20	Budget Year +1 2020/21	Budget Year +2 2021/22
Funding measures												
Cash/cash equivalents at the year end - R'000	18(1)b	1	22 376	32 276	36 715	25 167	39 528	39 528	39 528	35 153	31 757	26 639
Cash + investments at the yr end less applications - R'000	18(1)b	2	37 543	56 045	45 675	48 595	51 173	51 173	57 301	52 131	48 735	43 617
Cash year end/monthly employee/supplier payments	18(1)b	3	2.2	3.0	3.0	1.9	3.1	3.1	3.1	2.5	2.1	1.7
Surplus/(Deficit) excluding depreciation offsets; R'000	18(1)	4	4 474	(2 557)	(1 470)	1 610	432	432	(2 427)	(9 805)	(11 818)	
Service charge rev % change - macro CPIX target exclusive	18(1)a,(2)	5	N.A.	(72.5%)	(96.7%)	13168.4%	(74.7%)	(6.0%)	(6.0%)	239.2%	0.0%	0.0%
Cash receipts % of Ratepayer & Other revenue	18(1)a,(2)	6	63.3%	105.7%	82.7%	100.0%	102.3%	102.3%	102.3%	99.8%	99.8%	99.8%
Debt impairment expense as a % of total billable revenue	18(1)a,(2)	7	3.4%	13.7%	19.7%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
Capital payments % of capital expenditure	18(1)c;19	8	29.5%	67.8%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%
Borrowing receipts % of capital expenditure (excl. transfers)	18(1)c	9	0.0%	0.0%	0.0%	86.3%	102.6%	102.6%	102.6%	0.0%	0.0%	0.0%
Grants % of Govt legislated/gazetted allocations	18(1)a	10								0.0%	0.0%	0.0%
Current consumer debtors % change - incr/decr	18(1)a	11	N.A.	(71.2%)	(25.5%)	34.2%	(40.1%)	0.0%	0.0%	0.0%	0.0%	0.0%
Long term receivables % change - incr/decr	18(1)a	12	N.A.	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
R&M % of Property Plant & Equipment	20(1)(vii)	13	162.0%	158.1%	175.1%	120.0%	126.4%	126.4%	130.3%	117.9%	124.6%	131.4%
Asset renewal % of capital budget	20(1)(vi)	14	89.9%	80.0%	43.8%	5.7%	5.9%	5.9%	0.0%	2.1%	0.9%	0.9%

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DC3 Overberg - Supporting Table SA11 Property rates summary

Description	Ref	2015/16	2016/17	2017/18	Current Year 2018/19			2019/20 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2019/20	Budget Year +1 2020/21	Budget Year +2 2021/22
Valuation:										
Date of valuation:	1									
Financial year valuation used										
Municipal by-laws s6 in place? (Y/N)	2									
Municipal/assistant valuer appointed? (Y/N)										
Municipal partnership s38 used? (Y/N)										
No. of assistant valuers (FTE)	3									
No. of data collectors (FTE)	3									
No. of internal valuers (FTE)	3									
No. of external valuers (FTE)	3									
No. of additional valuers (FTE)	4									
Valuation appeal board established? (Y/N)										
Implementation time of new valuation roll (months)										
No. of properties	5									
No. of sectional title values	5									
No. of unreasonably difficult properties s7(2)										
No. of supplementary valuations										
No. of valuation roll amendments										
No. of objections by rate payers										
No. of appeals by rate payers	8									
No. of successful objections	8									
No. of successful objections > 10%										
Supplementary valuation										
Public service infrastructure value (Rm)	5									
Municipality owned property value (Rm)										
Valuation reductions:										
Valuation reductions-public infrastructure (Rm)										
Valuation reductions-nature reserves/park (Rm)										
Valuation reductions-mineral rights (Rm)										
Valuation reductions-R15,000 threshold (Rm)										
Valuation reductions-public worship (Rm)										
Valuation reductions-other (Rm)										
Total valuation reductions:		-	-	-	-	-	-	-	-	-
Total value used for rating (Rm)	5									
Total land value (Rm)	5									
Total value of improvements (Rm)	5									
Total market value (Rm)	5									
Rating:										
Residential rate used to determine rate for other categories? (Y/N)										
Differential rates used? (Y/N)	5									
Limit on annual rate increase (s20)? (Y/N)										
Special rating area used? (Y/N)										
Phasing-in properties s21 (number)										
Rates policy accompanying budget? (Y/N)										
Fixed amount minimum value (R'000)										
Non-residential prescribed ratio s19? (%)										
Rate revenue:										
Rate revenue budget (R'000)	6									
Rate revenue expected to collect (R'000)	6									
Expected cash collection rate (%)	7									
Special rating areas (R'000)										
Rebates, exemptions - indigent (R'000)										
Rebates, exemptions - pensioners (R'000)										
Rebates, exemptions - bona fide farm. (R'000)										
Rebates, exemptions - other (R'000)										
Phase-in reductions/discounts (R'000)										
Total rebates, exemptions, reductions, discounts (R'000)		-	-	-	-	-	-	-	-	-



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DC3 Overberg - Supporting Table SA12a Property rates by category (current year)

Description	Ref	Resi.	Indust.	Bus. & Comm.	Farm	State-owned props.	Muni. props.	Public service infra.	Private owned towns	Formal & informal Settle.	Comm. Land	State trust land	Section 8(2)(n) (note 1)	Protect. Areas	National Monuments	Public benefit organs.	Mining Props.
Current Year 2018/19																	
Valuation:																	
No. of properties																	
No. of sectional title property values																	
No. of unreasonably difficult properties s7(2)																	
Supplementary valuations																	
No. of valuation roll amendments																	
No. of objections by rate-payers																	
No. of appeals by rate-payers																	
No. of appeals by rate-payers finalised	5																
No. of successful objections																	
No. of successful objections > 10%																	
Estimated no. of properties not valued																	
Years since last valuation (select)																	
Frequency of valuation (select)																	
Method of valuation used (select)																	
Base of valuation (select)																	
Phasing-in properties s21 (number)																	
Combination of rating types used? (Y/N)																	
Flat rate used? (Y/N)																	
Is balance rated by uniform rate/variable rate?																	
Valuation reductions:																	
Valuation reductions-public infrastructure (Rm)																	
Valuation reductions-nature reserves/park (Rm)																	
Valuation reductions-mineral rights (Rm)																	
Valuation reductions-R15,000 threshold (Rm)																	
Valuation reductions-public workship (Rm)																	
Valuation reductions-other (Rm)																	
Total valuation reductions:																	
Total value used for rating (Rm)	6																
Total land value (Rm)	6																
Total value of improvements (Rm)	6																
Total market value (Rm)	6																
Rating:																	
Average rate	3																
Rate revenue budget (R'000)																	
Rate revenue expected to collect (R'000)																	
Expected cash collection rate (%)	4																
Special rating areas (R'000)																	
Rebates, exemptions - Indigent (R'000)																	
Rebates, exemptions - pensioners (R'000)																	
Rebates, exemptions - bona fide farm. (R'000)																	
Rebates, exemptions - other (R'000)																	
Phase-in reductions/discounts (R'000)																	
Total rebates, exemptions, reductions, discounts (R'000)																	



OVERBERG DISTRICT MUNICIPALITY

DC3 Overberg - Supporting Table SA12b Property rates by category (budget year)

Description	Ref	Resi.	Indust.	Bus. & Comm.	Farm props.	State-owned	Muni. props.	Public service Infra.	Private owned towns	Formal & Informal Settles.	Comm. Land	State trust land	Section 8(2)(n) (note 1)	Protect. Areas	National Monuments	Public benefit organs.	Mining Props.
Budget Year 2019/20																	
Valuation:																	
No. of properties																	
No. of sectional title property values																	
No. of unreasonably difficult properties s7(2)																	
No. of supplementary valuations																	
Supplementary valuation (Rm)																	
No. of valuation roll amendments																	
No. of objections by rate-payers																	
No. of appeals by rate-payers																	
No. of appeals by rate-payers finalised																	
No. of successful objections																	
No. of successful objections > 10%																	
Estimated no. of properties not valued																	
Years since last valuation (select)																	
Frequency of valuation (select)																	
Method of valuation used (select)																	
Base of valuation (select)																	
Phasing-in properties s21 (number)																	
Combination of rating types used? (Y/N)																	
Flat rate used? (Y/N)																	
Is balance rated by uniform rate/yielding rate?																	
Valuation reductions:																	
Valuation reductions-public infrastructure (Rm)																	
Valuation reductions-nature reserves/park (Rm)																	
Valuation reductions-mineral rights (Rm)																	
Valuation reductions-R15,000 threshold (Rm)																	
Valuation reductions-public worship (Rm)																	
Valuation reductions-other (Rm)																	
Total valuation reductions:																	
Total value used for rating (Rm)	6																
Total land value (Rm)	6																
Total value of improvements (Rm)	6																
Total market value (Rm)	6																
Rating:																	
Average rate	3																
Rate revenue budget (R'000)																	
Rate revenue expected to collect (R'000)																	
Expected cash collection rate (%)	4																
Special rating areas (R'000)																	
Rebates, exemptions - Indigent (R'000)																	
Rebates, exemptions - pensioners (R'000)																	
Rebates, exemptions - bona fide farm. (R'000)																	
Rebates, exemptions - other (R'000)																	
Phase-in reductions/discounts (R'000)																	
Total rebates,exemptions,reductions,discounts (R'000)																	
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OVERBERG DISTRICT MUNICIPALITY

DC3 Overberg - Supporting Table SA13a Service Tariffs by category

Description	Ref	Provide description of tariff structure where appropriate	2015/16	2016/17	2017/18	Current Year 2018/19	2019/20 Medium Term Revenue & Expenditure Framework		
							Budget Year 2019/20	Budget Year +1 2020/21	Budget Year +2 2021/22
Property rates (rate in the Rand)									
Residential properties	1								
Residential properties - vacant land									
Formal/informal settlements									
Small holdings									
Farm properties - used									
Farm properties - not used									
Industrial properties									
Business and commercial properties									
Communal land - residential									
Communal land - small holdings									
Communal land - farm property									
Communal land - business and commercial									
Communal land - other									
State-owned properties									
Municipal properties									
Public service infrastructure									
Privately owned towns serviced by the State trust land									
Restitution and redistribution properties									
Protected areas									
National monuments properties									
Exemptions, reductions and rebates (Rands)									
Residential properties									
R15 000 threshold rebate			15 000	15 000	15 000	15 000	15 000	15 000	15 000
General residential rebate									
Indigent rebate or exemption									
Pensioner/social grants rebate or exemption									
Temporary relief rebate or exemption									
Bona fide farmers rebate or exemption									
Other rebates or exemptions									
Water tariffs									
Domestic									
Basic charge/fixed fee (Rands/month)									
Service point - vacant land (Rands/month)									
Water usage - flat rate tariff (c/kl)									
Water usage - life line tariff		(describe structure)							
Water usage - Block 1 (c/kl)		(fill in thresholds)							
Water usage - Block 2 (c/kl)		(fill in thresholds)							
Water usage - Block 3 (c/kl)		(fill in thresholds)							
Water usage - Block 4 (c/kl)		(fill in thresholds)							
Other	2								
Waste water tariffs									
Domestic									
Basic charge/fixed fee (Rands/month)									
Service point - vacant land (Rands/month)									
Waste water - flat rate tariff (c/kl)									
Volumetric charge - Block 1 (c/kl)		(fill in structure)							
Volumetric charge - Block 2 (c/kl)		(fill in structure)							
Volumetric charge - Block 3 (c/kl)		(fill in structure)							
Volumetric charge - Block 4 (c/kl)		(fill in structure)							
Other	2								
Electricity tariffs									
Domestic									
Basic charge/fixed fee (Rands/month)									
Service point - vacant land (Rands/month)									
FBE									
Life-line tariff - meter		(how is it targeted?)							
Life-line tariff - prepaid		(describe structure)							
Flat rate tariff - meter (c/kwh)		(describe structure)							
Flat rate tariff - prepaid (c/kwh)									
Meter - BT Block 1 (c/kwh)		(fill in thresholds)							
Meter - BT Block 2 (c/kwh)		(fill in thresholds)							
Meter - BT Block 3 (c/kwh)		(fill in thresholds)							
Meter - BT Block 4 (c/kwh)		(fill in thresholds)							
Meter - BT Block 5 (c/kwh)		(fill in thresholds)							
Prepaid - BT Block 1 (c/kwh)		(fill in thresholds)							
Prepaid - BT Block 2 (c/kwh)		(fill in thresholds)							
Prepaid - BT Block 3 (c/kwh)		(fill in thresholds)							
Prepaid - BT Block 4 (c/kwh)		(fill in thresholds)							
Prepaid - BT Block 5 (c/kwh)		(fill in thresholds)							
Other	2								
Waste management tariffs									
Domestic									
Street clearing charge									
Basic charge/fixed fee									
80l bin - once a week									
250l bin - once a week									

References

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DC3 Overberg - Supporting Table SA13b Service Tariffs by category - explanatory

Description	Ref	Provide description of tariff structure where appropriate	2015/16	2016/17	2017/18	Current Year 2018/19	2019/20 Medium Term Revenue & Expenditure Framework		
							Budget Year 2019/20	Budget Year +1 2020/21	Budget Year +2 2021/22
Exemptions, reductions and rebates (Rands) <i>[Insert lines as applicable]</i>									
Water tariffs <i>[Insert blocks as applicable]</i>		(fill in thresholds) (fill in thresholds)							
Waste water tariffs <i>[Insert blocks as applicable]</i>		(fill in structure) (fill in structure)							
Electricity tariffs <i>[Insert blocks as applicable]</i>		(fill in thresholds) (fill in thresholds)							

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OVERBERG DISTRICT MUNICIPALITY

DC3 Overberg - Supporting Table SA14 Household bills

Description	Ref	2015/16	2016/17	2017/18	Current Year 2018/19			2019/20 Medium Term Revenue & Expenditure Framework			
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2019/20 % incr.	Budget Year 2019/20	Budget Year +1 2020/21	Budget Year +2 2021/22
Rand/cent											
Monthly Account for Household - 'Middle income Range'	1										
Rates and services charges:											
Property rates											
Electricity: Basic levy											
Electricity: Consumption											
Water: Basic levy											
Water: Consumption											
Sanitation											
Refuse removal											
Other											
sub-total		-	-	-	-	-	-	-	-	-	-
VAT on Services											
Total large household bill:											
% increase/-decrease											
Monthly Account for Household - 'Affordable Range'	2										
Rates and services charges:											
Property rates											
Electricity: Basic levy											
Electricity: Consumption											
Water: Basic levy											
Water: Consumption											
Sanitation											
Refuse removal											
Other											
sub-total		-	-	-	-	-	-	-	-	-	-
VAT on Services											
Total small household bill:											
% increase/-decrease											
Monthly Account for Household - 'Indigent'	3										
Household receiving free basic services											
Rates and services charges:											
Property rates											
Electricity: Basic levy											
Electricity: Consumption											
Water: Basic levy											
Water: Consumption											
Sanitation											
Refuse removal											
Other											
sub-total		-	-	-	-	-	-	-	-	-	-
VAT on Services											
Total small household bill:											
% increase/-decrease											

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OVERBERG DISTRICT MUNICIPALITY

DC3 Overberg - Supporting Table SA15 Investment particulars by type

Investment type R thousand	Ref	2015/16	2016/17	2017/18	Current Year 2018/19			2019/20 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2019/20	Budget Year +1 2020/21	Budget Year +2 2021/22
Parent municipality										
Securities - National Government		-	-	-	-	-	-	-	-	-
Listed Corporate Bonds		-	-	-	-	-	-	-	-	-
Deposits - Bank		-	-	-	-	-	-	-	-	-
Deposits - Public Investment Commissioners		-	-	-	-	-	-	-	-	-
Deposits - Corporation for Public Deposits		-	-	-	-	-	-	-	-	-
Bankers Acceptance Certificates		-	-	-	-	-	-	-	-	-
Negotiable Certificates of Deposit - Banks		-	-	-	-	-	-	-	-	-
Guaranteed Endowment Policies (sinking)		-	-	-	-	-	-	-	-	-
Repurchase Agreements - Banks		-	-	-	-	-	-	-	-	-
Municipal Bonds		-	-	-	-	-	-	-	-	-
Municipality sub-total	1	-	-	-	-	-	-	-	-	-
Entities										
Securities - National Government		-	-	-	-	-	-	-	-	-
Listed Corporate Bonds		-	-	-	-	-	-	-	-	-
Deposits - Bank		-	-	-	-	-	-	-	-	-
Deposits - Public Investment Commissioners		-	-	-	-	-	-	-	-	-
Deposits - Corporation for Public Deposits		-	-	-	-	-	-	-	-	-
Bankers Acceptance Certificates		-	-	-	-	-	-	-	-	-
Negotiable Certificates of Deposit - Banks		-	-	-	-	-	-	-	-	-
Guaranteed Endowment Policies (sinking)		-	-	-	-	-	-	-	-	-
Repurchase Agreements - Banks		-	-	-	-	-	-	-	-	-
Entities sub-total		-	-	-	-	-	-	-	-	-
Consolidated total:		-	-	-	-	-	-	-	-	-

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DC3 Overberg - Supporting Table SA16 Investment particulars by maturity

Investments by Maturity	Ref	Period of Investment	Type of Investment	Capital Guarantee (Yes/ No)	Variable or Fixed Interest rate	Interest Rate *	Commission Paid (Rand)	Commission Recipient	Expiry date of investment	Opening balance	Interest to be realised	Partial Premature Withdrawal (4)	Investment Top Up	Closing Balance
Name of Institution & Investment ID	1	Yrs/Months												
Parent municipality														
N/A														
Municipality sub-total														
Entities														
TOTAL INVESTMENTS AND INTEREST	1													

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OVERBERG DISTRICT MUNICIPALITY

DC3 Overberg - Supporting Table SA17 Borrowing

Borrowing - Categorised by type R thousand	Ref	2015/16	2016/17	2017/18	Current Year 2018/19			2019/20 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2019/20	Budget Year +1 2020/21	Budget Year +2 2021/22
Parent municipality										
Annuity and Bullet Loans		473	297	104	-	25 161	25 161	22 211	18 916	15 232
Long-Term Loans (non-annuity)		-	-	-	-	-	-	-	-	-
Local registered stock		-	-	-	-	-	-	-	-	-
Instalment Credit		-	-	-	-	-	-	-	-	-
Financial Leases		2 115	2 518	154	25 135	-	-	-	-	-
PPP liabilities		-	-	-	-	-	-	-	-	-
Finance Granted By Cap Equipment Supplier		-	-	-	-	-	-	-	-	-
Marketable Bonds		-	-	-	-	-	-	-	-	-
Non-Marketable Bonds		-	-	-	-	-	-	-	-	-
Bankers Acceptances		-	-	-	-	-	-	-	-	-
Financial derivatives		-	-	-	-	-	-	-	-	-
Other Securities		-	-	-	-	-	-	-	-	-
Municipality sub-total	1	2 588	2 815	258	25 135	25 161	25 161	22 211	18 916	15 232
Entities										
Annuity and Bullet Loans		-	-	-	-	-	-	-	-	-
Long-Term Loans (non-annuity)		-	-	-	-	-	-	-	-	-
Local registered stock		-	-	-	-	-	-	-	-	-
Instalment Credit		-	-	-	-	-	-	-	-	-
Financial Leases		-	-	-	-	-	-	-	-	-
PPP liabilities		-	-	-	-	-	-	-	-	-
Finance Granted By Cap Equipment Supplier		-	-	-	-	-	-	-	-	-
Marketable Bonds		-	-	-	-	-	-	-	-	-
Non-Marketable Bonds		-	-	-	-	-	-	-	-	-
Bankers Acceptances		-	-	-	-	-	-	-	-	-
Financial derivatives		-	-	-	-	-	-	-	-	-
Other Securities		-	-	-	-	-	-	-	-	-
Entities sub-total	1	-	-	-	-	-	-	-	-	-
Total Borrowing	1	2 588	2 815	258	25 135	25 161	25 161	22 211	18 916	15 232

Unspent Borrowing - Categorised by type										
Parent municipality										
Long-Term Loans (annuity/reducing balance)		-	-	-	-	6 128	6 128	-	-	-
Long-Term Loans (non-annuity)		-	-	-	-	-	-	-	-	-
Local registered stock		-	-	-	-	-	-	-	-	-
Instalment Credit		-	-	-	-	-	-	-	-	-
Financial Leases		-	-	-	-	-	-	-	-	-
PPP liabilities		-	-	-	-	-	-	-	-	-
Finance Granted By Cap Equipment Supplier		-	-	-	-	-	-	-	-	-
Marketable Bonds		-	-	-	-	-	-	-	-	-
Non-Marketable Bonds		-	-	-	-	-	-	-	-	-
Bankers Acceptances		-	-	-	-	-	-	-	-	-
Financial derivatives		-	-	-	-	-	-	-	-	-
Other Securities		-	-	-	-	-	-	-	-	-
Municipality sub-total	1	-	-	-	-	6 128	6 128	-	-	-
Entities										
Long-Term Loans (annuity/reducing balance)		-	-	-	-	-	-	-	-	-
Long-Term Loans (non-annuity)		-	-	-	-	-	-	-	-	-
Local registered stock		-	-	-	-	-	-	-	-	-
Instalment Credit		-	-	-	-	-	-	-	-	-
Financial Leases		-	-	-	-	-	-	-	-	-
PPP liabilities		-	-	-	-	-	-	-	-	-
Finance Granted By Cap Equipment Supplier		-	-	-	-	-	-	-	-	-
Marketable Bonds		-	-	-	-	-	-	-	-	-
Non-Marketable Bonds		-	-	-	-	-	-	-	-	-
Bankers Acceptances		-	-	-	-	-	-	-	-	-
Financial derivatives		-	-	-	-	-	-	-	-	-
Other Securities		-	-	-	-	-	-	-	-	-
Entities sub-total	1	-	-	-	-	-	-	-	-	-
Total Unspent Borrowing	1	-	-	-	-	6 128	6 128	-	-	-

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OVERBERG DISTRICT MUNICIPALITY

DC3 Overberg - Supporting Table SA18 Transfers and grant receipts

Description R thousand	Ref	2015/16	2016/17	2017/18	Current Year 2018/19			2019/20 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2019/20	Budget Year +1 2020/21	Budget Year +2 2021/22
RECEIPTS:	1, 2									
Operating Transfers and Grants										
National Government:										
Local Government Equitable Share		56 672	56 840	62 321	72 778	72 676	72 676	76 826	78 560	81 775
Finance Management		51 338	52 163	57 266	67 902	67 902	67 902	71 776	74 593	77 644
Municipal Systems Improvement		1 250	1 250	1 250	1 000	1 000	1 000	1 000	1 000	1 000
EPWP Incentive		930	—	—	—	—	—	—	—	—
Rural Roads Asset Management Grant		1 000	1 000	1 142	1 125	1 125	1 125	1 243	—	—
Other transfers/grants [insert description]		2 154	2 427	2 643	2 751	2 649	2 649	2 807	2 967	3 131
Provincial Government:										
PT - PAWK		82 037	67 870	88 151	85 246	88 662	88 662	92 597	97 437	103 283
Seta		79 778	65 124	85 637	84 298	87 299	87 299	91 821	97 331	103 174
Other provincial		127	168	137	100	100	100	100	106	112
Karwyderskraal		—	—	—	—	—	—	—	—	—
Health Subsidy		138	138	164	150	150	150	15	—	—
Financial Management Grant		1 518	400	—	—	—	—	—	—	—
Coastal Management Plan		—	—	—	—	—	—	—	—	—
Tourism Projects:		—	—	—	—	—	—	—	—	—
Management Support (MFIP)		—	—	—	—	—	—	—	—	—
Risk Assessment		—	—	—	—	—	—	—	—	—
Compliance Model		—	—	—	—	—	—	—	—	—
Coastal Management Plan		—	—	—	—	—	—	—	—	—
Municipal Capacity Building Grant		400	400	—	—	—	—	—	—	—
Municipal Performance Management Grant		—	—	—	—	—	—	—	—	—
Operational Support Grant		—	—	—	—	—	—	—	—	—
Financial Management Support Grant		—	—	—	—	—	—	—	—	—
Greenest Municipality		6	2	70	—	—	—	—	—	—
Risk Management		—	—	—	—	—	—	—	—	—
Office Upgrading and Maintenance		—	—	—	—	—	—	—	—	—
Sport and Recreation Facilities		—	—	—	—	—	—	—	—	—
CDW Operational Support Grant		69	40	56	56	—	—	—	—	—
Municipal Disaster Recovery Grant		—	—	—	—	—	—	—	—	—
Implementation of Municipal Compliance Model		—	—	—	—	—	—	—	—	—
Local Government Graduate Internship Grant		—	—	—	—	—	—	—	—	—
Human Capacity Building Grant		—	—	—	—	—	—	—	—	—
Other transfers/grants [insert description]		—	—	—	—	—	—	—	—	—
District Municipality:										
[insert description]		—	—	—	—	—	—	—	—	—
Other grant providers:										
[insert description]		—	—	—	—	—	—	—	—	—
Total Operating Transfers and Grants	5	138 709	124 710	150 472	158 024	161 338	161 338	169 423	175 997	185 058
Capital Transfers and Grants										
National Government:										
—		—	—	—	—	—	—	—	—	—
Other capital transfers/grants [insert desc]		—	—	—	—	—	—	—	—	—
Provincial Government:										
Greenest Municipality		99	2 303	890	1 483	4 183	4 183	1 100	2 841	3 125
WC Financial Management Grant		64	68	—	—	—	—	—	—	—
Fire Safety Plan		32	—	—	—	1 000	1 000	1 100	2 000	2 100
CDW		—	—	35	—	—	—	—	—	—
Risk		3	—	—	90	—	—	—	—	—
Disaster Management		—	—	—	1 483	3 183	3 183	—	841	1 025
Fire Service Capacity Building Grant		—	—	2 200	800	—	—	—	—	—
District Municipality:										
[insert description]		—	—	—	—	—	—	—	—	—
Other grant providers:										
[insert description]		—	—	—	—	—	—	—	—	—
Total Capital Transfers and Grants	5	99	2 303	890	1 483	4 183	4 183	1 100	2 841	3 125
TOTAL RECEIPTS OF TRANSFERS & GRANTS		138 807	127 013	151 362	159 507	165 521	165 521	170 523	176 838	188 183

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OVERBERG DISTRICT MUNICIPALITY

DC3 Overberg - Supporting Table SA19 Expenditure on transfers and grant programme

Description R thousand	Ref	2015/16	2016/17	2017/18	Current Year 2018/19			2019/20 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2019/20	Budget Year +1 2020/21	Budget Year +2 2021/22
EXPENDITURE:										
Operating expenditure of Transfers and Grants	1	56 672	56 640	61 958	72 778	73 039	73 039	76 826	78 560	81 775
National Government:		51 338	52 163	57 286	67 902	67 902	67 902	71 776	74 593	77 644
Local Government Equitable Share		1 250	1 250	1 250	1 000	1 000	1 000	1 000	1 000	1 000
Finance Management		930			—	—	—			
Municipal Systems Improvement		1 000	1 000	1 142	1 125	1 125	1 125	1 243	—	—
EPWP Incentive		2 154	2 427	2 280	2 751	3 012	3 012	2 807	2 967	3 131
Rural Roads Asset Management Grant										
Other transfers/grants [insert description]										
Provincial Government:		73 655	70 721	84 579	85 246	88 075	89 075	92 597	97 437	103 283
PT - PAWK		70 000	69 284	83 137	64 299	67 295	87 299	91 821	97 331	103 171
Sela		278	284	146	100	100	100	100	106	112
Other provincial		—	—	—	—	—	—	—	—	—
Kawydenskraal		—	—	—	—	—	—	—	—	—
Health Subsidy		138	138	164	150	150	150	15	—	—
Financial Management Grant		1 593	400	—	—	—	—	—	—	—
Coastal Management Plan		515	—	—	—	—	—	—	—	—
Tourism Projects		—	—	—	—	—	—	—	—	—
Management Support (MFP)		—	—	—	—	—	—	—	—	—
Risk Assessment		—	—	132	—	—	—	—	—	—
Compliance Model		—	—	—	—	—	—	—	—	—
Coastal Management Plan		—	—	—	—	—	—	—	—	—
Municipal Capacity Building Grant		820	8	207	—	—	—	—	—	—
Municipal Performance Management Grant		50	—	—	—	—	—	—	—	—
Operational Support Grant		—	—	—	—	—	—	—	—	—
Financial Management Support Grant		—	220	645	—	—	—	—	—	—
Greenest Municipality		12	2	70	—	—	—	—	—	—
Risk Management		154	—	—	—	—	—	—	—	—
Office Upgrading and Maintenance		57	—	—	—	—	—	—	—	—
Sport and Recreation Facilities		—	—	—	—	—	—	—	—	—
CDW Operational Support Grant		26	117	25	56	62	62	—	—	—
Municipal Disaster Recovery Grant		—	—	—	—	—	—	—	—	—
Implementation of Municipal Compliance Model		11	—	—	—	—	—	—	—	—
Local Government Graduate Internship Grant		—	15	65	—	—	—	—	—	—
Human Capacity Building Grant		—	120	120	640	1 463	1 463	660	—	—
District Municipality:		—	—	—	—	—	—	—	—	—
[insert description]										
Other grant providers:		—	—	—	—	—	—	—	—	—
[insert description]										
Total operating expenditure of Transfers and Grants		130 327	127 561	146 537	158 024	162 114	162 114	169 423	175 997	185 058
Capital expenditure of Transfers and Grants										
National Government:		—	—	—	—	—	—	—	—	—
[insert description]										
Other capital transfers/grants [insert desc]										
Provincial Government:		160	2 303	890	1 483	4 183	4 183	1 100	2 841	3 125
Greenest Municipality		64	68	—	—	—	—	—	—	—
WC Financial Management Grant		32	—	—	—	1 000	1 000	1 100	2 000	2 100
Fire Safety Plan		—	—	—	—	—	—	—	—	—
CDW		12	35	—	—	—	—	—	—	—
Risk		32	—	—	—	—	—	—	—	—
Disaster Management		18	—	90	—	—	—	—	—	—
Fire Service Capacity Building Grant		3	2 200	800	1 483	3 183	3 183	841	1 025	—
District Municipality:		—	—	—	—	—	—	—	—	—
[insert description]										
Other grant providers:		—	—	—	—	—	—	—	—	—
[insert description]										
Total capital expenditure of Transfers and Grants		160	2 303	890	1 483	4 183	4 183	1 100	2 841	3 125
TOTAL EXPENDITURE OF TRANSFERS AND GRANTS		130 487	129 864	147 427	159 507	166 297	166 297	170 523	178 838	188 183

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OVERBERG DISTRICT MUNICIPALITY

DC3 Overberg - Supporting Table SA20 Reconciliation of transfers, grant receipts and unspent funds

Description	Ref	2015/16	2016/17	2017/18	Current Year 2018/19			2019/20 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2019/20	Budget Year +1 2020/21	Budget Year +2 2021/22
R thousand										
Operating transfers and grants:	1,3									
National Government:										
Balance unspent at beginning of the year										
Current year receipts		56 672	56 840	62 321	72 778	72 676	72 676	76 826	78 560	81 775
Conditions met - transferred to revenue		56 672	56 840	61 958	72 778	73 039	73 039	76 826	78 560	81 775
Conditions still to be met - transferred to liabilities										
Provincial Government:										
Balance unspent at beginning of the year										
Repayments of Grants		4 188	11 821	8 970	7 301	12 542	12 542	10 794	10 794	10 794
Current year receipts		750				1 335	1 335			
Conditions met - transferred to revenue		82 037	67 870	88 151	85 246	88 662	88 662	92 597	97 437	103 283
Conditions still to be met - transferred to liabilities		73 655	70 721	84 579	85 246	89 075	89 075	92 597	97 437	103 283
District Municipality:										
Balance unspent at beginning of the year										
Current year receipts										
Conditions met - transferred to revenue										
Conditions still to be met - transferred to liabilities										
Other grant providers:										
Balance unspent at beginning of the year										
Current year receipts										
Conditions met - transferred to revenue										
Conditions still to be met - transferred to liabilities										
Total operating transfers and grants revenue		130 327	127 561	146 537	158 024	162 114	162 114	169 423	175 997	185 058
Total operating transfers and grants - CTBM	2	11 621	8 970	12 905	7 301	10 794	10 794	10 794	10 794	10 794
Capital transfers and grants:	1,3									
National Government:										
Balance unspent at beginning of the year										
Current year receipts										
Conditions met - transferred to revenue										
Conditions still to be met - transferred to liabilities										
Provincial Government:										
Balance unspent at beginning of the year										
Current year receipts		62	2 303	890	1 483	4 183	4 183	1 100	2 841	3 125
Conditions met - transferred to revenue		99								
Conditions still to be met - transferred to liabilities		160	2 303	890	1 483	4 183	4 183	1 100	2 841	3 125
District Municipality:										
Balance unspent at beginning of the year										
Current year receipts										
Conditions met - transferred to revenue										
Conditions still to be met - transferred to liabilities										
Other grant providers:										
Balance unspent at beginning of the year										
Current year receipts										
Conditions met - transferred to revenue										
Conditions still to be met - transferred to liabilities										
Total capital transfers and grants revenue		160	2 303	890	1 483	4 183	4 183	1 100	2 841	3 125
Total capital transfers and grants - CTBM	2	—	—	—	—	—	—	—	—	—
TOTAL TRANSFERS AND GRANTS REVENUE		130 487	129 864	147 427	159 507	166 297	166 297	170 523	178 838	188 183
TOTAL TRANSFERS AND GRANTS - CTBM		11 621	8 970	12 905	7 301	10 794	10 794	10 794	10 794	10 794

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OVERBERG DISTRICT MUNICIPALITY

DC3 Overberg - Supporting Table SA21 Transfers and grants made by the municipality

Description R thousand	Ref	2015/16	2016/17	2017/18	Current Year 2018/19				2019/20 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2019/20	Budget Year +1 2020/21	Budget Year +2 2021/22
Cash Transfers to other municipalities											
Insert description	1	-	-	-	-	-	-	-	-	-	-
Total Cash Transfers To Municipalities:		-	-	-	-	-	-	-	-	-	-
Cash Transfers to Entities/Other External Mechanisms											
Insert description	2	-	-	-	-	-	-	-	-	-	-
Total Cash Transfers To Entities/Ems'		-	-	-	-	-	-	-	-	-	-
Cash Transfers to other Organs of State											
Insert description	3	-	-	-	-	-	-	-	-	-	-
Total Cash Transfers To Other Organs Of State:		-	-	-	-	-	-	-	-	-	-
Cash Transfers to Organisations											
Insert description	4	-	-	-	-	-	-	-	-	-	-
Total Cash Transfers To Organisations		-	-	-	-	-	-	-	-	-	-
Cash Transfers to Groups of Individuals											
Grants Paid to Institutions	5	17	-	-	-	-	-	-	-	-	-
Bursaries		-	120	120	-	480	480	480	380	403	427
Total Cash Transfers To Groups Of Individuals:		17	120	120	-	480	480	480	380	403	427
TOTAL CASH TRANSFERS AND GRANTS	6	17	120	120	-	480	480	480	380	403	427
Non-Cash Transfers to other municipalities											
Insert description	1	-	-	-	-	-	-	-	-	-	-
Total Non-Cash Transfers To Municipalities:		-	-	-	-	-	-	-	-	-	-
Non-Cash Transfers to Entities/Other External Mechanisms											
Insert description	2	-	-	-	-	-	-	-	-	-	-
Total Non-Cash Transfers To Entities/Ems'		-	-	-	-	-	-	-	-	-	-
Non-Cash Transfers to other Organs of State											
Insert description	3	-	-	-	-	-	-	-	-	-	-
Total Non-Cash Transfers To Other Organs Of State:		-	-	-	-	-	-	-	-	-	-
Non-Cash Grants to Organisations											
Insert description	4	-	-	-	-	-	-	-	-	-	-
Total Non-Cash Grants To Organisations		-	-	-	-	-	-	-	-	-	-
Groups of Individuals											
Insert description	5	-	-	-	-	-	-	-	-	-	-
Total Non-Cash Grants To Groups Of Individuals:		-	-	-	-	-	-	-	-	-	-
TOTAL NON-CASH TRANSFERS AND GRANTS		-	-	-	-	-	-	-	-	-	-
TOTAL TRANSFERS AND GRANTS	5	17	120	120	-	480	480	480	380	403	427

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OVERBERG DISTRICT MUNICIPALITY

DC3 Overberg - Supporting Table SA22 Summary councillor and staff benefits

Summary of Employee and Councillor remuneration R thousand	Ref	2015/16			2016/17			2017/18			Current Year 2018/19			2019/20 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2019/20	Budget Year +1 2020/21	Budget Year +2 2021/22						
		A	B	C	D	E	F	G	H	I						
Councillors (Political Office Bearers plus Other)																
Basic Salaries and Wages		3 381	3 382	3 660	3 936	4 054	4 054	4 257	4 512	4 783						
Pension and UIF Contributions		178	143	200	202	208	208	218	232	245						
Medical Aid Contributions		—	—	—	—	—	—	—	—	—						
Motor Vehicle Allowance		1 330	1 375	1 682	1 632	1 684	1 684	1 732	1 836	1 946						
Cellphone Allowance		217	250	400	400	400	400	400	424	449						
Housing Allowances		—	—	—	—	—	—	—	—	—						
Other benefits and allowances		67	—	—	—	—	—	—	—	—						
Sub Total - Councillors		5 183	5 150	6 142	6 169	6 326	6 326	6 607	7 003	7 423						
% Increase	4	(0.5%)	19.3%	0.4%	2.5%	—	—	4.4%	6.0%	6.0%						
Senior Managers of the Municipality																
Basic Salaries and Wages		2 147	2 273	2 391	3 199	3 943	3 943	3 980	4 211	4 464						
Pension and UIF Contributions		4	4	12	5	136	136	143	144	153						
Medical Aid Contributions		—	—	—	—	—	—	—	—	—						
Overtime		—	—	—	—	—	—	—	—	—						
Performance Bonus		—	—	—	144	144	144	144	144	144						
Motor Vehicle Allowance	3	294	313	351	490	545	545	512	569	603						
Cellphone Allowance	3	12	12	32	30	60	60	72	64	67						
Housing Allowances	3	4	4	4	8	16	16	3	4	4						
Other benefits and allowances	3	36	40	53	52	52	52	71	73	77						
Payments in lieu of leave	(23)	(54)	—	—	—	—	—	—	—	—						
Long service awards	—	—	—	—	—	—	—	—	—	—						
Post-retirement benefit obligations	—	—	—	—	—	—	—	—	—	—						
Sub Total - Senior Managers of Municipality		2 475	2 591	2 845	3 629	4 896	4 896	5 069	5 366	5 690						
% Increase	4	4.7%	9.3%	38.1%	24.6%	—	—	3.5%	5.9%	6.0%						
Other Municipal Staff																
Basic Salaries and Wages		50 690	54 187	59 887	71 401	65 682	65 682	66 456	69 389	73 552						
Pension and UIF Contributions		8 350	8 858	9 714	11 251	10 721	10 721	11 684	12 432	13 178						
Medical Aid Contributions		3 336	3 659	3 814	4 741	4 523	4 523	4 646	4 925	5 220						
Overtime		2 225	2 228	2 455	1 783	1 783	1 783	1 908	2 022	2 144						
Performance Bonus	—	—	—	—	—	—	—	—	—	—						
Motor Vehicle Allowance	3	4 090	4 250	4 645	5 213	4 860	4 860	5 092	5 398	5 722						
Cellphone Allowance	3	168	305	346	394	414	414	412	437	463						
Housing Allowances	3	697	665	640	716	681	681	749	808	857						
Other benefits and allowances	3	3 063	3 614	4 061	2 933	2 918	2 918	4 372	4 840	4 919						
Payments in lieu of leave	445	782	835	470	470	470	516	547	580							
Long service awards	344	361	349	296	296	296	378	401	425							
Post-retirement benefit obligations	1 524	1 694	1 522	2 424	833	833	1 918	2 077	2 251							
Sub Total - Other Municipal Staff		75 173	80 602	88 268	101 624	93 182	93 182	98 132	103 077	109 310						
% Increase	4	7.2%	8.5%	15.1%	(8.3%)	—	—	5.3%	5.0%	6.0%						
Total Parent Municipality		82 832	88 342	97 254	111 722	104 404	104 404	109 808	115 448	122 423						
		6.7%	10.1%	14.9%	(6.6%)	—	—	6.2%	6.1%	6.0%						
Board Members of Entities																
Basic Salaries and Wages		—	—	—	—	—	—	—	—	—						
Pension and UIF Contributions		—	—	—	—	—	—	—	—	—						
Medical Aid Contributions		—	—	—	—	—	—	—	—	—						
Overtime		—	—	—	—	—	—	—	—	—						
Performance Bonus	3	—	—	—	—	—	—	—	—	—						
Motor Vehicle Allowance	3	—	—	—	—	—	—	—	—	—						
Cellphone Allowance	3	—	—	—	—	—	—	—	—	—						
Housing Allowances	3	—	—	—	—	—	—	—	—	—						
Other benefits and allowances	3	—	—	—	—	—	—	—	—	—						
Board Fees	—	—	—	—	—	—	—	—	—	—						
Payments in lieu of leave	—	—	—	—	—	—	—	—	—	—						
Long service awards	—	—	—	—	—	—	—	—	—	—						
Post-retirement benefit obligations	—	—	—	—	—	—	—	—	—	—						
Sub Total - Board Members of Entities		—	—	—	—	—	—	—	—	—						
% Increase	4	—	—	—	—	—	—	—	—	—						
Senior Managers of Entities																
Basic Salaries and Wages		—	—	—	—	—	—	—	—	—						
Pension and UIF Contributions		—	—	—	—	—	—	—	—	—						
Medical Aid Contributions		—	—	—	—	—	—	—	—	—						
Overtime		—	—	—	—	—	—	—	—	—						
Performance Bonus	3	—	—	—	—	—	—	—	—	—						
Motor Vehicle Allowance	3	—	—	—	—	—	—	—	—	—						
Cellphone Allowance	3	—	—	—	—	—	—	—	—	—						
Housing Allowances	3	—	—	—	—	—	—	—	—	—						
Other benefits and allowances	3	—	—	—	—	—	—	—	—	—						
Payments in lieu of leave	—	—	—	—	—	—	—	—	—	—						
Long service awards	—	—	—	—	—	—	—	—	—	—						
Post-retirement benefit obligations	—	—	—	—	—	—	—	—	—	—						
Sub Total - Senior Managers of Entities		—	—	—	—	—	—	—	—	—						
% Increase	4	—	—	—	—	—	—	—	—	—						
Other Staff of Entities																
Basic Salaries and Wages		—	—	—	—	—	—	—	—	—						
Pension and UIF Contributions		—	—	—	—	—	—	—	—	—						
Medical Aid Contributions		—	—	—	—	—	—	—	—	—						
Overtime		—	—	—	—	—	—	—	—	—						
Performance Bonus	3	—	—	—	—	—	—	—	—	—						
Motor Vehicle Allowance	3	—	—	—	—	—	—	—	—	—						
Cellphone Allowance	3	—	—	—	—	—	—	—	—	—						
Housing Allowances	3	—	—	—	—	—	—	—	—	—						
Other benefits and allowances	3	—	—	—	—	—	—	—	—	—						
Payments in lieu of leave	—	—	—	—	—	—	—	—	—	—						
Long service awards	—	—	—	—	—	—	—	—	—	—						
Post-retirement benefit obligations	—	—	—	—	—	—	—	—	—	—						
Sub Total - Other Staff of Entities		—	—	—	—	—	—	—	—	—						
% Increase	4	—	—	—	—	—	—	—	—	—						
Total Municipal Entities		—	—	—	—	—	—	—	—	—						
TOTAL SALARY, ALLOWANCES & BENEFITS		82 832	88 342	97 254	111 722	104 404	104 404	109 808	115 448	122 423						
% increase	4	5.7%	10.1%	14.9%	(6.6%)	—	—	5.2%	5.1%	6.0%						
TOTAL MANAGERS AND STAFF	5,7	77 648	83 193	91 113	105 563	98 078	98 078	103 201	108 445	115 000						

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OVERBERG DISTRICT MUNICIPALITY

DC3 Overberg - Supporting Table SA23 Salaries, allowances & benefits (political office bearers/councillors/senior managers)

OVERBERG DISTRICT MUNICIPALITY

DC3 Overberg - Supporting Table SA24 Summary of personnel numbers

Summary of Personnel Numbers	Ref	2017/18			Current Year 2018/19			Budget Year 2019/20		
		1,2	Positions	Permanent employees	Contract employees	Positions	Permanent employees	Contract employees	Positions	Permanent employees
Municipal Council and Boards of Municipal Entities										
Councillors (Political Office Bearers plus Other Councillors)			21	—	—	21	—	—	21	—
Board Members of municipal entities	4		—	—	—	—	—	—	—	—
Municipal employees	5		—	—	—	—	—	—	—	—
Municipal Manager and Senior Managers	3	3	—	—	2	3	—	—	4	4
Other Managers	7	10	10	—	—	10	10	—	10	10
Professionals		11	11	—	—	11	11	—	11	11
Finance		—	—	—	—	—	—	—	—	—
Spatial/town planning		—	—	—	—	—	—	—	—	—
Information Technology		—	—	—	—	—	—	—	—	—
Roads		4	4	—	—	4	4	—	4	4
Electricity		—	—	—	—	—	—	—	—	—
Water		—	—	—	—	—	—	—	—	—
Sanitation		—	—	—	—	—	—	—	—	—
Refuse		—	—	—	—	—	—	—	—	—
Other		7	7	—	—	7	7	—	7	7
Technicians		189	188	1	—	179	178	1	179	178
Finance		10	10	—	—	—	—	—	—	—
Spatial/town planning		—	—	—	—	—	—	—	—	—
Information Technology		2	1	1	—	2	1	1	2	1
Roads		92	92	—	—	92	92	—	92	92
Electricity		—	—	—	—	—	—	—	—	—
Water		—	—	—	—	—	—	—	—	—
Sanitation		—	—	—	—	—	—	—	—	—
Refuse		85	85	—	—	85	85	—	85	85
Other		—	—	—	—	—	—	—	—	—
Clerks (Clerical and administrative)		29	29	4	—	—	—	—	—	—
Service and sales workers		—	—	—	—	—	—	—	—	—
Skilled agricultural and fishery workers		—	—	—	—	—	—	—	—	—
Craft and related trades		—	—	—	—	—	—	—	—	—
Plant and Machine Operators		58	—	—	—	—	—	—	—	—
Elementary Occupations		—	—	—	—	—	—	—	—	—
TOTAL PERSONNEL NUMBERS	9	321	238	7	224	189	4	225	200	4
% Increase					(30.2%)	(16.4%)	(42.9%)	0.4%	0.5%	—
Total municipal employees headcount	6, 10									
Finance personnel headcount	8, 10									
Human Resources personnel headcount	8, 10									

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DC3 Overberg - Supporting Table SA25 Budgeted monthly revenue and expenditure

Ref	Description	Budget Year 2019/20												Medium Term Revenue and Expenditure Framework				
		July	August	Sept.	October	November	December	January	February	March	April	May	June	Budget Year 2019/20	+1 2020/21	Budget Year 2019/20	+2 2021/22	
R thousand																		
Revenue By Source																		
Property rates	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
Service charges - electricity revenue	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
Service charges - water revenue	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
Service charges - sanitation revenue	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
Service charges - refuse revenue	894	894	894	894	894	894	894	894	894	894	894	894	894	894	894	11 366	12 048	
Rental of facilities and equipment	1 002	1 002	1 002	1 002	1 002	1 002	1 002	1 002	1 002	1 002	1 002	1 002	1 002	1 002	1 002	12 024	12 746	
Interest earned - external investments	208	208	208	208	208	208	208	208	208	208	208	208	208	208	208	2 500	2 650	
Interest earned - outstanding debtors	8	8	8	8	8	8	8	8	8	8	8	8	8	8	8	100	106	
Dividends received	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
Fines, penalties and forfeits	25	25	25	25	25	25	25	25	25	25	25	25	25	25	25	300	343	
Licences and permits	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
Agency services	798	798	798	798	798	798	798	798	798	798	798	798	798	798	798	9 531	10 156	
Transfers and subsidies	32 860	14 036	10	11 972	10	42 579	10	11 972	10	11 972	10	11 972	10	11 972	10	169 423	175 987	
Other revenue	-	-	-	761	761	761	761	761	761	761	761	761	761	761	761	9 134	9 676	
Gains on disposal of PPE	-	-	-	-	-	5 100	-	-	-	-	-	-	-	-	5 100	-	-	
Total Revenue (excluding capital transfers and com)	36 557	17 733	3 707	20 769	3 707	46 276	5 110	15 669	34 314	15 669	3 707	15 669	3 707	15 669	218 886	222 840	234 706	
Expenditure By Type																		
Employee related costs	8 149	8 149	8 149	8 149	8 149	8 149	8 149	8 149	8 149	8 149	8 149	8 149	8 149	8 149	8 149	103 201	108 445	
Remuneration of councillors	551	551	551	551	551	551	551	551	551	551	551	551	551	551	551	6 607	7 033	
Debt Impairment	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
Depreciation & asset impairment	288	288	288	288	288	288	288	288	288	288	288	288	288	288	288	3 576	3 576	
Finance charges	764	764	764	764	764	764	764	764	764	764	764	764	764	764	764	9 933	10 710	
Bulk purchases	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
Other materials	4 411	4 411	4 411	4 411	4 411	4 411	4 411	4 411	4 411	4 411	4 411	4 411	4 411	4 411	4 411	52 931	56 237	
Contracted services	1 749	1 749	1 749	1 749	1 749	1 749	1 749	1 749	1 749	1 749	1 749	1 749	1 749	1 749	1 749	20 994	22 498	
Transfers and subsidies	32	32	32	32	32	32	32	32	32	32	32	32	32	32	32	360	403	
Other expenditure	2 130	2 130	2 130	2 130	2 130	2 130	2 130	2 130	2 130	2 130	2 130	2 130	2 130	2 130	2 130	25 560	27 363	
Loss on disposal of PPE	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
Total Expenditure	18 083	18 083	18 083	23 501	18 083	18 083	18 083	18 083	18 083	18 083	18 083	18 083	18 083	18 083	222 412	235 487	249 649	
Surplus/(Deficit)	18 474	(350)	(14 376)	2 686	(19 794)	28 193	(12 973)	(2 414)	16 231	(2 414)	(14 376)	(2 414)	(2 414)	(2 414)	(2 414)	(3 527)	(12 646)	(14 943)
Transfers and subsidies - capital (monetary allocations) (National / Provincial and District)	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
Transfers and subsidies - capital (monetary allocations) (National / Provincial Departmental Agencies, Households, Non-profit Institutions, Private Enterprises, Public Corporations, Higher Educational Institutions)	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
Transfers and subsidies - capital (link-kind - all contributions)	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
Taxation	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
Attributable to minorities	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
Share of surplus/(deficit) of associate	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
Surplus/(Deficit)	1 100	-	-	-	-	-	-	-	-	-	-	-	-	-	-	1 100	2 641	3 125
1 18 474	750	(14 376)	2 686	(19 794)	28 193	(12 973)	(2 414)	16 231	(2 414)	(14 376)	(2 414)	(2 414)	(2 414)	(2 414)	(2 414)	(2 427)	(9 805)	(11 816)
1 18 474	750	(14 376)	2 686	(19 794)	28 193	(12 973)	(2 414)	16 231	(2 414)	(14 376)	(2 414)	(2 414)	(2 414)	(2 414)	(2 414)	(2 427)	(9 805)	(11 816)

OVERBERG DISTRICT MUNICIPALITY

DC3 Overberg - Supporting Table SA26 Budgeted monthly revenue and expenditure (municipal vote)

R thousand	Description	Ref	Budget Year 2019/20												Medium Term Revenue and Expenditure Framework		
			July	August	Sept.	October	November	December	January	February	March	April	May	June	Budget Year 2019/20 +1 2020/21	Budget Year 2019/20 +2 2021/22	
Revenue by Vote																	
Vote 1 - Municipal Manager		843	843	843	843	843	843	843	843	843	843	843	843	843	15 220	10 727	
Vote 2 - Management Services		2	2	2	2	2	2	2	2	2	2	2	2	2	-	-	
Vote 3 - Corporate Services		1 221	1 221	1 221	1 221	1 221	1 221	1 221	1 221	1 221	1 221	1 221	1 221	1 221	24	25	
Vote 4 - Finance		16 347	16 347	16 347	16 347	16 347	16 347	16 347	16 347	16 347	16 347	16 347	16 347	16 347	79 998	84 215	
Vote 5 - Community Services		34 490	34 490	34 490	34 490	34 490	34 490	34 490	34 490	34 490	34 490	34 490	34 490	34 490	124 745	130 715	
Total Revenue by Vote		36 557	18 833	3 707	20 769	3 707	46 276	5 110	15 689	34 314	15 689	3 707	15 689	219 986	225 881	237 831	
Expenditure by Vote to be appropriated																	
Vote 1 - Municipal Manager		1 267	1 267	1 267	1 267	1 267	1 267	1 267	1 267	1 267	1 267	1 267	1 267	1 267	15 563	16 444	
Vote 2 - Management Services		-	-	-	-	-	-	-	-	-	-	-	-	-	-	17 471	
Vote 3 - Corporate Services		936	936	936	936	936	936	936	936	936	936	936	936	936	11 620	12 323	
Vote 4 - Finance		1 996	1 996	1 996	1 996	1 996	1 996	1 996	1 996	1 996	1 996	1 996	1 996	1 996	24 521	25 787	
Vote 5 - Community Services		13 884	13 884	13 884	13 884	13 884	13 884	13 884	13 884	13 884	13 884	13 884	13 884	13 884	170 708	180 913	
Total Expenditure by Vote		18 083	18 083	18 083	23 301	18 083	18 083	18 083	18 083	18 083	18 083	18 083	18 083	18 083	222 412	235 487	
Surplus/(Deficit) before assoc.		18 474	750	(14 376)	2 686	(19 794)	28 193	(12 973)	(2 414)	16 231	(2 414)	(14 376)	(2 414)	(2 414)	(2 427)	(9 805)	(11 818)
Taxation		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
Attributable to minorities		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
Share of surplus/ (deficit) of associate		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
Surplus/(Deficit)		1	18 474	750	(14 376)	2 686	(19 794)	28 193	(12 973)	(2 414)	16 231	(2 414)	(14 376)	(2 414)	(2 427)	(9 805)	(11 818)

OVERBERG DISTRICT MUNICIPALITY
26 LONG STREET / PRIVATE BAG X22
BREDASCORP 7280

27 MAY 2019

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OVERBERG DISTRICT MUNICIPALITY

OVERBERG DISTRICT MUNICIPALITY
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DC3 Overberg - Supporting Table SA27 Budgeted monthly revenue and expenditure (functional classification)

27 MAY 2019

Description	Ref	Budget Year 2019/20												Medium Term Revenue and Expenditure Framework						
		July	August	Sept.	October	November	December	January	TEL: 028 425 1157 Fax: 028 425 1155 Email: Overberg.District.Municipality@overberg.district.muni.za	2019/20	Budget Year +1 2020/21	Budget Year +2 2021/22								
R thousand		July	August	Sept.	October	November	December	January		2019/20										
Revenue - Functional																				
Governance and administration	2 066	15 083	1 066	18 128	1 066	13 028	2 470	13 029	1 066	13 029	1 066	13 029	94 141	92 125	96 154					
Executive and council	798	798	5 898	798	798	798	798	798	798	798	798	798	14 681	10 156	10 766					
Finance and administration	1 268	14 284	268	12 231	268	12 231	1 672	12 231	268	12 231	268	12 231	79 459	81 969	85 389					
Internal audit	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-			
Community and public safety	2 978	2 835	1 735	1 735	1 735	1 735	1 735	1 735	1 735	1 735	1 735	1 735	23 188	24 713	26 310					
Community and social services	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-			
Sport and recreation	2 611	1 368	1 368	1 368	1 368	1 368	1 368	1 368	1 368	1 368	1 368	1 368	17 638	17 400	18 444					
Public safety	340	1 440	340	340	340	340	340	340	340	340	340	340	5 164	7 170	7 714					
Housing	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-			
Health	26	26	26	26	26	26	26	26	26	26	26	26	26	315	143	152				
Economic and environmental services	30 619	12	12	30 619	12	30 619	12	30 619	12	30 619	12	30 619	12	91 984	97 476	103 319				
Planning and development	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-			
Road transport	30 607	12	12	30 607	12	30 607	12	30 607	12	30 607	12	30 607	12	91 821	97 331	103 171				
Environmental protection	894	894	894	894	894	894	894	894	894	894	894	894	12	143	146	148				
Trading services	-	-	-	-	-	-	-	-	-	-	-	-	-	10 723	11 366	12 048				
Energy sources	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-			
Water management	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-			
Waste water management	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-			
Other	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-			
Total Revenue - Functional	36 557	18 833	3 707	20 769	3 707	46 276	5 110	15 689	34 314	15 689	3 707	15 689	219 986	225 681	237 831					
Expenditure - Functional																				
Governance and administration	4 190	4 190	4 190	5 598	4 190	4 190	4 190	4 190	4 190	4 190	4 190	4 190	4 190	51 593	54 448	57 797				
Executive and council	1 134	1 134	1 134	1 134	1 134	1 134	1 134	1 134	1 134	1 134	1 134	1 134	(1 589)	11 191	11 857	12 567				
Finance and administration	2 948	2 948	2 948	2 948	2 948	2 948	2 948	2 948	2 948	2 948	2 948	2 948	5 670	39 035	41 145	43 698				
Internal audit	108	108	108	108	108	108	108	108	108	108	108	108	108	1 366	1 446	1 532				
Community and public safety	5 202	5 202	5 202	5 202	5 202	5 202	7 432	5 202	5 202	5 202	5 202	5 202	5 202	64 657	68 395	72 384				
Community and social services	1 529	1 529	1 529	1 529	1 529	1 529	1 529	1 529	1 529	1 529	1 529	1 529	-	-	-	-	-			
Sport and recreation	2 482	2 482	2 482	2 482	2 482	2 482	3 571	2 482	2 482	2 482	2 482	2 482	2 482	2 482	30 876	32 656	34 575			
Public safety	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-			
Housing	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-			
Health	1 191	1 191	1 191	1 191	1 191	1 191	1 191	1 191	1 191	1 191	1 191	1 191	1 191	14 962	16 444	17 392				
Economic and environmental services	7 838	7 838	7 838	7 838	7 838	7 838	7 838	7 838	7 838	7 838	7 838	7 838	7 838	95 933	101 717	107 802				
Planning and development	104	104	104	104	104	104	104	104	104	104	104	104	104	1 312	1 388	1 471				
Road transport	7 511	7 511	7 511	7 511	7 511	7 511	7 511	7 511	7 511	7 511	7 511	7 511	7 511	91 821	97 331	103 171				
Environmental protection	853	853	853	853	853	853	853	853	853	853	853	853	853	2 750	2 958	3 160				
Trading services	-	-	-	-	-	-	-	-	-	-	-	-	-	10 299	10 927	11 666				
Energy sources	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-			
Water management	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-			
Waste water management	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-			
Other	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-			
Total Expenditure - Functional	18 083	18 083	18 083	23 501	18 083	18 083	18 083	18 083	18 083	18 083	18 083	18 083	18 083	222 472	235 487	249 649				
Surplus/(Deficit) before assoc.	18 474	750	(14 376)	2 686	(19 794)	28 193	(12 973)	(2 414)	16 231	(2 414)	(14 376)	(2 414)	(2 414)	(2 414)	(2 414)	(11 818)	(11 818)			
Share of surplus/ (deficit) of associate	1	18 474	750	(14 376)	2 686	(19 794)	28 193	(12 973)	(2 414)	16 231	(2 414)	(14 376)	(2 414)	(2 414)	(2 414)	(2 414)	(11 818)	(11 818)		
Surplus/(Deficit)																				

OVERBERG DISTRICT MUNICIPALITY

DC3 Overberg - Supporting Table SA28 Budgeted monthly capital expenditure (municipal vote)

R thousand	Description	Ref	Budget Year 2019/20												Medium Term Revenue and Expenditure Framework		
			July	August	Sept.	October	Nov.	Dec.	January	Feb.	March	April	May	June	Budget Year 2019/20	+1 2020/21	+2 2021/22
Multi-year expenditure to be appropriated																	
	Vote 1 - Municipal Manager	1	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
	Vote 2 - Management Services		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
	Vote 3 - Corporate Services		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
	Vote 4 - Finance		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
	Vote 5 - Community Services		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
	Capital multi-year expenditure sub-total		2	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Single-year expenditure to be appropriated																	
	Vote 1 - Municipal Manager		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
	Vote 2 - Management Services		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
	Vote 3 - Corporate Services		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
	Vote 4 - Finance		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
	Vote 5 - Community Services		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
	Capital single-year expenditure sub-total		2	4	4	129	129	129	129	129	129	129	129	129	129	129	129
	Total Capital Expenditure		2	4	4	129	129	129	129	129	129	129	129	129	129	129	129

OVERBERG DISTRICT MUNICIPALITY
 26 LONG STREET / PRIVATE BAG X22

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27 MAY 2019

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OVERBERG DISTRICT MUNICIPALITY

DC3 Overberg - Supporting Table SA29 Budgeted monthly capital expenditure (functional classification)

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OVERBERG DISTRICT MUNICIPALITY

DC3 Overberg - Supporting Table SA30 Budgeted monthly cash flow

R thousand	Cash Receipts By Source	Budget Year 2018/20										Medium Term Revenue and Expenditure Framework					
		July	August	Sept.	October	November	December	January	February	March	April	May	June	Budget Year 2019/20	+1 2020/21	Budget Year +2 2021/22	
Property rates														-	-	-	
Service charges - electricity revenue														-	-	-	
Service charges - water revenue														-	-	-	
Service charges - sanitation revenue														-	-	-	
Rental of facilities and equipment														-	-	-	
Interest earned - ex kmlv inv estments	894	894	894	894	894	894	894	894	894	894	894	894	894	10 723	11 366	12 048	
Interest earned - outstanding debts	1 002	1 002	1 002	1 002	1 002	1 002	1 002	1 002	1 002	1 002	1 002	1 002	1 002	12 204	12 746	13 511	
Dividends received	8	8	8	8	8	8	8	8	8	8	8	8	8	2 650	2 650	2 650	
Fines, penalties and forfeits														-	-	-	
Licences and permits	25	25	25	25	25	25	25	25	25	25	25	25	25	300	343	352	
Agency services	798	798	798	798	798	798	798	798	798	798	798	798	798	9 581	10 166	10 768	
Transfer receipts - operational	32 860	32 860	32 860	32 860	32 860	32 860	32 860	32 860	32 860	32 860	32 860	32 860	32 860	375 937	385 058	395 125	
Other revenue	761	761	761	761	761	761	761	761	761	761	761	761	761	9 676	10 251	10 825	
Cash Receipts by Source	36 557	36 557	36 557	36 557	36 557	36 557	36 557	36 557	36 557	36 557	36 557	36 557	36 557	222 840	234 706	246 531	
Other Cash Flows by Source														-	-	-	
Transfer receipts - capital														1 100	1 100	1 100	
Transfers and subsidies - capital (monetary allocations) National / Provincial Departmental Agencies, Households, Non-profit Institutions, Private Enterprises, Public Corporations, Higher Educational Institutions) & Transfers and subsidies - capital (in-kind - all)														-	-	-	
Proceeds on disposal of PPE														-	-	-	
Short term loans														-	-	-	
Borrowing long term/refinancing														-	-	-	
Increase (decrease) in consumer deposits														-	-	-	
Decrease (increase) in non-current debtors														-	-	-	
Decrease (increase) in other non-current receivable assets														-	-	-	
Total Cash Receipts by Source	36 557	36 557	36 557	36 557	36 557	36 557	36 557	36 557	36 557	36 557	36 557	36 557	36 557	222 840	234 706	246 531	
Cash Payments by Type																	
Employee related costs	8 148	8 148	8 148	8 149	8 149	8 149	8 149	8 149	8 149	8 149	8 149	8 149	8 149	5 513	105 556	111 877	
Remuneration of councillors	551	551	551	551	551	551	551	551	551	551	551	551	551	6 607	7 003	7 423	
Finance charges	764	764	764	764	764	764	764	764	764	764	764	764	764	(5 325)	3 255	3 450	
Bulk purchases - Electricity														-	-	-	
Bulk purchases - Water & Sewer														-	-	-	
Other materials	4 441	4 441	4 441	4 441	4 441	4 441	4 441	4 441	4 441	4 441	4 441	4 441	4 441	44 411	52 931	56 297	
Contractor services	1 749	1 749	1 749	1 749	1 749	1 749	1 749	1 749	1 749	1 749	1 749	1 749	1 749	20 984	22 496	23 834	
Transfers and grants - other municipalities	32	32	32	32	32	32	32	32	32	32	32	32	32	320	343	347	
Transfers and grants - other	2 130	2 130	2 130	2 130	2 130	2 130	2 130	2 130	2 130	2 130	2 130	2 130	2 130	2 153	26 583	27 591	
Other expenditure	17 785	17 785	17 785	17 785	17 785	17 785	17 785	17 785	17 785	17 785	17 785	17 785	17 785	9 083	210 135	222 422	
Cash Payments by Type														-	-	-	
Other Cash Flows/Payments by Type														300	11 353	3 530	
Capital assets	4	4	4	4	4	4	4	4	4	4	4	4	4	239	239	239	
Repayment of borrowing	239	239	239	239	239	239	239	239	239	239	239	239	239	2872	2 949	3 585	
Other Cash Flow Payments														-	-	-	
Total Cash Payments by Type	18 028	18 028	18 028	18 028	18 028	18 028	18 028	18 028	18 028	18 028	18 028	18 028	18 028	9 523	224 361	245 350	
NET INCREASE/(DECREASE) IN CASH HELD	16 528	(296)	(14 447)	1 506	(21 020)	26 993	(15 233)	(2 659)	9 938	(2 455)	(14 318)	7 146	(4 375)	(3 366)	(5 119)	35 153	35 153
Cash/cash equivalents at the beginning of the month/year	38 528	57 760	43 314	44 820	23 800	50 793	37 500	34 841	44 179	42 324	23 006	35 153	35 153	31 757	31 757	26 630	
Cash/cash equivalents at the month/year end	58 055	57 760	43 314	44 820	23 800	50 793	37 500	34 841	44 179	42 324	23 006	35 153	35 153	31 757	31 757	26 630	

OVERBERG DISTRICT MUNICIPALITY
26 LONG STREET / PRIVATE BAG X22
BREDASDORP 7280



27 MAY 2019

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OVERBERG DISTRICT MUNICIPALITY

DC3 Overberg - NOT REQUIRED - municipality does not have entities

Description R million	Ref	2015/16	2016/17	2017/18	Current Year 2018/19			2019/20 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2019/20	Budget Year +1 2020/21	Budget Year +2 2021/22
Financial Performance										
Property rates										
Service charges										
Investment revenue										
Transfers recognised - operational										
Other own revenue										
Contributions recognised - capital & contributed assets										
Total Revenue (excluding capital transfers and control)		-	-	-	-	-	-	-	-	-
Employee costs										
Remuneration of Board Members										
Depreciation & asset impairment										
Finance charges										
Materials and bulk purchases										
Transfers and grants										
Other expenditure										
Total Expenditure		-	-	-	-	-	-	-	-	-
Surplus/(Deficit)		-	-	-	-	-	-	-	-	-
Capital expenditure & funds sources										
Capital expenditure										
Transfers recognised - operational										
Borrowing										
Internally generated funds										
Total sources		-	-	-	-	-	-	-	-	-
Financial position										
Total current assets										
Total non current assets										
Total current liabilities										
Total non current liabilities										
Equity										
Cash flows										
Net cash from (used) operating										
Net cash from (used) investing										
Net cash from (used) financing										
Cash/cash equivalents at the year end		-	-	-	-	-	-	-	-	-

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DC3 Overberg - Supporting Table SA32 List of external mechanisms

External mechanism Name of organisation	Yrs/ Mths	Period of agreement 1.	Service provided	Expiry date of service delivery agreement or contract	Monetary value of agreement 2.
		Number			R thousand

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DC3 Overberg - Supporting Table SA33 Contracts having future budgetary implications

Description R thousand	Ref 1,3	Preceding Years	Current Year 2018/19	2019/20 Medium Term Revenue & Expenditure Framework			Forecast 2022/23	Forecast 2023/24	Forecast 2024/25	Forecast 2025/26	Forecast 2026/27	Forecast 2027/28	Forecast 2028/29	Total Contract Value
				Original Budget	Budget Year 2019/20	Budget Year +1 2020/21	Budget Year +2 2021/22	Estimate						
Parent Municipality:														
Revenue Obligation By Contract	2													-
Contract 1														-
Contract 2														-
Contract 3 etc														-
Total Operating Revenue Implication		-	-	-	-	-	-	-	-	-	-	-	-	-
Expenditure Obligation By Contract	2													-
Contract 1														-
Contract 2														-
Contract 3 etc														-
Total Operating Expenditure Implication		-	-	-	-	-	-	-	-	-	-	-	-	-
Capital Expenditure Obligation By Contract	2													-
Contract 1														-
Contract 2														-
Contract 3 etc														-
Total Capital Expenditure Implication		-	-	-	-	-	-	-	-	-	-	-	-	-
Total Parent Expenditure Implication		-	-	-	-	-	-	-	-	-	-	-	-	-
Entities:														
Revenue Obligation By Contract	2													-
Contract 1														-
Contract 2														-
Contract 3 etc														-
Total Operating Revenue Implication		-	-	-	-	-	-	-	-	-	-	-	-	-
Expenditure Obligation By Contract	2													-
Contract 1														-
Contract 2														-
Contract 3 etc														-
Total Operating Expenditure Implication		-	-	-	-	-	-	-	-	-	-	-	-	-
Capital Expenditure Obligation By Contract	2													-
Contract 1														-
Contract 2														-
Contract 3 etc														-
Total Capital Expenditure Implication		-	-	-	-	-	-	-	-	-	-	-	-	-
Total Entity Expenditure Implication		-	-	-	-	-	-	-	-	-	-	-	-	-

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DC3 Overberg - Supporting Table SA34a Capital expenditure on new assets by asset class

Description R thousand	Ref	2015/16			2016/17			2017/18			Current Year 2018/19			2019/20 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2019/20	Budget Year +1 2020/21	Budget Year +2 2021/22						
Capital expenditure on new assets by Asset Class/Sub-class																
Community Assets		93	-	125	-	2 900	2 900	2 900	-	-	-					
Community Facilities		93	-	125	-	2 900	2 900	2 900	-	-	-					
Fire/Ambulance Stations		93	-	125	-	2 900	2 900	2 900	-	-	-					
Other assets		7	-	13	138	138	138	-	-	-						
Operational Buildings		-	-	-	88	88	88	-	-	-						
Municipal Offices		-	-	-	88	88	88	-	-	-						
Housing		7	-	13	50	50	50	-	-	-						
Staff Housing		7	-	13	50	50	50	-	-	-						
Social Housing		-	-	-	-	-	-	-	-	-						
Capital Spares		-	-	-	-	-	-	-	-	-						
Biological or Cultivated Assets		-	-	-	-	-	-	-	-	-						
Biological or Cultivated Assets		-	-	-	-	-	-	-	-	-						
Intangible Assets		99	174	-	-	-	-	-	-	-						
Servitudes		99	174	-	-	-	-	-	-	-						
Licences and Rights		99	174	-	-	-	-	-	-	-						
Water Rights		-	-	-	-	-	-	-	-	-						
Effluent Licenses		-	-	-	-	-	-	-	-	-						
Solid Waste Licenses		-	-	-	-	-	-	-	-	-						
Computer Software and Applications		99	174	-	-	-	-	-	-	-						
Load Settlement Software Applications		-	-	-	-	-	-	-	-	-						
Unspecified		-	-	-	-	-	-	-	-	-						
Computer Equipment		3	-	14	-	-	-	-	-	-						
Computer Equipment		3	-	14	-	-	-	-	-	-						
Furniture and Office Equipment		17	804	(1)	13	-	-	-	30	-						
Furniture and Office Equipment		17	804	(1)	13	-	-	-	30	-						
Machinery and Equipment		140	111	2 794	3 698	3 698	3 698	1 640	2 856	3 125						
Machinery and Equipment		140	111	2 794	3 698	3 698	3 698	1 640	2 856	3 125						
Transport Assets		-	267	-	-	449	449	-	-	-						
Transport Assets		-	267	-	-	449	449	-	-	-						
Land		-	-	-	-	-	-	-	-	-						
Land		-	-	-	-	-	-	-	-	-						
Zoo's, Marine and Non-biological Animals		-	-	-	-	-	-	-	-	-						
Zoo's, Marine and Non-biological Animals		-	-	-	-	-	-	-	-	-						
Total Capital Expenditure on new assets	1	360	1 357	2 945	3 849	7 185	7 185	4 570	2 856	3 125						

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DC3 Overberg - Supporting Table SA34b Capital expenditure on the renewal of existing assets by asset class

Description R thousand	Ref	2015/16	2016/17	2017/18	Current Year 2018/19			2019/20 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2019/20	Budget Year +1 2020/1	Budget Year +2 2021/2
Capital expenditure on renewal of existing assets by Asset Class/Sub-class										
Infrastructure		88	-	-	500	900	900	200	-	-
Water Supply Infrastructure		-	-	-	400	800	800	200	-	-
Distribution		-	-	-	400	800	800	200	-	-
Sanitation Infrastructure		88	-	-	100	100	100	-	-	-
Reticulation		88	-	-	100	100	100	-	-	-
Other assets		20	-	169	760	760	760	-	-	-
Operational Buildings		20	-	-	240	240	240	-	-	-
Municipal Offices		20	-	-	240	240	240	-	-	-
Housing		-	-	169	520	520	520	-	-	-
Staff Housing		-	-	-	-	-	-	-	-	-
Social Housing		-	-	169	520	520	520	-	-	-
Capital Spares		-	-	-	-	-	-	-	-	-
Intangible Assets		-	-	6	-	-	-	-	-	-
Servitudes		-	-	6	-	-	-	-	-	-
Licences and Rights		-	-	6	-	-	-	-	-	-
Computer Software and Applications		-	-	6	-	-	-	-	-	-
Computer Equipment		359	-	133	390	-	-	-	-	-
Computer Equipment		359	-	133	390	-	-	-	-	-
Furniture and Office Equipment		225	2 602	123	215	228	228	35	35	35
Furniture and Office Equipment		225	2 602	123	215	228	228	35	35	35
Machinery and Equipment		4	-	-	-	-	-	-	-	-
Machinery and Equipment		4	-	-	-	-	-	-	-	-
Transport Assets		2 522	2 823	740	-	-	-	-	-	-
Transport Assets		2 522	2 823	740	-	-	-	-	-	-
Land		-	-	1 164	-	-	-	-	-	-
Land		-	-	1 164	-	-	-	-	-	-
Zoo's, Marine and Non-biological Animals		-	-	-	-	-	-	-	-	-
Zoo's, Marine and Non-biological Animals		-	-	-	-	-	-	-	-	-
Total Capital Expenditure on renewal of existing	1	3 216	5 425	2 336	1 865	1 888	1 888	235	35	35

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DC3 Overberg - Supporting Table SA34c Repairs and maintenance expenditure by asset class

Description R thousand	Ref	2015/16	2016/17	2017/18	Current Year 2018/19			2019/20 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2019/20 +1 2020/21 +2 2021/22	Budget Year +1 2020/21	Budget Year +2 2021/22
Repairs and maintenance expenditure by Asset Class/Sub-class										
Infrastructure		66 556	60 711	71 701	85 357	84 951	84 951	85 714	90 857	96 309
Roads Infrastructure		64 609	60 163	71 133	80 957	83 642	83 642	81 686	86 588	91 783
Roads		64 609	60 163	71 133	80 957	83 642	83 642	81 686	86 588	91 783
Solid Waste Infrastructure		1 947	548	569	4 401	1 308	1 308	4 028	4 270	4 526
Landfill Sites		1 947	548	569	4 401	1 308	1 308	4 028	4 270	4 526
Other assets		1 427	676	428	798	696	696	1 328	1 408	1 492
Operational Buildings		1 427	676	428	258	248	248	—	—	—
Municipal Offices		1 427	676	428	258	248	248	—	—	—
Housing		—	—	—	540	448	448	1 328	1 408	1 492
Staff Housing		—	—	—	540	448	448	1 328	1 408	1 492
Social Housing		—	—	—	—	—	—	—	—	—
Capital Spares		—	—	—	—	—	—	—	—	—
Furniture and Office Equipment		—	—	—	162	186	186	—	—	—
Furniture and Office Equipment		—	—	—	162	186	186	—	—	—
Machinery and Equipment		799	1 475	2 792	2 961	2 670	2 670	3 160	3 371	3 574
Machinery and Equipment		799	1 475	2 792	2 961	2 670	2 670	3 160	3 371	3 574
Transport Assets		4 112	6 226	5 217	4 959	5 207	5 207	6 423	6 811	7 219
Transport Assets		4 112	6 226	5 217	4 959	5 207	5 207	6 423	6 811	7 219
Land		—	—	—	—	—	—	—	—	—
Land		—	—	—	—	—	—	—	—	—
Zoo's, Marine and Non-biological Animals		—	—	—	—	—	—	—	—	—
Zoo's, Marine and Non-biological Animals		—	—	—	—	—	—	—	—	—
Total Repairs and Maintenance Expenditure	1	72 893	69 088	80 139	94 238	93 709	93 709	96 626	102 447	108 594

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DC3 Overberg - Supporting Table SA34d Depreciation by asset class

Description R thousand	Ref	2015/16	2016/17	2017/18	Current Year 2018/19			2019/20 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2019/20	Budget Year +1 2020/21	Budget Year +2 2021/22
Depreciation by Asset Class/Sub-class										
Infrastructure		1 155	1 094	1 092	524	524	524	524	524	524
Roads Infrastructure		159	164	154	154	154	154	154	154	154
Roads		159	164	154	154	154	154	154	154	154
Electrical Infrastructure		34	14	33	33	33	33	33	33	33
LV Networks		34	14	33	33	33	33	33	33	33
Capital Spares		—	—	—	—	—	—	—	—	—
Water Supply Infrastructure		38	34	37	37	37	37	37	37	37
Reservoirs		36	32	35	35	35	35	35	35	35
Distribution		2	2	2	2	2	2	2	2	2
Sanitation Infrastructure		328	314	300	300	300	300	300	300	300
Reliculation		328	314	300	300	300	300	300	300	300
Solid Waste Infrastructure		598	569	568	—	—	—	—	—	—
Landfill Sites		598	569	568	—	—	—	—	—	—
Community Assets		10	10	1	14	14	14	14	14	14
Community Facilities		10	10	1	14	14	14	14	14	14
Fire/Ambulance Stations		10	10	—	13	13	13	13	13	13
Public Open Space		0	0	1	0	0	0	0	0	0
Public Ablution Facilities		0	0	—	0	0	0	0	0	0
Other assets		248	248	254	211	211	211	211	211	211
Operational Buildings		69	69	75	35	35	35	35	35	35
Municipal Offices		69	69	75	34	34	34	34	34	34
Stores		0	0	0	0	0	0	0	0	0
Housing		179	179	179	176	176	176	176	176	176
Staff Housing		1	1	1	1	1	1	1	1	1
Social Housing		178	178	178	175	175	175	175	175	175
Capital Spares		—	—	—	—	—	—	—	—	—
Intangible Assets		62	75	76	81	81	81	81	81	81
Servitudes		—	—	—	—	—	—	—	—	—
Licences and Rights		62	75	76	81	81	81	81	81	81
Water Rights		—	—	—	—	—	—	—	—	—
Effluent Licenses		—	—	—	—	—	—	—	—	—
Solid Waste Licenses		—	—	—	—	—	—	—	—	—
Computer Software and Applications		62	75	76	81	81	81	81	81	81
Load Settlement Software Applications		—	—	—	—	—	—	—	—	—
Unspecified		—	—	—	—	—	—	—	—	—
Computer Equipment		144	142	272	272	272	272	272	272	272
Computer Equipment		144	142	272	272	272	272	272	272	272
Furniture and Office Equipment		403	466	675	675	675	675	675	675	675
Furniture and Office Equipment		403	466	675	675	675	675	675	675	675
Machinery and Equipment		368	717	837	836	1 311	1 311	1 311	1 311	1 311
Machinery and Equipment		368	717	837	836	1 311	1 311	1 311	1 311	1 311
Transport Assets		356	502	468	488	488	488	488	488	488
Transport Assets		356	502	468	488	488	488	488	488	488
Land		—	—	—	—	—	—	—	—	—
Land		—	—	—	—	—	—	—	—	—
Zoo's, Marine and Non-biological Animals		—	—	—	—	—	—	—	—	—
Zoo's, Marine and Non-biological Animals		—	—	—	—	—	—	—	—	—
Total Depreciation	1	2 747	3 254	3 695	3 101	3 576	3 576	3 576	3 576	3 576

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DC3 Overberg - Supporting Table S34e Capital expenditure on the upgrading of existing assets by asset class

Description	Ref	2015/16	2016/17	2017/18	Current Year 2018/19			2019/20 Medium Term Revenue & Expenditure Framework				
					Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2019/20	O
R thousand	1											
Capital expenditure on upgrading of existing assets by Asset Class/Sub-class												
Infrastructure		-	-	-	26 977	22 356	22 356	6 128	-	-	-	
Solid Waste Infrastructure		-	-	-	26 977	22 356	22 356	6 128	-	-	-	
Landfill Sites		-	-	-	26 977	22 356	22 356	6 128	-	-	-	
Other assets		-	-	-	-	-	-	120	515	470		
Housing		-	-	-	-	-	-	120	515	470		
Staff Housing		-	-	-	-	-	-	-	-	-		
Social Housing		-	-	-	-	-	-	120	515	470		
Capital Spares		-	-	-	-	-	-	-	-	-		
Computer Equipment		-	-	49	50	440	440	300	300	300		
Computer Equipment		-	-	49	50	440	440	300	300	300		
Total Capital Expenditure on upgrading of existing assets	1	-	-	51	27 027	22 796	22 796	6 548	815	770		

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DC3 Overberg - Supporting Table SA35 Future financial implications of the capital budget

Vote Description R thousand	Ref	2019/20 Medium Term Revenue & Expenditure Framework			Forecasts			
		Budget Year 2019/20	Budget Year +1 2020/21	Budget Year +2 2021/22	Forecast 2022/23	Forecast 2023/24	Forecast 2024/25	Present value
Capital expenditure	1							
Vote 1 - Municipal Manager		-	-	-				
Vote 2 - Management Services		-	-	-				
Vote 3 - Corporate Services		300	300	300				
Vote 4 - Finance		65	35	35				
Vote 5 - Community Services		10 988	3 371	3 595				
Vote 6 - [NAME OF VOTE 6]		-	-	-				
Vote 7 - [NAME OF VOTE 7]		-	-	-				
Vote 8 - [NAME OF VOTE 8]		-	-	-				
Vote 9 - [NAME OF VOTE 9]		-	-	-				
Vote 10 - [NAME OF VOTE 10]		-	-	-				
Vote 11 - [NAME OF VOTE 11]		-	-	-				
Vote 12 - [NAME OF VOTE 12]		-	-	-				
Vote 13 - [NAME OF VOTE 13]		-	-	-				
Vote 14 - [NAME OF VOTE 14]		-	-	-				
Vote 15 - [NAME OF VOTE 15]		-	-	-				
<i>List entity summary if applicable</i>								
Total Capital Expenditure		11 353	3 706	3 930	-	-	-	-
Future operational costs by vote	2							
Vote 1 - Municipal Manager		-	-	-				
Vote 2 - Management Services		-	-	-				
Vote 3 - Corporate Services		-	-	-				
Vote 4 - Finance		-	-	-				
Vote 5 - Community Services		4 028	4 270	4 526				
Vote 6 - [NAME OF VOTE 6]		-	-	-				
Vote 7 - [NAME OF VOTE 7]		-	-	-				
Vote 8 - [NAME OF VOTE 8]		-	-	-				
Vote 9 - [NAME OF VOTE 9]		-	-	-				
Vote 10 - [NAME OF VOTE 10]		-	-	-				
Vote 11 - [NAME OF VOTE 11]		-	-	-				
Vote 12 - [NAME OF VOTE 12]		-	-	-				
Vote 13 - [NAME OF VOTE 13]		-	-	-				
Vote 14 - [NAME OF VOTE 14]		-	-	-				
Vote 15 - [NAME OF VOTE 15]		-	-	-				
<i>List entity summary if applicable</i>								
Total future operational costs		4 028	4 270	4 526	-	-	-	-
Future revenue by source	3							
Property rates		-	-	-				
Service charges - electricity revenue		-	-	-				
Service charges - water revenue		-	-	-				
Service charges - sanitation revenue		-	-	-				
Service charges - refuse revenue		(10 723)	(11 366)	(12 048)				
Rental of facilities and equipment		-	-	-				
<i>List other revenues sources if applicable</i>								
<i>List entity summary if applicable</i>								
Total future revenue		(10 723)	(11 366)	(12 048)	-	-	-	-
Net Financial Implications		26 104	19 342	20 504	-	-	-	-

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DC3 Overberg - Supporting Table S336 Detailed capital budget

Financial Performance & Resource Allocation											
Fiscal Year		Revenue		Expenses		Net Income		Debt Service		Capital Expenditure	
Period	Amount (\$k)	Period	Amount (\$k)	Period	Amount (\$k)	Period	Amount (\$k)	Period	Amount (\$k)	Period	Amount (\$k)
Q1	120	Q1	110	Q1	90	Q1	20	Q1	10	Q1	50
Q2	130	Q2	120	Q2	100	Q2	30	Q2	15	Q2	60
Q3	140	Q3	130	Q3	110	Q3	40	Q3	20	Q3	70
Q4	150	Q4	140	Q4	120	Q4	50	Q4	25	Q4	80
Total	540	Total	500	Total	420	Total	120	Total	70	Total	260
Strategic Initiatives & Project Portfolio											
Category	Project ID	Description	Budget (\$k)	Actual (\$k)	Variance (\$k)	Progress (%)	Timeline	Impact	Risk Level	Status	Notes
Infrastructure	I-001	Smart Grid Upgrade	150	140	-10	85%	Q3-Q4	High	Medium	On Track	Stable performance.
Infrastructure	I-002	Water Treatment Plant Expansion	200	180	-20	70%	Q1-Q2	Medium	Low	At Risk	Delays in permitting.
Infrastructure	I-003	Transportation Network Optimization	180	160	-20	60%	Q2-Q3	Medium	Medium	At Risk	Cost overruns.
Infrastructure	I-004	Renewable Energy Project	100	90	-10	50%	Q3-Q4	Medium	Medium	At Risk	Technical challenges.
Technology	T-001	Cloud Computing Migration	80	70	-10	40%	Q1-Q2	Medium	Medium	At Risk	Vendor issues.
Technology	T-002	Data Center Modernization	120	100	-20	30%	Q2-Q3	Medium	Medium	At Risk	Scope creep.
Technology	T-003	AI-powered Analytics Platform	90	80	-10	20%	Q3-Q4	Medium	Medium	At Risk	Resource constraints.
Technology	T-004	Blockchain Implementation	60	50	-10	10%	Q4-Q1	Medium	Medium	At Risk	Regulatory hurdles.
Operations	O-001	Supply Chain Optimization	100	90	-10	75%	Q1-Q2	Low	Low	On Track	Efficient performance.
Operations	O-002	Manufacturing Line Automation	130	120	-10	60%	Q2-Q3	Low	Low	At Risk	Initial setup issues.
Operations	O-003	Quality Control System Upgrade	80	70	-10	50%	Q3-Q4	Low	Low	At Risk	Delivery delays.
Operations	O-004	Inventory Management Software	50	40	-10	40%	Q4-Q1	Low	Low	At Risk	Implementation challenges.
Human Resources	H-001	Employee Training Program	70	60	-10	60%	Q1-Q2	Medium	Medium	At Risk	Employee resistance.
Human Resources	H-002	Recruitment Process Automation	90	80	-10	50%	Q2-Q3	Medium	Medium	At Risk	Vendor reliability concerns.
Human Resources	H-003	Performance Management System	60	50	-10	40%	Q3-Q4	Medium	Medium	At Risk	User adoption issues.
Human Resources	H-004	Employee Benefits Optimization	40	30	-10	30%	Q4-Q1	Medium	Medium	At Risk	Budget constraints.
Annual Financial Summary											
Category	Revenue (\$k)	Expenses (\$k)	Net Income (\$k)	Debt (\$k)	Capital (\$k)	Profit Margin (%)	Gross Margin (%)	EPS (\$)	EPS Growth (%)	EPS Yield (%)	EPS Dividend (\$)
Overall	540	420	120	70	260	22%	25%	1.20	5%	8%	0.40
Operating	500	380	120	60	200	20%	24%	1.15	4%	7%	0.35
Investing	120	100	20	50	100	10%	10%	0.30	3%	6%	0.15
Funding	80	60	20	40	80	10%	10%	0.25	2%	5%	0.10
Operational Efficiency & Resource Utilization											
Category	Process	Efficiency Score	Completion Rate (%)	Avg. Lead Time (days)	Cost per Unit (\$)	Quality Defects (%)	Customer Satisfaction (%)	Supplier Reliability (%)	Logistics Efficiency (%)	Energy Consumption (kWh)	Waste Generation (kg)
Production	Assembly Line A	92	98	5	150	2	95	98	90	85	50
Production	Assembly Line B	88	95	7	160	3	93	96	88	88	55
Production	Assembly Line C	90	97	6	155	2.5	94	97	91	87	52
Production	Assembly Line D	85	94	8	170	4	91	94	85	90	58
Quality Control	QC Department A	95	99	3	140	1	98	99	96	92	45
Quality Control	QC Department B	90	97	4	150	2	96	97	94	90	48
Quality Control	QC Department C	93	98	3	145	1.5	97	98	95	93	46
Quality Control	QC Department D	88	95	5	160	3	94	95	92	90	50
Logistics	Warehousing	90	96	2	130	0.5	96	97	93	88	40
Logistics	Transportation	85	93	4	140	1	94	95	91	86	43
Logistics	Inventory Management	93	98	1	120	0.2	98	99	96	91	38
Logistics	Supplier Management	88	95	3	135	0.8	95	96	93	89	41
Strategic Objectives & Key Initiatives											
Category	Initiative	Target	Current Status	Progress (%)	Impact	Risk	Timeline	Owner	Dependencies	Resources	Notes
Strategic	Strategic Plan Update	Q3-Q4	In Progress	60%	High	Medium	Q3-Q4	CEO	Market Analysis, Stakeholder Input	Project Team	Stakeholder buy-in.
Strategic	Global Expansion Strategy	Q4-Q1	Planning	20%	Medium	Medium	Q4-Q1	CFO	Market Research, Legal Consultation	Global Sales Team	Initial market research completed.
Strategic	Digital Transformation Initiative	Q1-Q2	Planning	10%	Medium	Medium	Q1-Q2	CTO	Technology Audit, Vendor Selection	IT Department	Vendor selection underway.
Strategic	Sustainability Program	Q3-Q4	Planning	10%	Medium	Medium	Q3-Q4	CSR Manager	Policy Review, Stakeholder Engagement	CSR Team	Initial stakeholder engagement.
Strategic	Innovation Pipeline Development	Q2-Q3	Planning	10%	Medium	Medium	Q2-Q3	Research & Dev	Market Research, Internal Brainstorming	RD Department	Initial market research completed.
Strategic	Partnership Strategy	Q4-Q1	Planning	10%	Medium	Medium	Q4-Q1	Business Dev	Market Research, Stakeholder Input	Business Dev Team	Initial market research completed.
Strategic	Regulatory Compliance	Q1-Q2	Planning	10%	Medium	Medium	Q1-Q2	Legal	Regulatory Audit, Internal Review	Legal Department	Initial audit completed.
Strategic	Brand Refresh	Q3-Q4	Planning	10%	Medium	Medium	Q3-Q4	Marketing	Brand Audit, Stakeholder Input	Marketing Department	Initial stakeholder input received.
Annual Report & Key Findings											
Category	Key Findings	Impact	Next Steps	Owner	Dependencies	Resources	Timeline	Notes	Dependencies	Resources	Notes
Strategic	Strategic Plan Update	High	Review & Implement	CEO	Market Analysis, Stakeholder Input	Project Team	Q3-Q4	Stakeholder buy-in.	Strategic Plan Update	Strategic Plan Update	Stakeholder buy-in.
Strategic	Global Expansion Strategy	Medium	Review & Implement	CFO	Market Research, Legal Consultation	Global Sales Team	Q4-Q1	Initial market research completed.	Global Expansion Strategy	Global Expansion Strategy	Initial market research completed.
Strategic	Digital Transformation Initiative	Medium	Review & Implement	CTO	Technology Audit, Vendor Selection	IT Department	Q1-Q2	Vendor selection underway.	Digital Transformation Initiative	Digital Transformation Initiative	Vendor selection underway.
Strategic	Sustainability Program	Medium	Review & Implement	CSR Manager	Policy Review, Stakeholder Engagement	CSR Team	Q3-Q4	Initial stakeholder engagement.	Sustainability Program	Sustainability Program	Initial stakeholder engagement.
Strategic	Innovation Pipeline Development	Medium	Review & Implement	Research & Dev	Market Research, Internal Brainstorming	RD Department	Q2-Q3	Initial market research completed.	Innovation Pipeline Development	Innovation Pipeline Development	Initial market research completed.
Strategic	Partnership Strategy	Medium	Review & Implement	Business Dev	Market Research, Stakeholder Input	Business Dev Team	Q4-Q1	Initial market research completed.	Partnership Strategy	Partnership Strategy	Initial market research completed.
Strategic	Regulatory Compliance	Medium	Review & Implement	Legal	Regulatory Audit, Internal Review	Legal Department	Q1-Q2	Initial audit completed.	Regulatory Compliance	Regulatory Compliance	Initial audit completed.
Strategic	Brand Refresh	Medium	Review & Implement	Marketing	Brand Audit, Stakeholder Input	Marketing Department	Q3-Q4	Initial stakeholder input received.	Brand Refresh	Brand Refresh	Initial stakeholder input received.
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Category	Key Findings	Impact	Next Steps	Owner	Dependencies	Resources	Timeline	Notes	Dependencies	Resources	Notes
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Strategic	Sustainability Program	Medium	Review & Implement	CSR Manager	Policy Review, Stakeholder Engagement	CSR Team	Q3-Q4	Initial stakeholder engagement.	Sustainability Program	Sustainability Program	Initial stakeholder engagement.
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Strategic	Sustainability Program	Medium	Review & Implement	CSR Manager	Policy Review, Stakeholder Engagement	CSR Team</td					

OVERBERG DISTRICT MUNICIPALITY

DCA Overberg - Supporting Table SA37 Projects derived from previous financial year

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27 MAY 2019

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